Corporate Information

Directors' Profile	38 - 44
Corporate Data	45 - 46
Corporate Structure	47

Directors' Profile

Raja Dato' Seri Abdul Aziz bin Raja Salim

Non-executive Chairman (independent)

Raja Dato' Seri Abdul Aziz has been on the Board since 22 October 2001. He was appointed the Chairman of Gamuda Berhad on 17 December 2010.

A chartered accountant, he has a distinguished career in Government service. He was the Director-General of Inland Revenue Malaysia from 1980 - 1990 and Accountant-General Malaysia from 1990 - 1994. He was the President of the Chartered Institute of Management Accountants (CIMA), Malaysia Division from 1976 - 1993 and Council Member of CIMA, UK from 1990 - 1996. He was awarded the CIMA Gold Medal in recognition of his outstanding service to the accounting profession. Presently, he is a trustee and Board member of the Malaysian Accounting Research and Education Foundation.

Raja Dato' Seri Abdul Aziz's financial and tax experience supported with his experience as a member of the Board and Audit Committee of other public listed companies enable him to bring a great deal of experience and expertise to the Board, and make him ideally placed to chair the Board and particularly qualified to lead the Audit Committee.

He is an Honorary Fellow of the Malaysian Institute of Taxation; a Fellow of the Chartered Association of Certified Accountants, UK; a Fellow of CIMA, UK; a member of the Malaysian Institute of Accountants and a member of the Chartered Accountant (Malaysia). Age 73.

Board Committee membership
- Chairman of the Audit Committee

Other directorships of public companies
- Kenanga Fund Management Berhad
- Kenanga Investment Bank Berhad
- K&N Kenanga Holdings Berhad
- Panasonic Manufacturing Malaysia Berhad
- PPB Group Berhad
- Southern Steel Berhad
- Jerneh Asia Berhad
- Hong Leong Industries Berhad

Dato' Lin Yun Ling
Group Managing Director

Dato' Lin has been on the Board as Managing Director since 10 February 1981.

A civil engineer, he joined Gamuda in 1978 as a senior project manager. He brings to the Group more than 33 years of experience in civil engineering and construction. Over the years under his leadership, Gamuda expanded its business focus from construction into infrastructure and property development, all sectors in which the Group has dominant positions, both locally and internationally.

As a key pioneer founder of the Group, Dato' Lin has a deep understanding of the strengths and capabilities of the Group. Consequently his differentiated vision and strategies have led to the Group's successful track record of growth and financial strength. Dato' Lin is instrumental in leading the executive team in implementing the Group's strategies. His leadership and entrepreneurial vision have been and will continue to be crucial in leading the Group into the future.

Dato' Lin holds a Bachelor of Science (Honours) degree in Civil Engineering from King's College, University of London, UK. Age 56.

Board Committee membership
- Member of the Remuneration Committee

Other directorships of public companies
- Lingkaran Trans Kota Holdings Berhad
- Syarikat Pengeluar Air Selangor Holdings Berhad

Tan Sri Dato' Mohd Ramli bin Kushairi
Senior Independent Non-executive Director

Tan Sri Dato' Mohd Ramli has been on the Board since 22 October 2001.

Tan Sri Dato' Mohd Ramli's service with the Government of Malaysia includes holding senior positions at Bank Negara Malaysia, Tariff Advisory Board, Federal Agricultural Marketing Authority and Kumpulan Fima Berhad, a Government-owned company then. He is a member of the National Standards & Accreditation Council, where he also serves as Chairman of the Council's National Standards Committee. Additionally, he is a trustee of both Yayasan Tuanku Bainun and Yayasan Suluh Budiman Universiti Pendidikan Sultan Idris, a member of the International Advisory Board of University of Hull, England and a Director of the Board of Universiti Teknologi Malaysia.

Tan Sri Dato' Mohd Ramli's roles in key trade and business councils, coupled with his commercial experience gained as a Board member of other public listed companies, have enabled him to provide highly valued advice and support to the executive management team of the Company and make him ideally suited to the position of Senior Independent Director for communication between the shareholders and the Board.

He holds a Bachelor of Arts (Honours) degree in Social Science from University of Hull, England, UK and did his post-graduate studies at King's College, University of London, UK. Age 75.

Board Committee membership
- Chairman of the Remuneration Committee
- Member of the Audit Committee
- Member of the Nomination Committee

Other directorships of public companies
- South Malaysia Industries Berhad (Chairman)
- Masscorp Berhad

Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

Non-executive Director (independent)

Tan Sri Dato' Seri Dr Haji Zainul Ariff has been on the Board since 1 December 2004.

