Given the many issues surrounding climate change, we believe we have a responsibility to conduct business and operations in a manner that respects the environment. This is essential not only for the well-being of our communities today, but more importantly for the sustainability of the world and for our future generations.



In line with our beliefs, we are committed to deliver sustainable developments that transform communities. In doing so, every care and consideration is made to ensure the biggest beneficiaries are the people and the environment.

In doing so, we safeguard our communities against the unpleasant effects of urbanisation, for example: flash floods, ad hoc developments, urban sprawl, environmental degradation, pollution and congestions.

We also strive to create an environment-conscious workplace, where employees are mindful of minimising unnecessary utilisation of resources and pay special attention to reducing our carbon footprint. We also ensure that all activities at our construction sites - for infrastructure and property development - adhere to the highest environmental compliance and procedures. Going beyond regulatory requirements, we are adopting eco-friendly principles in our developments with the aim of attaining Green Building Index certification for all properties under the Gamuda Land brand in the near future.

Various initiatives are undertaken to enhance employee awareness environmental conservation. such as SHE induction and training, the Gamuda Environment Day, resource management, as well as SHE campaigns and reward programmes.



# WE ARE COMMITTED TO DELIVER SUSTAINABLE DEVELOPMENTS THAT TRANSFORM COMMUNITIES.

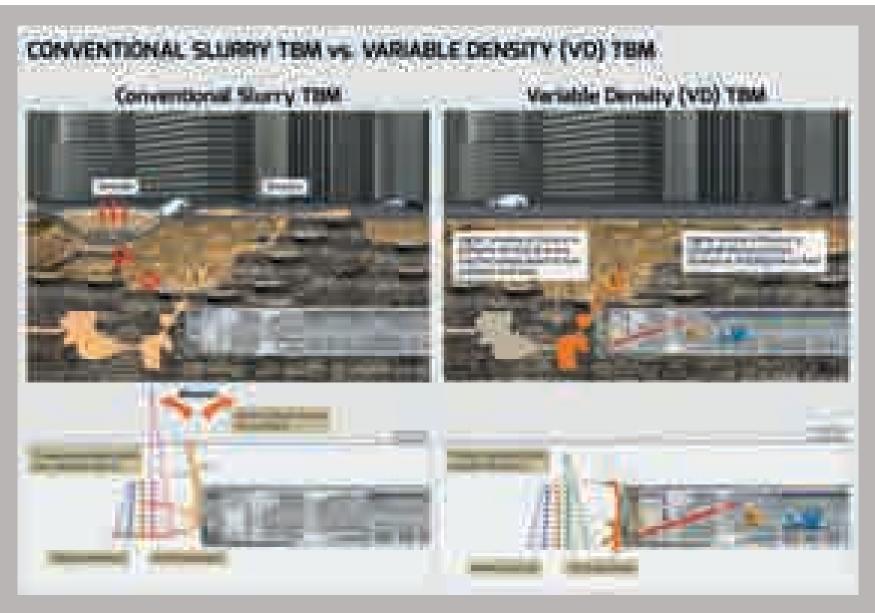


#### **GREEN ENGINEERING**





With rising population and the corresponding



The VD TBMs' success resulted in a 95% reduction in the incidence of sinkholes for the MRT SBK Line compared to tunnelling for the Stormwater Management and Road Tunnel (SMART) back in 2003, under the same fragile geological conditions.

This represented a big leap in Malaysian engineering capability and the future of Malaysian tunnelling expertise in the local and international arena.

Recognition of our efforts, in December 2014, we won the Technical Innovation of the Year

Award 2015, in the International Tunnelling and Underground Space Awards 2014, held under the auspices of the London-based New Civil Engineer and the Switzerland-based International Tunnelling and Underground Space Association.

The annual award pays tribute to excellence in the delivery of the international tunnelling and underground space projects.

To move the Malaysian tunnelling capability higher up the value chain, we are nurturing

local proficiency in TBM refurbishment and upgrading, developing end-to-end technica expertise in TBM tunnelling operations.

Moving forward, we will be exploring further opportunities to employ our prover tunnelling skills and expertise in sustainable infrastructure projects, with an aim to create a lasting positive impact on the community, while sustaining the integrity of the environment.

#### A GREEN GAMUDA

Within Gamuda headquarters, we practice a culture of reduced consumption via our "3R" programme that focuses on "Reducing, Reusing and Recycling" materials to conserve resources in the work place.

Dedicated 3R bins for paper, glass and aluminium, and plastics are stationed at the lift lobby of each floor in Menara Gamuda, PJ Trade Centre, for disposal of recyclable materials. Wastes from the bins are taken to a main waste chamber for collection by an appointed recycling contractor.

This financial year, proceeds from the sale of recyclable







materials were channelled to Gamudians whose families were affected by the severe flooding that hit the East Coast in January 2015 (for information on how Gamuda responded to the crisis, please refer to Sustainability - Community section in page 181 of this Annual Report).

To reduce paper wastage, employees are encouraged to print on both sides of paper and to re-use used paper for non-crucial printing; to minimise the amount of printing by communicating more extensively via email; and to re-use paper for internal notes and memos. Used envelopes are also recycled for internal mail.

Gamudians are encouraged to carry along their own food containers during lunch, instead of using styrofoam boxes in the cafeteria.

Efforts are made to familiarise all employees with the 3R waste disposal procedures, resulting in the assimilation of this practice across all divisions in the Group.

In terms of saving energy, all Gamudians practice switching off lights and air conditioners during lunch hour and when not in use. To conserve water, we also diligently ensure there is no leakage in the pantry and washrooms.

Our collective resource conservation efforts have delivered satisfactory results. We have steadily reduced our environmental footprint, while also reduced our average annual electricity, water, and paper consumption.

In calendar year 2014, we successfully reduced our average annual electricity consumption by 15%, paper consumption at our headquarters by 32%, and water consumption by 24% - compared with respective baseline figures (average consumption) from October 2012 to October 2013.

To have a clearer understanding of where the greatest use of paper is, plans to categorise resource consumption according to individual departments are set in place.

ELECTRICITY USAGE REDUCED BY 5.30/0

PAPER PURCHASE REDUCED BY 33.70/0

Electricity use and paper purchase in Menara Gamuda saw a marked reduction from FY2014 to FY2015.



#### **Monitoring at headquarters**

- (i) To ensure full monitoring and compliance to the Group's SHE policy and to prevent unnecessary mishaps, a half-yearly SHE inspection is carried out at all floors in the headquarters covering various categories including, among others, firefighting equipment, chemical management, first aid and emergency response preparedness.
- (ii) SHE Committee was established in order to implement and monitor SHE initiatives at Menara Gamuda.

#### **Monitoring at project sites**

We are committed to minimising adverse environmental impact that our works at project sites may impart. Dedicated environmental managers and resources are in place for various works packages of the KVMRT SBK Line to ensure full compliance to environmental requirements.