Tan Sri Dato' Seri Dr Haji Zainul Ariff spent his early career in Government service where he held senior positions including Secretary in the Department of Higher Education of the Ministry of Education, Director-General of the Social Economic Research Unit in the Prime Minister's Department, Deputy Secretary-General of the Prime Minister's Department and Secretary-General of the Ministry of National Unity and Social Development. His last position with the Government was as Director-General of the Implementation Coordination Unit in the Prime Minister's Department. He is the Chairman of the Board of Universiti Malaysia Perlis and a Distinguished Fellow of the Institute of Strategic and International Studies Malaysia. Tan Sri Dato' Seri Dr Haji Zainul Ariff is a former member of the Board of Malaysian Industry-Government Group For High Technology, past Chairman of Bank Pembangunan Malaysia Berhad and a former Director of MISC Berhad and Global Maritime Ventures Berhad.

Tan Sri Dato' Seri Dr Haji Zainul Ariff's extensive experience in the public sector and commercial experience in the later years enable him to provide a different perspective and independent view to the Board.

He holds a Ph.D. in Public Policy from University of Southern California, USA; a Master's in Business Administration from Ohio University, USA; a Bachelor of Arts (Honours) degree from University of Malaya; a Diploma in Public Administration from University of Malaya; a Certificate in Management Services (Excellent Grade) from Royal Institute of Public Administration, UK and a Certificate of Anatomy of Ship Finance from Cambridge Academy of Transport, Cambridge, UK. He did a short course on factoring at Catholic Leuven University, Belgium. Age 65.

Board Committee membership
- Member of the Remuneration Committee
- Member of the Nomination Committee

Other directorships of public companies
- FSBM Holdings Berhad

Raja Dato' Seri Eleena binti Raja Azlan Shah

Non-executive Director (non-independent)

An advocate and solicitor, Raja Dato' Seri Eleena has been on the Board since 1 June 1992.

She was called to the English Bar in 1985. Upon returning to Malaysia, she worked with an international firm in Kuala Lumpur and was called to the Malaysian Bar in 1986. She set up her own legal practice Messrs Raja Eleena, Siew, Ang & Associates in 1987 of which she is presently a senior partner.

Raja Dato' Seri Eleena's extensive experience in legal practice enables her to contribute significantly to the Board. She is the niece of Dato' Seri Ir Kamarul Zaman bin Mohd Ali and a major shareholder of Gamuda through her interest in Generasi Setia (M) Sdn Bhd.

Raja Dato' Seri Eleena is a Barrister-at-Law from Lincoln's Inn, London, UK. Age 51.

Board Committee membership
- None

Other directorships of public companies
- KAF-Seagroatt & Campbell Berhad

Dato' Seri Ir Kamarul Zaman bin Mohd Ali

Executive Director

Dato' Seri Ir Kamarul Zaman has been on the Board since 1 June 1992.

A civil engineer, he was attached to the Public Works Department (JKR), Penang for 17 years as a Quarry Manager. Subsequently, he joined Penang Development Corporation as a senior engineer for 9 years prior to joining G.B. Kuari Sdn Bhd, a subsidiary of Gamuda, on 1 June 1990.

Dato' Seri Ir Kamarul Zaman has been actively involved in overseeing the Group's quarry operations and related business requirements. His in-depth knowledge and vast experience in quarry operations and the broader construction industry enable him to provide a significant contribution to the Group's business and to the Board. Dato' Seri Ir Kamarul Zaman is the uncle of Raja Dato' Seri Eleena binti Raja Azlan Shah.

He holds a Bachelor of Science degree in Engineering from the Institute of Technology, Brighton, UK. Age 75.

Board Committee membership
- None

Other directorships of public companies
- Intan Utilities Berhad

Dato' Haji Azmi bin Mat Nor

Executive Director

Dato' Haji Azmi has been on the Board since 24 September 2001. Before that, he was Alternate Director to Mr Heng Teng Kuang from 22 December 2000 to 1 August 2001 (Mr Heng Teng Kuang retired from the Board and Company on 1 August 2001).

A civil engineer, he has worked as Resident Engineer at the Public Works Department (JKR), of Pahang and Selangor. His last position with the Public Works Department (JKR) was as Assistant Director of the Central Zone Design Unit under JKR Kuala Lumpur (Road Branch), in charge of road design and coordination of consultants' work.