This includes quarterly environmental reports based on monthly monitoring of water quality, silt trap discharge, air quality, noise, as well as vibration levels, to be submitted to the Department of Environment, Malaysia, as part of the project's Environmental Management Programme.

#### **Environmental Initiatives**

We believe that to minimise our environmental footprint effectively, everyone needs to play a part. We therefore strive to instil a sense of individual responsibility towards the environment via our QSHE policy, training, programmes and campaigns.

This year, in conjunction with Malaysia Environment Day 2015 in October, our QSHE team will be collaborating with the Shah Alam City Council (MBSA) and ECO Warriors to plant 500 trees in Shah Alam. We will also be organising a talk by the

National Solid Waste Management Department (NSWMD) on the new regulations for household waste segregation.

Environmental programmes are organised at our project sites too. Every year, our joint venture entity MMC Gamuda KVMRT (PDP) Sdn Bhd organises a PDP Environmental Promotion and Campaign. This year's campaign, themed Scheduled Wastes Management: Towards Full Compliance, aims to increase awareness and knowledge among environmental practitioners on proper scheduled waste management at the project site. This entailed scheduled waste training, competition among the Work Package Contractors (WPCs) and a visit to the Tex Cycle Recovery Plant.

In addition, training on vector control was also conducted to further enhance dengue management at project sites.

#### **Safety and Health Initiatives**

The Group's Safety and Health Division, together with our project team, continuously develop strategies and champion initiatives to strengthen Gamuda's commitment to meeting authority requirements and thereby raising local industry standards by benchmarking these against international best practices. Together, we establish, track, monitor, analyse and report on the Group's safety and health performance, and implement measures to reduce occupational risks to acceptable levels.

Gamuda's safety, health management, culture and strategy encompass the following:

- (i) Strong commitment and leadership from top management in spearheading a safety and health culture.
- (ii) Empower middle management to undertake and uphold safety and health responsibility and ownership.
- (iii) Nurture all employees to participate in and sustain safety and health activities.
- (iv) Drive behavioural change, enhance awareness, knowledge and skills via training programmes.
- (v) Adopt a holistic and proactive risk management approach at all levels at the headquarters and project sites.

Among the Group-wide initiatives we have taken to promote safe and healthy work practices and enhance Gamudians' mental well-being include:

- Gamuda Health Day health screening, blood donation, organ donation pledge, health talk on stress management and stress relief exercises.
- Gamuda Wellness Month a newly launched programme comprising safety and health related activities.
- Continuous training and campaigns at headquarters and project sites to promote behavioural-based practices in safety, 5S, work at height, lifting operations, scaffolding, electrical safety and risk assessment.







Recognising our safety commitment and achievement, the KVMRT underground works team was awarded with the British Safety Council's International Safety Award 2015 (with Distinction) and the Sectoral Award for Property and Construction Services.



- SHE Reward Programme an existing programme further enhanced with the inclusion of 5S elements in the workplace inspection criteria to ensure SHE compliance
- QSHE e-Library and QSHE Messenger knowledge sharing channels via online and physical copies
- Safety taskforce at project sites to closely monitor and report on safety and health violations
- Project team to interact with neighbourhood communities and organise safety talks, gotong-royong and other outreach initiatives

All levels of employees are roped in to be part of the Group's safety and health initiatives. Safety and health performances are measured and monitored via inspections, audits, incident statistics and consultations with various departments. Periodic analysis of the Group's safety and health performance is carried out to identify gaps in effectiveness, management and desired outcomes.

The Group also places great emphasis on emergency preparedness. Potential emergencies are continuously identified to ensure we are prepared to handle any eventuality and are able to resume business activities with minimal interruption. Related training and drills such as flashover training, fire, rescue from confined space, deep shaft rescue, works train derailment, suspended rescue and others have been conducted to ensure preparedness of the emergency response team.

We continuously strive to maintain an excellent safety scorecard and have initiated the following actions to take us further in our efforts to improve the safety and health of our employees, partners and the public.

 Establishment of the KVMRT Training Centrecum-SHE Display Area to deliver optimum standards of training and education to fulfil the needs of the KVMRT and uplift QSHE standards

- in the Malaysian construction industry by improving the knowledge, skills and behaviour of all personnel involved.
- Signing of an MOU between MMC-Gamuda, CIDBH, MRT Corp and the National Institute for Occupational Safety and Health to enhance the skills and competencies of all workers involved in the KVMRT project and develop new occupational safety and health standards and guidelines relevant to the project.
- Introduction of a SHE Performance scheme in the upcoming KVMRT SSP Line project to promote ownership of SHE and encourage behavioural shift among contractors and workers. The scheme will reward good performance and penalise poor performers, and integrate SHE into individual contractor's performance assessment criteria.

As a result of our commitment to safety and health at the worksite, we have significantly reduced the number of Lost Time Injury (LTI) cases recorded for the ongoing KVMRT SBK Line project.

Recognising our commitment and achievement, the KVMRT underground works team was awarded with the British Safety Council's International Safety Award 2015 (with Distinction) and the Sectoral Award for Property and Construction Services.

#### QUALITY, SAFETY AND HEALTH AND ENVIRONMENT (QSHE) APPROACH

Our environmental and safety and health initiatives form part of our Quality, Safety, Health and Environment (QSHE) policy and procedures, which ensure we strike a holistic balance between achieving our business goals and meeting the needs and expectations of our employees, customers and stakeholders, inclusive of the environment. This forms the basis of our sustainable business model, which aims ultimately to deliver a robust future for the community.

#### **QSHE Policy Statement**

Gamuda's QSHE Policy outlines the Group's commitment to continuously improve the sustainability of our operations to provide high quality, cost-effective, reliable, safe and environment-friendly services.

We strive to:

- Understand and consistently respond to the needs and expectations of our customers
- Manage our products and services systematically to enhance our shareholder value
- Develop and inculcate a self-regulating mindset among all employees to adhere to our QSHE Management System which, in turn, contributes towards attainment of the company's objectives
- Continually improve our QSHE processes that facilitate the effective management and control of these areas
- Prevent negative environmental impacts through the proper and effective management of resources
- Minimise safety and health risks through the adoption of best practices
- Identify and comply with the relevant safety and health and environmental legislations and regulations

 Provide appropriate training to our employees and other related parties to improve awareness and knowledge of these requirements

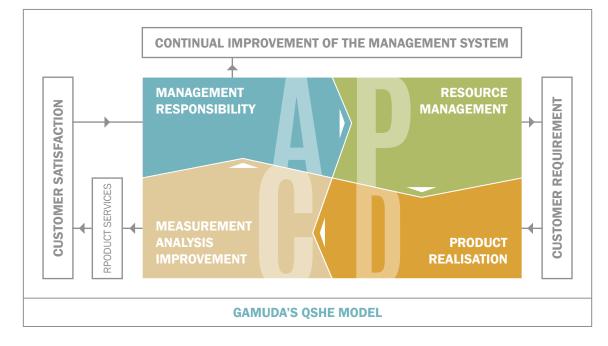
#### Certification

In our quest to meet the needs and expectations of our employees, customers and stakeholders in a holistic manner, we have put in place an efficient management system that is certified by international and local bodies. We aim to provide a safe and healthy work environment while maintaining an environmentally responsible approach to our businesses. Our commitment to stakeholders is reflected in the various international and national certifications achieved, including the ISO 9001, ISO 14001, OHSAS 18001 and MS 1722.

Our first international certification was the ISO 9001 Quality Management System, which was awarded in 1997. This was followed by certifications that reflect our environmental stewardship and high standards of safety in the workplace. In 2008, we successfully obtained the ISO 14001 Environmental Management System and the OHSAS 18001/MS 1722 Occupational Health and Safety Management Systems. Subsequently, we have streamlined our environmental as well as health and safety systems into a single framework: our Quality, Safety and Health and Environmental (QSHE) Management System. This framework is continuously reviewed and enhanced to support the Group's growth.

The following is a list of certifications achieved by registered companies under the Group:

- (i) Gamuda Berhad and Gamuda Engineering Sdn Bhd - ISO 9001:2008, OHSAS 18001:2007, MS 1722:2005, ISO 14001:2004
- (ii) Lingkaran Trans Kota Holdings Berhad (LITRAK) ISO 9001:2008
- (iii) Kesas Sdn Bhd ISO 9001:2008
- (iv) Syarikat Pengeluar Air Sungai Selangor Sdn





Gamuda's QSHE Policy outlines the Group's commitment to continuously improve the sustainability of our operations, to provide high quality, cost-effective, reliable, safe and environment-friendly services.

Bhd (SPLASH) - ISO/IEC 17025:2005, OHSAS 18001:2007, ISO 9001:2008

- (v) GB Kuari Sdn Bhd ISO 9001:2008
- (vi) Megah Sewa Sdn Bhd ISO 9001:2008
- (vii)Gamuda Land (Hicom-Gamuda Development Sdn Bhd, Valencia Development Sdn Bhd, Harum Intisari Sdn Bhd) - ISO 9001:2008
- (viii)Gamuda Land (Horizon-Hills Development Sdn Bhd) ISO 9001:2008
- (ix) Masterpave Sdn Bhd MS 9001:2008

#### **Management and Leadership Commitment**

QSHE at Gamuda is driven by our strong leadership legacy emphasising on compliance to the Group's uncompromising stand on QSHE awareness and practices.

While Gamuda's top management establishes the Group's QSHE direction and policy, while senior management aligns our business processes and systems with the established policy, and the

middle management ensures relevant procedures are implemented and that all employees are aware of their roles in contributing to the Group's QSHE excellence.

The Group's QSHE performance is reviewed annually by top and senior management, to address and strategise on actions to address identified which ultimately improves our QSHE management system.

#### **Continual Improvement**

Various measures are undertaken at all levels to ensure that our QSHE objectives and targets are met. These include periodic internal audits; weekly and monthly project performance reports; weekly project management meetings; QSHE induction training; and annual management review meetings. Besides these core activities, we have also implemented the following initiatives:

#### a. QSHE e-Library

The QSHE e-Library is an information portal that stores online documents prepared for past and current projects. It comprises local and international construction standards, best practice guidelines, legal and other regulatory requirements, among others. The e-Library is accessible to all Group employees as a ready source of reference, anytime and anywhere within the Group's premises.

# b. Construction Performance Assessment (CONPAS) System

CONPAS was conceptualised to evaluate the standard of delivery of Work Package Contractors (WPC) in the KVMRT project, to motivate the WPCs to continuously enhance their operations. CONPAS introduces a multi-perspective yet simple to understand, comprehensive, fair and direct assessment to benchmark the performance of each WPC against pre-determined criteria.

# COMMUNITY

We believe in giving back to the community in ways that are meaningful and which have sustainable benefits to the lives that we touch. Besides providing training and skills enhancement that yield a positive and longlasting impact in the immediate community, every year, we identify programmes that allow us to make a difference to the underprivileged, and to narrow the gap between the marginalised and mainstream.

We are equally passionate in mobilising our resources to come to the aid of Malaysians affected by natural calamities as our actions early in 2015 proved, when we raced against time to deliver aid to victims of the severe floods in the East Coast.

Such activities serve the dual purpose of benefitting society and creating opportunities for volunteerism among Gamudians. These also strengthen ties among our employees and break silos as Gamudians from across the Group come together to work towards a good cause.

Continuing on our belief in the potential of education and lifelong learning to empower communities, we also invest significantly in developing talents from diverse backgrounds to improve socio-economic conditions and deliver a brighter future for Malaysians.







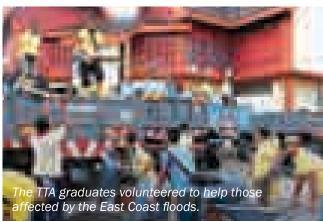
#### An EPIC Effort for the Orang Asli

In July 2015, a group of 36 Gamudians journeyed to an Orang Asli (indigenous) settlement in Kampung Ulu Geruntum, Gopeng, Perak on a special three-day mission: to build a brand new home with the help of EPIC, a social enterprise that seeks to better the lives of the indigenous community.

Gamuda Sports Club made arrangement for Gamuda volunteers to build a new home for an indigenous couple who had just welcomed a new member to the family. The three days spent in the indigenous village proved to be a meaningful experience for the volunteers. Despite the arduous work of building a house in such a short time, all volunteers enjoyed the sense of satisfaction upon accomplishing a house building job. As one volunteer put it: "It was the most fulfilling three days of my life".

This was the second EPIC Home project Gamuda has undertaken, the first being in October 2014.







#### In Aid of Flood Victims

In January 2015, when the East Coast was inundated by floods, Gamuda carried out a series of relief interventions targeting badly affected communities in Kelantan and Pahang.

In the first mission, a group of more than 60 Gamudians made a Herculean attempt to raise funds, collect essentials such as water, food and clothes - all within five days - before embarking on a five-and-a-half-hour journey from Menara Gamuda to deliver the aid on 3 January to Kuala Krai. Volunteers in two 4WDs escorted two threetonne lorries stocked with the relief items to the remote village in Kelantan. Working with the

Malaysian Red Crescent Society, they distributed the basic necessities directly to the villagers as well as through relief centres and schools.

The second mission to the East Coast, on 8-14 January, saw us deliver heavy machinery to help clean up two villages in Gua Musang, Pahang. Recent graduates from our Tunnelling Training Academy (TTA) accompanied a convoy of a 12-wheeler truck, two units of backhoe, back pusher, unit portable generator set, electrical water pump, lorry water bowser, water sprinkler and four-wheel drives to Kampung Kerinting and Kampung Batu Papan to flatten muddy roads, remove rubbish pile-ups and reinstate access

to public areas such as schools, markets and commercial areas. Their contribution enabled essential community services to be restored as quickly as possible.