Dato' Haji Azmi has extensive knowledge of developing and managing the implementation of complex infrastructure concession projects in Malaysia. He also contributes by overseeing the operations of the Group's infrastructure concessions, ranging from expressways to water-related and others.

Dato' Haji Azmi holds a Bachelor of Science degree in Civil Engineering and a Master's of Science degree in Highway Engineering, both from University of Strathclyde, Glasgow, Scotland, UK. Age 53.

Board Committee membership
- None

Other directorships of public companies
- Lingkaran Trans Kota Holdings Berhad
- Syarikat Pengeluar Air Selangor Holdings Berhad
- Kesas Holdings Berhad

Dato' Ir Ha Tiing Tai
Executive Director

Dato' Ir Ha has been on the Board since 1 February 1990.

A civil engineer, he has 34 years of experience in the engineering and construction sectors. Dato' Ir Ha has extensive experience in large-scale build-operate-transfer (BOT) projects from project inception to project financing and implementation, both in Malaysia and overseas.

As an Executive Director, Dato' Ir Ha plays a key role in the Group's engineering and construction business. It includes managing the Group's overseas projects in Taiwan and Indo China and the electrified double-tracking project from Ipoh to Padang Besar. Currently, through the Company's role as Project Delivery Partner (PDP), he also manages the implementation of the massive mass rapid transit (MRT) project in the Klang Valley.

Dato' Ir Ha's expertise and extensive experience gained particularly in large and complex projects enable him to contribute significantly to the Group's business and to the Board. He was appointed as Vice President of the China Economic & Trade Promotion Agency in September 2010.

Dato' Ir Ha holds a Bachelor of Engineering (Honours) degree from University of Malaya. He is a professional engineer registered with the Board of Engineers, Malaysia; a chartered engineer registered with the Engineering Council, UK; a Fellow of the Institution of Engineers Malaysia; a member of the Institution of Civil Engineers, UK and a Fellow of the Institution of Highways And Transportation, UK. Age 57.

Board Committee membership
- None

Other directorships of public companies
- Danau Permai Resort Berhad

Dato' Goon Heng Wah
Executive Director

Dato' Goon has been on the Board since 1 June 1992. He was previously a member of the Board from 11 November 1986 to 30 October 1988.

A civil engineer, Dato' Goon has many years of working experience in the fields of engineering, construction and infrastructure works and possesses a strong project implementation background. He held several senior management positions since joining Gamuda in 1978 with responsibilities including management and supervision of major projects.

Dato' Goon has substantial regional responsibilities for the Group's engineering and construction activities from India to the Middle East. Dato' Goon's contribution is in his engineering expertise, in-depth knowledge and extensive experience in the construction industry, in particular large-scale overseas project mobilisation and implementation.

He holds a Bachelor of Engineering (Honours) degree from South Bank University, UK. Age 55.

Board Committee membership
- None

Other directorships of public companies
- Danau Permai Resort Berhad

Dato' Ng Kee Leen

Executive Director

Dato' Ng has been on the Board since 20 September 1986.

He has been with Gamuda since 1977 during which time he held various senior management positions. Dato' Ng has extensive working experience in tender, finance and implementation of infrastructure projects. He is a former President of the Master Builders Association of Malaysia (MBAM), the collective and recognised voice of the construction industry in Malaysia. He presently serves as a Board member of the Construction Industry Development Board (CIDB), Council Member of the Building Industry Presidents' Council (BIPC), Council Member of the ASEAN Constructors Federation (ACF) and Vice President of Malaysian Service Providers Confederation.

He is responsible for the Group's expressway concession interests in Malaysia. Dato' Ng's skills and vast experience, having worked for the Company for 33 years across a wide spectrum of businesses including infrastructure concession projects, trading and investments, enable him to contribute significantly to the Group's overall business and to the Board. His involvement as the President of MBAM, Board member of CIDB and Council Members of BIPC and ACF enable him to contribute on issues affecting the building and construction industries. Age 55.

Board Committee membership

- None

Other directorships of public companies

- Lingkaran Trans Kota Holdings Berhad
- Kesas Holdings Berhad
- Construction Labour Exchange Centre Berhad

Wong Chin Yen

Non-executive Director (independent)

A stockbroker, Ms Wong has been on the Board since 1 June 1992.

Ms Wong began her career as an advocate and solicitor with Shearn Delamore & Co. in 1985 before moving on to the Legal Department of American Express (M) Sdn Bhd in 1987. She managed her own business providing process service to legal firms between 1990 and 1997 and thereafter joined the stockbroking industry where she is presently a Dealer's Representative with Hong Leong Investment Bank Berhad.