The third relief mission was conducted on 10 and 11 January when two batches of volunteers descended on Sekolah Menengah Agama Al-Wosto in Kampung Berhala Gantang, Temerloh, Pahang to help clean up the school which had been under flood waters as high as five feet for five days. Working with volunteers from other government and private organisations, we again put our machinery and equipment - inclusive of a water truck, water pumps and a three-tonne lorry - to use to hasten the clean-up of the school. located next to the Pahang River.

More than 170 volunteers from the Group were part of the entire flood relief operation. Following this massive undertaking, Gamuda has formed a voluntary Crisis Response Team that will be trained to mobilise its resources to provide efficient aid and relief operations in times of need.

#### **Community Outreach**

Gamuda also has a tradition of lending a helping hand to the underprivileged via outreach programmes carried out by our Gamuda Land clubs and employee groups.

During the year, Gamuda and Gamuda Land Clubs brought Chinese New Year cheer to the 44 residents - aged from one to 51 years - of the Malaysian Association of the Welfare of Mentally Challenged Children in Petaling Jaya. Touched by the plight of the homeless and destitute, Gamuda Keepers of the Flame, comprising members of the management team, organised two sessions - in February and then in August - during which volunteers spent their evening distributing free food to the urban poor and desolate in the heart of Kuala Lumpur, under the banner of Pertiwi Soup Kitchen.

## COMMUNITY

To lend a hand to the deaf community, we invited Malaysia's first gourmet coffee chain fully operated deaf personnel, guided and trained by several hearing coaches, to occupy space at Menara Gamuda without rent since 2011.

Well frequented by Gamudians and the public, we are proud to be able to support and encourage the employment of young deaf Malaysians, and enable possible business ownership among deaf employers who dare to dream. Aloha! DIB Coffees of Hawaii is a non-profit establishment, and all profits are utilised to open more DIB outlets.

#### **COMMUNITY PARTICIPATION**

To encourage public participation and ownership in the underground works of the KVMRT SBK Line, we organised an art initiative called the "Art Express Bench Design Competition", whereby designs are submitted by members of the public via KVMRT underground workers website (www. kvmrt-underground.com.my) after an initial round of shortlisting, 21 bench designs were selected for final voting to determine the winners.

#### **Empowerment Through Tertiary Education**

A dedicated and prestigious programme established by Gamuda to promote higher-level education among young deserving Malaysian students is the Gamuda Scholarship Awards. Since 1996. Gamuda has presented almost 300 scholarships valued at close to RM30 million to outstanding students to fulfil their academic ambitions at universities locally and overseas. In line with efforts to promote greater gender diversity in the construction industry, we strive to award an equal number of scholarships to young men and women, providing greater opportunities for women to pursue engineering and other related programmes.



We identify programmes that allow us to make a difference to the underprivileged, and to narrow the gap between the marginalised and mainstream.





# **COMMUNITY**





This financial year, Gamuda awarded RM4.4 million in scholarships to 15 students who will be pursuing degree programmes in engineering, building surveying, quantity surveying, estate management and accountancy. Besides financial assistance, the scholars are enrolled in training and development workshops, and given mentoring and networking opportunities to help them acquire work-relevant skills, expertise and exposure.

#### **Learning Life-Changing Skills**

Knowledge is the foundation of all successes. In our continuous quest to upskill and shift the Malaysian workforce up the knowledge curve, Gamuda offers training programmes to youth with a focus on rail construction and tunnelling in particular. Early this year, we set up the KVMRT Training Centre to equip workers in the skills required for the construction of the mass rapid transit system, inclusive of health and safety. On accredited learning in tunnelling, which is in demand worldwide, we built and administered a Tunnelling Training Academy since 2011 - believed to be the first of such learning institution in the world. The training centre began operations in April 2015.

In addition, we run non-profit training centres, such as the Gamuda Plant Operator School (GPOS) and Construction Training Centre (CTC) to provide accredited learning for up to 37,700 Malaysians to-date. This provides various career options and enhances learning capacity of local talents. In August 2015, we signed a Memorandum of Understanding (MoU) with the Ministry of Youth and Sports to train National Youth Skills Institute (IKBN) trainees in various technical areas related to the construction industry, while also training IKBN trainers.

To increase the employability of fresh graduates, we participated in the Government's Skim Latihan 1Malaysia (SL1M) since 2011, paying particular attention to youth from rural areas or low-income families. Through this scheme, we provide experiential training to upskill the young who are unemployed or under-employed. We also provide internship opportunities to undergraduates, and offer job placements to those who demonstrate an aptitude to work with the Group.

While these initiatives serve to nurture a generation of workers for the construction industry, to the benefit of the nation and the Group, they also serve to provide lifelong skills and knowledge to Malaysians, and uplift the lives of their families and communities.

(For more information on talent development opportunities provided by Gamuda, please refer to the Talent Development section, page 142, of this Annual Report.)

# CORPORATE GOVERNANCE

TAKING ACCOUNTABILITY IN ALL THAT WE DO

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## **CORPORATE GOVERNANCE STATEMENT**

The Board considers that the maintenance of high standards of corporate governance is central to achieving the Company's objective of maximising shareholder value. As such, the Board is committed to continuously uphold the highest standard of corporate governance practices in the Company.

#### **COMPLIANCE**

The Board has been guided by the Malaysian Code on Corporate Governance 2012 ("2012 Code") in seeking to achieve and maintain the highest standards of business integrity, ethics and professionalism in all our activities. It has taken steps to bring its approach into line with the 2012 Code where it was appropriate to do so. This Statement explains the key features of the Company's governance structure and how the Company has throughout the financial year ended 31 July 2015 ("2015" or "the year") fulfilled its governance responsibilities.

#### **LEADERSHIP**

#### The role of the Board

The Directors are responsible to shareholders for ensuring that the Company is appropriately managed and that it achieves its objectives. A framework of delegated authority is in place consistent with the structure of delegation below the Board level. The Board reserves to itself certain key matters to approve, including the Group's strategic plans, major capital expenditure, corporate governance issues, dividend policy and external financial reporting. The Board delegates responsibility for the day-to-day operation of the business to the Executive Directors and recognises its responsibility for ensuring that the Company operates within a framework of prudent and effective controls.

#### **Board balance and independence**

The Company is governed by a Board of Directors and the members have the necessary skills and experience to effectively monitor and direct the business. Led by Independent Non-executive Chairman, Dato' Mohammed Hussein the Board is made up of nine Directors of whom four are Non-executive Directors (three of them are independent) and five are Executive Directors.

Influence is balanced within the Board by virtue of the Independent Directors whose skills and business experience are invaluable in constructively challenging and directing the Group's strategy and direction. All of the Independent Directors provide an independent and external insight to the Board and its committees, and have a deep appreciation of the Group's business and activities, enabling them to make a thorough evaluation of information received. They are independent in their judgement as demonstrated by their objective challenge of management, and objective decision making after appropriate debate.

The independence of each Independent Director was reviewed as part of the Board's annual performance evaluation. The Board concluded that each of them remained independent in character, performance and judgement.

#### **Roles of the Chairman and Group Managing Director**

The roles of the Chairman and Group Managing Director are exercised by different individuals. Whilst the Chairman and Group Managing Director collectively are responsible for the leadership of the Group, there is a clear division of duties and responsibilities between the Chairman and the Group Managing Director to ensure an appropriate balance of responsibility and accountability. The Chairman's primary role is to lead and manage the Board. The Group Managing Director is responsible for the development and implementation of strategy, and overseeing and managing the day-to-day operations of the Group. There is also a Senior Independent Director whose role is separately defined.

#### **Role of the Senior Independent Director**

The Senior Independent Director is Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain. His role includes being available to shareholders if they have concerns that cannot be resolved through the existing mechanisms for investor communication.

#### **Diversity on the Board**

Although currently the Board does not have a formal policy on boardroom diversity, in particular, the goal of achieving more women participation on Board as recommended by the 2012 Code, the Board is committed to ensuring directors of the Company possess a broad balance of skills, knowledge, experience, background, independence and diversity, including gender diversity. There are currently 2 women Board members.

#### **EFFECTIVENESS**

#### **Board charter**

As at the date of this Statement, the Board has not adopted a Board charter. The Board believes that the Directors' handbook, which sets out the roles, duties and responsibilities of directors and the broader issues of directors' ethics, amongst others, collectively with the various policies, procedures and practices that have been in place for a long time, the Company's Articles of Association and statutory and regulatory requirements, have effectively encapsulated the essence of the suggested contents of a Board charter.

#### **Board appointments**

Appointments to the Board are the responsibility of the full Board on the recommendation of the Nomination Committee. Their appointments are subject to the usual regulatory provisions and their retention, on continued satisfactory performance of duties following the Board's annual performance evaluation. Reappointment is not automatic as it is subject to shareholders' approval.

#### **Board meetings**

The Board meets not less than four times a year and additional meetings are convened as required. There are several other opportunities during the year when discussions between various Directors may be arranged or take place informally.

Four Board meetings were held in 2015. The attendance of the Directors at Board meetings held during the year is shown below.

#### **Board of Directors attendance**

Director	Meetings attended	Percentage
Dato' Mohammed Hussein	4 out of 4	100%
Dato' Lin Yun Ling	4 out of 4	100%
Dato' Ir Ha Tiing Tai	4 out of 4	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4 out of 4	100%
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	3 out of 4	75%
Dato' Haji Azmi bin Mat Nor	4 out of 4	100%
Dato' Goon Heng Wah	3 out of 4	75%
Mr Saw Wah Theng	4 out of 4	100%
Tunku Afwida binti Tunku A.Malek	3 out of 4	75%

#### **Board commitment**

Recognising the substantial time commitment required of Directors, it is expected that Directors will serve on the boards of other companies only to the extent that such services do not detract from the Directors' ability to devote the necessary time and attention to the Company.

The Board is satisfied with the level of time committed by its members in discharging their duties and roles as directors of the Company. All the Directors have complied with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") on the limit of five directorships in public listed companies.

#### Information and professional development

The regular updating of Directors' skills and knowledge is encouraged. The Company provides the necessary resources for developing and updating its Directors' knowledge and capabilities including access to independent professional advice and any other services as may be necessary, at the Company's expense. The Directors have direct access and services of the Company Secretary and senior management staff. In particular, the Company is committed to the provision of continuing professional development training to its Directors and in 2015 held the following internal seminars/trainings for Board members, with attendance as shown below.

Director	Common Offences Committed by the Directors Under the Companies Act 1965 - Pitfalls and Remedies	Director and The Board-Roles and Functions in a Public Listed Company
Dato' Mohammed Hussein*	X	X
Dato' Lin Yun Ling	$\sqrt{}$	V
Dato' Ir Ha Tiing Tai	$\sqrt{}$	X
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	$\sqrt{}$	√
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	X	$\sqrt{}$
Dato' Haji Azmi bin Mat Nor	$\sqrt{}$	√
Dato' Goon Heng Wah	V	$\checkmark$
Mr Saw Wah Theng	V	$\checkmark$
Tunku Afwida binti Tunku A.Malek	V	$\checkmark$
Ir Chow Chee Wah Alternate to Dato' Lin Yun Ling	$\sqrt{}$	V
Ubull Din Om (Appointed w.e.f. 2 January 2015)  Alternate to Dato' Ir Ha Tiing Tai	N/A	V
Ir Chan Kong Wah Alternate to Dato' Goon Heng Wah	V	$\sqrt{}$
Mr Soo Kok Wong Alternate to Mr Saw Wah Theng	$\sqrt{}$	$\sqrt{}$
Ir Adrian Brian Lam (Resigned w.e.f. 2 January 2015)  Alternate to Dato' Ir Ha Tiing Tai	V	N/A

<sup>\*</sup> Dato' Mohammed Hussein - Attended 'Strategic Management in Banking' from 3 March 2015 to 13 March 2015.

Throughout their period in office, the Directors are continually updated on the Group's businesses and the regulatory changes and developments relevant to the Directors' area of responsibility.

The Audit Committee regularly reviews audit findings and other developments through presentations from the management and provides ongoing briefings to the Directors at Board meetings.

The Board receives detailed proposal papers in advance of meetings, together with management presentations to facilitate proper consideration and debate of matters brought before it which enable the Directors to make informed and considered decisions.

Progress on key initiatives is reported regularly and documented, together with routine matters such as financial performance and current progress of projects and operations in each of the Group's business divisions.

The Board is also encouraged to visit the major business units and to meet the senior management teams in order to better understand the key issues facing the businesses or operations. These sessions are in addition to the written briefings presented at each Board meeting.

#### **Board evaluation**

The effectiveness of the Board is vital to the success of the Group and the Company undertakes a formal evaluation each year in order to assess the effectiveness of the Board, its committees and the Directors and their respective performance. This year the evaluation was again undertaken.

The process was administered by the Company Secretary and commenced with the Directors completing a questionnaire. The questions sought views of the Directors concerning the performance of the Board, committees of the Board and Director, and canvassed suggestions on areas to develop or improve on. It was concluded that the Board continues to operate in an effective manner and the Directors demonstrated an appropriate commitment to their roles.

#### **Re-election and Retirement**

The Company's Articles of Association require all Directors to stand for election by the shareholders at the first Annual General Meeting ("AGM") following their appointment and for re-election subsequently at least every three years. In compliance with the Companies Act, 1965 ("Act") the re-appointment of Directors aged 70 or above are subjected to the approval of shareholders at the AGM.