She has vast analytical skills, risk management and legal experience, enabling her to provide invaluable input to the Board and Audit Committee.

Ms Wong holds a Bachelor of Arts (Honours) degree in Law from London Metropolitan University, UK and a Master's in Law from London School of Economics and Political Science, UK. She is also a Barrister-at-Law from Middle Temple, London, UK. Age 51.

Board Committee membership

- Chairman of the Nomination Committee
- Member of the Audit Committee

Other directorships of public companies

- None

Saw Wah Theng

Executive Director

A chartered accountant, Mr Saw has been on the Board since 1 February 1998.

As head of the finance function, Mr Saw is responsible for the Group's budgetary control, treasury, tax and corporate finance including mergers and corporate restructuring exercises. He has extensive working experience in accounting, finance and corporate finance gained while he was attached to accounting and auditing firms in the United Kingdom and Malaysia, and as the Group Financial Controller of Hong Leong Industries Berhad, prior to joining the Gamuda Group.

Mr Saw was admitted as an Associate of the Institute of Chartered Accountants (England and Wales) in 1985 and he is a member of the Malaysian Institute of Accountants. Age 54.

Board Committee membership
- None

Other directorships of public companies
- Lingkaran Trans Kota Holdings Berhad
- Kesas Holdings Berhad
- Danau Permai Resort Berhad
- Horizon Hills Resort Berhad

Ir Chow Chee Wah

Alternate Director to Dato' Lin Yun Ling

Ir Chow has been on the Board as Alternate Director to Dato' Lin Yun Ling since 24 September 2001. Before that, he was Alternate Director to Mr Chan Kuan Nam @ Chan Yong Foo from 22 December 2000 to 1 August 2001.

A civil engineer, he has more than 29 years of working experience in the design of roads, expressways and buildings. He joined Gamuda as a project coordinator after working with engineering consultancy Sepakat Setia Perunding Sdn Bhd as Associate Director. In Gamuda, he held increasingly senior positions within the Group and he assumed the property development portfolio in 1996 in line with the Group's business diversification. Ir Chow heads the property development division as its Managing Director.

His engineering expertise and considerable number of years of experience working within the Group, particularly on the design and technical aspects of the construction side of the business and in later years, on property development, enable him to contribute significantly to the Group's business and to the Board.

Ir Chow holds a Bachelor of Science (Honours) degree in Civil Engineering from University of London, UK. He is a member of the Institute of Engineers, Malaysia and a professional engineer registered with the Board of Engineers, Malaysia. Age 53.

Board Committee membership
- None

Other directorships of public companies
- Horizon Hills Resort Berhad

Note:

1. All the Directors -
   - are Malaysians;
   - do not have any conflict of interest with the Company; and
   - maintain a clean record with regard to convictions for offences within the past 10 years other than traffic offences, if any.
2. Save as disclosed, none of the Directors has any family relationship with any Director and/or major shareholder of the Company.

Corporate Data

Corporate Data

Board Of Directors

- Y M Raja Dato' Seri Abdul Aziz bin Raja Salim (Chairman)
- Y Bhg Dato' Lin Yun Ling (Group Managing Director)
- Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi
- Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain
- Y A M Raja Dato' Seri Eleena binti Raja Azlan Shah
- Y Bhg Dato' Seri Ir Kamarul Zaman bin Mohd Ali
- Y Bhg Dato' Haji Azmi bin Mat Nor
- Y Bhg Dato' Ir Ha Tiing Tai
- Y Bhg Dato' Goon Heng Wah
- Y Bhg Dato' Ng Kee Leen
- Ms Wong Chin Yen
- Mr Saw Wah Theng
- Ir Chow Chee Wah (Alternate to Y Bhg Dato' Lin Yun Ling)

Audit Committee

- Y M Raja Dato' Seri Abdul Aziz bin Raja Salim (Chairman)
- Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi
- Ms Wong Chin Yen

Nomination Committee

- Ms Wong Chin Yen (Chairman)
- Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi
- Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

Remuneration Committee

- Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi (Chairman)
- Y Bhg Dato' Lin Yun Ling
- Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

Company Secretaries

- Ms Lim Soo Lye (LS 006461)
- Ms Tee Yew Chin (MAICSA 0794772)

Registered Office

No. 78, Jalan SS22/21
Damansara Jaya
47400 Petaling Jaya
Selangor Darul Ehsan
Malaysia
Tel : 603-7726 9210
Fax : 603-7728 9811
E-mail : gbgpa@gamuda.com.my