In accordance with the 2012 Code, each Independent Non-executive Director who has served for more than 9 years is required to stand for annual re-election by the shareholders so as to be retained as an Independent Non-executive Director. Nonetheless, the Board has established a policy that the mandatory retirement age of Directors shall be 75 years.

#### **Board committees**

The Board governs through clearly identified Board committees to which powers are delegated and where terms of reference are clear. These are the Audit Committee, Remuneration Committee, Nomination Committee and Risk Management Committee.

The Board is kept well informed of the work of these committees. The Chairman of each committee reports to the Board on matters considered, and any significant issue that may have arisen, at the next Board meeting after the committees had met. All Directors receive copies of the minutes of committee meetings.

#### **Audit Committee**

Members of the Audit Committee are:

- Dato' Mohammed Hussein (Chairman)
- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain
- Tunku Afwida binti Tunku A.Malek

Chaired by Dato' Mohammed Hussein, the Audit Committee comprises entirely of Independent Directors. Tunku Afwida binti Tunku A.Malek is a member of the Malaysian Institute of Accountants (MIA).

The Audit Committee meets not less than four times a year. Four Audit Committee meetings were held in 2015. The attendance of the Audit Committee members is shown below.

#### **Audit Committee attendance**

	Meetings attended	Percentage
Dato' Mohammed Hussein	4 out of 4	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4 out of 4	100%
Tunku Afwida binti Tunku A.Malek	4 out of 4	100%

Audit Committee meetings are also attended, by invitation, by the Finance Director and senior members of the finance and internal audit functions. During the year, at the invitation of the Audit Committee, the external auditors attended two (2) Audit Committee meetings and also met privately with the Audit Committee at two (2) meetings, without the presence of the management. The private meeting is the forum used by the Independent Directors to discuss the performance of the Group, its management and their ongoing stewardship of shareholders' interests. The Independent Directors and the external auditors have the opportunity at this time to raise and discuss any issues of concern in this regard.

The Audit Committee keeps under review the effectiveness of both internal and external audit as well as the independence and objectivity of the external auditors. Written assurance was received from the external auditors confirming their independence in accordance with the Bylaws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants. The Audit Committee received a presentation from the external auditors on its audit strategy and the scope of work at the June meeting which it agreed.

The Head of Internal Audit and the external auditors have direct access to the Audit Committee at all times.

The terms of reference and further details on the work of the Audit Committee appear in the Audit Committee Report.

#### **Remuneration Committee**

Members of the Remuneration Committee are:

- Dato' Mohammed Hussein (Chairman)
- Dato' Lin Yun Ling
- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

The Remuneration Committee comprises two Non-executive Directors and one Executive Director.

Central to the Remuneration Committee's work is the review of the Directors' remuneration packages. The Remuneration Committee aims to ensure that Directors' remuneration is competitive, motivates good performance and loyalty, and supports growth in shareholder value.

Each Executive Director's remuneration package currently consists of basic salary, annual performance related bonus, contribution to the national pension fund and benefits-in-kind such as private medical care, car allowance and fuel, and Group's club membership. The remuneration of the Non-executive Directors takes the form primarily of fees, which is approved by the shareholders.

The Remuneration Committee, whilst establishing the appropriate levels of the Directors' remuneration package for 2015, has considered the information in the salary survey of comparator listed companies provided from external sources and information from sources within the Company, taking into account external market data, conditions within the business and performance of the Group.

The remuneration of the Directors is recommended by the Remuneration Committee and ultimately approved by the Board. Further information on the Directors' remuneration appears in Note 6 of the Financial Statements.

The Remuneration Committee meets not less than once a year. One Remuneration Committee meeting was held in 2015. The attendance is shown below.

#### Remuneration Committee attendance

Tromanoration committee at	ionaanoo	
	Meetings attended	Percentage
Dato' Mohammed Hussein	1 out of 1	100%
Dato' Lin Yun Ling	1 out of 1	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	1 out of 1	100%

#### **Nomination Committee**

Members of the Nomination Committee are:

- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain (Chairman)
- Dato' Mohammed Hussein
- Tunku Afwida binti Tunku A.Malek

The Nomination Committee comprises entirely of Independent Non-executive Directors. The Nomination Committee makes recommendations to the Board as appropriate. The outcome of the work of the Nomination Committee is reported to the Board, which in turn reviews it.

Central to the Nomination Committee's work is the review of the effectiveness of the Board, its committees and the individual Director. The Nomination Committee carried out a performance evaluation for the year and is satisfied that the evaluation has helped to identify and address initiatives to further strengthen the effectiveness of the Board and set priorities going forward.

The Nomination Committee had identified suitable training programmes for the Directors for the new financial year and reviewed all Directors who are due for re-election or re-appointment at the Company's AGM.

The Nomination Committee meets not less than once a year. One Nomination Committee meeting was held in 2015. The attendance is shown below.

#### **Nomination Committee attendance**

	Meetings attended	Percentage
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	1 out of 1	100%
Dato' Mohammed Hussein	1 out of 1	100%
Tunku Afwida binti Tunku A.Malek	1 out of 1	100%

#### **Risk Management Committee**

In addition to the regular monthly and quarterly management reviews of project and business operations, an Independent Director and Executive Directors, together with the divisional managing directors and certain other Group functional heads meet at least once a year as the Risk Management Committee under the chairmanship of the Group Managing Director. The Risk Management Committee's focus is on the Group's key risks or policy issues that could have an impact on the Group's viability and sustainability. The work of this committee forms an important part of the Group's control function and as such the Committee works closely with the Audit Committee.

#### ACCOUNTABILITY, RISK MANAGEMENT AND INTERNAL CONTROL

#### **Internal control**

The Board is responsible for all aspects of the Group's internal controls. The system of internal control, which is fully embedded into the operations of the Group, has been in place throughout the year, up to the date of this Annual Report. It includes financial, operating and compliance controls and risk management procedures. The system of internal control is designed to manage rather than eliminate the risk of failure to achieve the Company's business objectives. In pursuing these objectives, internal control can only provide reasonable but not absolute assurance against material misstatement or loss.

Significant risks faced by the business are identified and evaluated based on the likelihood and potential impact of each risk and where necessary, actions to mitigate the risks were also identified. The Board also takes account of the advice of the Audit Committee and Risk Management Committee, reports received from the external auditors and any other related matters which have come to its attention.

#### **Financial reporting**

The Group has a comprehensive business planning and budgeting system and a structured system for reporting financial results to the Board.

Each business unit maintains financial controls and prepares monthly results with a comparison against budget. There are clearly defined guidelines for the review and approval of capital expenditure projects. These include annual budgets, periodic reviews and designated levels of authority. The Group's centralised internal audit function reviews the systems and procedures in all business units and reports regularly to the Audit Committee which in turn, reports to the Board.