Share Registrar

(For Ordinary Shares and Warrants 2010/2015)

Insurban Corporate Services Sdn Bhd
149, Jalan Aminuddin Baki
Taman Tun Dr Ismail
60000 Kuala Lumpur
Tel : 603-7729 5529
Fax : 603-7728 5948
E-mail : insurban@gmail.com

Auditors

Ernst & Young
Chartered Accountants

Principal Banker

Malayan Banking Berhad

Stock Exchange Listing

Main Market of Bursa Malaysia Securities Berhad

Stock Code : Gamuda

Stock No : 5398

Website

www.gamuda.com.my

Corporate Structure as at 7 October 2011

Expressway Tolling & Management

- Sistem Penyuraian Trafik KL Barat Sdn Bhd 53%
- Mapex Infrastructure Private Limited 50%
- Emas Expressway Private Limited 50%
- Lingkaran Trans Kota Sdn Bhd 46%
- Madang Permai Sdn Bhd 36%
- Kesas Sdn Bhd 30%

Water Related

- Gamuda Water Sdn Bhd 80%
- Syarikat Mengurus Air Banjir & Terowong Sdn Bhd 50%
- Syarikat Pengeluar Air Sungai Selangor Sdn Bhd 40%

Construction

- Gamuda Engineering Sdn Bhd 100%
- Masterpave Sdn Bhd 100%
- Ganaz Bina Sdn Bhd 100%
- Gamuda (Bahrain) W.L.L. 100%
- Gamuda Saudi Arabia L.L.C. 100%
- Gamuda-WCT (India) Private Limited 70%
- MMC-Gamuda Joint Venture Sdn Bhd 50%
- MMC Gamuda KVMRT (PDP) Sdn Bhd 50%
  (formerly known as Premier Lotus Sdn Bhd)

Trading

- Gamuda Trading Sdn Bhd 100%

Property/Township Infrastructure Development

- Jade Homes Sdn Bhd 100%
- Harum Intisari Sdn Bhd 100%
- Madge Mansions Sdn Bhd 100%
- Valencia Development Sdn Bhd 100%
- Gamuda Land Sdn Bhd 100%
- Gamuda Land Vietnam Limited Liability Company 100%
- Gamuda Land (HCMC) Sdn Bhd 100%
- Idaman Lantas Sdn Bhd 100%
- Setara Hati Sdn Bhd 100%
- Gamuda-NamLong Development Limited Liability Company 70%
- Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company 60%
- Hicom-Gamuda Development Sdn Bhd 50%
- Horizon Hills Development Sdn Bhd 50%

Township & Golf Club Management

- Valencia Township Sdn Bhd 100%

Property Maintenance

- Botanic Property Services Sdn Bhd 100%
- Rebung Property Services Sdn Bhd 100%
- Jade Homes Property Services Sdn Bhd 100%
- HGD Property Services Sdn Bhd 50%
- Horizon Hills Property Services Sdn Bhd 50%

Golf Club & Clubhouse

- Bandar Botanic Resort Berhad 100%
- Jade Homes Resort Berhad 100%
- Danau Permai Resort Berhad 50%
- Horizon Hills Resort Berhad 50%

Quarrying, Plant Hire & Others

- G. B. Kuari Sdn Bhd 100%
- Megah Management Services Sdn Bhd 100%
- Megah Sewa Sdn Bhd 100%
- Reka Strategi Sdn Bhd 100%
- GL (MM2H) Sdn Bhd 100%
- Gamuda Paper Industries Sdn Bhd 95%
- GPI Trading Sdn Bhd 95%
- Dyna Plastics Sdn Bhd 41%

Investment

- Gamuda Overseas Investment Ltd 100%
- Megah Capital Sdn Bhd 100%
- Gamuda (Offshore) Private Limited 100%
- Gammau Construction Sdn Bhd 100%
- Sistem Penyuraian Trafik KL Barat Holdings Sdn Bhd 53%
- Gamuda-WCT (Offshore) Private Limited 50%
- Suria Holding (O) Pvt Ltd 50%
- Projek Smart Holdings Sdn Bhd 50%
- Lingkaran Trans Kota Holdings Berhad 46%
- Syarikat Pengeluar Air Selangor Holdings Berhad 40%
- Kesas Holdings Berhad 30%

Information Technology

- GIT Services Sdn Bhd 100%

Landscaping

- Megah Landscape Sdn Bhd 100%
- Kota Kemuning Nursery & Landscaping Sdn Bhd 50%