The Board is satisfied that it has met its obligations in presenting a balanced and clear assessment of the Group's position and prospects.

#### **Directors' responsibility statement**

The Directors are required by the Act to prepare with accuracy financial statements for each financial year in accordance with the applicable approved accounting standards and give a true and fair view of the state of affairs of the Group and Company at the end of the financial year and of the performance of the Group and Company for the financial year.

In preparing the financial statements, the Directors have:

- applied appropriate and consistent accounting policies;
- made judgements and estimates that are reasonable and prudent:
- ensured that all applicable accounting standards have been followed: and
- prepared financial statements on the "going concern" basis as the Directors have a reasonable expectation, having made enquiries, that the Group and Company have adequate resources to continue operations for the foreseeable future.

The Directors have responsibility for ensuring that the Company keeps accounting records, which disclose with reasonable accuracy the financial position of the Company and the Group, which enable them to ensure that financial statements comply with the requirements of the Act. The Directors have overall responsibility for taking such steps as are reasonably available to them to safeguard the assets of the Group to prevent and detect fraud and other irregularities.

#### **Disclosure practice**

The Board recognises the importance of prompt and timely dissemination of accurate and sufficient information concerning the Company and its Group to shareholders, investors and other stakeholders to enable them to make an informed decision.

The Company's practice is to release all announcements, material and price sensitive information in a timely manner to Bursa Securities as required under the Main Market Listing Requirements of Bursa Securities as well as to release the Company's updates to the market and community through the Company's website, media releases and other appropriate channels.

The Group Managing Director and/or the Finance Director evaluate(s) the release of all major communications to investors or Bursa Securities.

#### RELATIONSHIP WITH SHAREHOLDERS AND INVESTORS

#### **Relations with shareholders and investors**

Communication with shareholders and investors is of considerable importance to the Company. As part of its corporate governance initiatives, the Board has set up a full-time Investor Relations ("IR") unit which primary role is to implement effective IR policies and programmes.

The Company has an active IR programme aimed at fostering high quality relationships, as well as building up trust and credibility with the broad investment community. The Group Managing Director and/or the Senior Group General Manager-Investor Relations are primarily responsible for all IR activities.

Gamuda remains a Corporate Member of the Malaysian Investor Relations Association (MIRA) and continues to actively support its IR objectives.

Key IR activities during the year include holding regular investor briefings immediately after releasing the quarterly results and at other appropriate times during the year. Other activities include participating in international and domestic investor conferences, going on marketing roadshows, hosting teleconferences, responding to email and telephone enquiries, catering to the numerous requests for private meetings by investors and analysts, and organising trips for investors to visit our overseas and domestic project sites.

Notable observations during 2015 include the high level of investor interest in visiting our MRT project sites (both elevated and underground) in order to get insights into the construction of this world-class project.

Investor interest in the current year was focused on our Construction Division and some of the major upcoming projects such as the KVMRT SSP Line and Penang Transport Master Plan.

The following is a summary of all IR activities during 2015.

Type of Event	Investment Centre	No. of Meeting
Investor Conferences	Kuala Lumpur, Singapore, Hong Kong, Bangkok, London and Edinburgh	11 trips
Investor Briefings	Kuala Lumpur	4
Project Site Visits	Kuala Lumpur, Johor, Ho Chi Minh City	12 trips
Teleconference Calls	Various	10
Private Meetings	Various	98

#### **Electronic communication**

Broader shareholder communication also takes place via our corporate website at www.gamuda.com.my as well as through the Annual Report, AGM and Extraordinary General Meeting.

There is a wealth of information online. All announcements made to Bursa Malaysia are updated on our corporate website as soon as practicable. In addition, slides and notes from the quarterly investor briefings are also updated on our website for the benefit of those unable to attend these meetings.

#### **Annual General Meeting**

The Board seeks to encourage shareholder attendance at its AGM. The Chairmen of the Audit, Remuneration and Nomination Committees, together with other Directors will normally attend the AGM. Shareholders are encouraged to raise any pertinent issues at the meeting.

#### **ETHICS**

#### **Code of practice**

The Board is committed to ensuring that all its business activities operate with the highest standards of business ethics and integrity as summarised in the Company's written code on business practices, which are applicable Group-wide including Group operations overseas. There is a Whistleblowing reporting procedure which encourages transparency and accountability within the Group.

Employment contracts and policies specify acceptable business practices and the Group's position on ethical issues.

#### **Corporate Social Responsibility**

Information on the Group's corporate social responsibility activities appears in the Sustainability section.

# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

#### **BOARD'S RESPONSIBILITY**

The Board of Gamuda Berhad (the Group and the Company) affirms the overall responsibility for maintaining a sound system of risk management and internal control so as to safeguard shareholders' interests and the Group's assets. The system of risk management and internal control is designed to manage, but may not totally eliminate the risk of failure to achieve business objectives. Accordingly, such systems can only provide reasonable and not absolute assurance against material error, misstatement or losses. The Board confirms that there is an ongoing process of identifying, evaluating and managing all significant risks faced by the Group that has been in place for the year and up to the date of approval of this Statement for inclusion in Annual Report. The process is regularly reviewed by the Board and is in accordance with the Statement on Risk Management and Internal Control: Guidance for Directors of Listed Issuers (SRMICG).

#### **RISK MANAGEMENT**

The risk management framework, which is embedded in the management systems of the Group, clearly defines the authority and accountability in implementing the risk management process and internal control system. The Management assists the Board in implementing the process of identifying, evaluating and managing significant risks applicable to their respective areas of business and in formulating suitable internal controls to mitigate and control these risks.

The project task force is responsible for assessing and evaluating the feasibility and risk impact that prospective investments would have on the Group. For ongoing business operations, risk assessment and evaluation is an integral part of the annual business planning and budgeting process.

The Management of each business unit, in establishing its business objectives, is required to identify and document all possible risks that can affect their achievement taking into consideration the effectiveness of controls that are capable of mitigating such risks. By this process, each business unit's identified risks, the controls and processes for managing them are tabulated in a risk assessment report. Significant risks of business units have been presented to the Risk Management Committee for their deliberation.

#### **KEY INTERNAL CONTROL FEATURES**

The Group's internal control system encompasses the following key control processes:

- Clearly defined operating structure, lines of responsibilities and delegated authority. Various Board and Management Committees have been established to assist the Board in discharging its duties. Among the committees are:
  - **Audit Committee**
  - Risk Management Committee
  - Nomination Committee
  - Remuneration Committee
  - **Budget Committee**
  - **ESOS Committee**
- Feasibility study and risk impact and assessment on new investments/projects is evaluated by Project Task Force for Board's deliberation.
- Internal control activities established have been in all business units with clearly defined lines of responsibilities, authority limits for major capital expenditure, contract awards and other significant transactions, segregation of duties, performance monitoring and safeguarding of assets.
- Systematically documented Policies, Procedures and Standard Operating Procedures are in place to guide employees in their day-to-day work. These policies and procedures are reviewed regularly and updated when necessary.
- An annual budgetary process that requires business units to prepare budgets, business plans and control measures to mitigate identified risks for the forthcoming year. These budgets are deliberated by the Budget Committee before being presented to the Directors for approval.
- A comprehensive information system comprising budgets, key business indicators and performance results on operations are reported to Management and the Directors. The regular and comprehensive flow of information allows the Management and the Directors to review business unit's performance against budgets and performance indicators on monthly basis.

# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

- An Integrated Management System, incorporating ISO 9001:2008, ISO 14001:2004, OHSAS 18001:2007 and MS 1722: Part 1: 2011 requirements has been established and implemented to continuously provide high quality, cost effective, reliable, safe and environmental friendly products and services.
- A performance management system whereby business objectives are clearly defined and targets are set for relevant employees. Employees' performances are monitored, appraised and rewarded according to the achievement of targets set.
- Training and development programmes are identified and scheduled for employees to acquire the necessary knowledge and competency to meet their performance and job expectations.
- An adequately resourced Internal Audit Department which reports directly to the Audit Committee, conducts regular reviews on integrity and effectiveness of the Group's system of internal controls.
- Executive Directors and Senior Management conduct regular site visits and communicate with employees of different levels to have first-hand knowledge of significant operational matters and risks.
- Board representation in its associated companies. Information on the financial performance of these associated companies is provided regularly to the Management and Board of the Company via regular management reports and presentations at Board meetings.
- In respect of joint ventures entered into by the Group, the Management of the joint ventures, which consist of representations from the Group and other joint venture partners are responsible to oversee the administration, operation and performance of the joint venture. Financial and operational reports of these joint ventures are provided regularly to the Management of the Company.

The Group Managing Director and the Finance Director have provided the Board with assurance that the Group risk management and internal control system is operating adequately and effectively. All internal control weaknesses identified during the period under review have been or are being addressed. There were no major internal control weaknesses that require disclosure in the Annual Report. The Management continues to review and take measures to strengthen the risk management and control environment.

#### **Review of the Statement by the External Auditors**

The External Auditors have performed limited assurance procedures on the Statement in accordance with Malaysian Approved Standard on Assurance Engagements, ISAE 3000, 'Assurance Engagements Other Than Audits or Reviews of Historical Financial Information' and Recommended Practice Guide 5 (Revised), 'Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report'. They have reported to the Board that nothing has come to their attention that causes them to believe the Statement intended to be included in the Annual Report is not prepared, in all material respects, in accordance with the disclosures required by Paragraph 41 and 42 of SRMICG, nor is the Statement factually inaccurate.

This Statement is made in accordance with the resolution of the Board dated 28 September 2015.

# **AUDIT COMMITTEE REPORT**

#### **MEMBERSHIP**

- 1. Y Bhg Dato' Mohammed Hussein
- 2. Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin **Haji Hussain**

3. Y M Tunku Afwida binti Tunku A.Malek Member / Independent Non-executive Director

#### **ATTENDANCE OF MEETINGS**

During the financial year ended 31 July 2015, the Audit Committee met four times. The meeting attendance of the Committee members is as follows:

Name of Directors	Attendance
Y Bhg Dato' Mohammed Hussein	4/4
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4/4
Y M Tunku Afwida binti Tunku A.Malek	4/4

#### **TERMS OF REFERENCE**

#### Membership

The Audit Committee shall be appointed by the Board of Directors from amongst its members and shall consist of not less than three members, all of whom must be Non-executive Directors with a majority of them being Independent Directors. The members of an Audit Committee must elect a chairman from among themselves who is an Independent Director. An Alternate Director cannot be appointed as a member of the Audit Committee.

At least one member of the Audit Committee:

- i. must be a member of the Malaysian Institute of Accountants
- ii. if he is not a member of MIA, the member must have at least three years' working experience and:
  - a. must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act 1967; or
  - b. must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act 1967: or
- iii. fulfils such other requirements as prescribed or approved by Bursa Malaysia Securities Berhad (Bursa Malaysia).

In the event of any vacancy in the Audit Committee resulting in non-compliance with Bursa Malaysia's Main Market Listing Requirements (Listing Requirements) on the composition of the Audit Committee, the Board must fill the vacancy within three months.

The Board of Directors must review the term of office and performance of the Audit Committee and each of its members at least once every three years to determine whether the Audit Committee and its members have carried out their duties in accordance with their terms of reference.

#### **MEETINGS AND MINUTES**

#### Meetings

Meetings shall be held not less than four times a year and the Finance Director, Head of Internal Audit and representatives of the External Auditors will be invited to assist the Audit Committee. Other Board members and Senior Management may attend meetings upon the invitation of the Audit Committee. At least twice a year, the Audit Committee shall meet with the External Auditors without any executive officer of the Group being present. Additional meetings may be held upon request by any Audit Committee member, the Management, Internal or External Auditors.

A quorum shall consist of a majority of Independent Directors and shall not be less than two.

# **AUDIT COMMITTEE REPORT**

#### **Secretary**

The Company Secretary shall act as secretary of the Audit Committee.

#### **Reporting Procedure**

The minutes of each meeting shall be distributed to the Audit Committee members and to all Board members. Key issues discussed are reported by the Chairman of the Audit Committee to the Board.

#### **AUTHORITY AND DUTIES**

#### **Authority**

In carrying out their duties and responsibilities, the Audit Committee shall:

- i. have the authority to investigate any matter within its terms of reference;
- ii. have the resources which are required to perform its duties;
- iii. have full and unrestricted access to any information pertaining to the Group:
- iv. have direct communication channels with the External and Internal Auditors, as well as employees of the Group;
- v. be able to obtain independent professional or other advice it deems necessary; and
- vi. be able to convene meetings with the External Auditors, the Internal Auditors or both, excluding the attendance of other Directors and employees of the Company, whenever deemed necessary.

#### **Duties**

The duties of the Audit Committee shall include a review of the following:

- the effectiveness of management information system and other systems of internal control within the Company and the Group;
- ii. the Management's compliance with laws, regulations, established policies, plans and procedures;
- iii. with the assistance of the Management, the quarterly financial results and year-end financial statements prior to deliberation and approval by the Board, focusing particularly on:
  - a. changes in major accounting policies;
  - b. significant and unusual events;
  - c. the going concern assumption;

- d. compliance with accounting standards and other legal requirements;
- iv. the independence and objectivity of the External Auditors and their services:
- together with the External Auditors, the scope of their audit plan, their evaluation of the system of internal control and the audit reports on the financial statements;
- vi. the selection, remuneration and resignation or dismissal of the External Auditors;
- vii. the assistance given by the employees of the Company to the External Auditors;
- viii. significant audit findings and reservations arising from the interim and final audits reported by the External Auditors together with their Management Letter and Management's response, where applicable;
- ix. the adequacy of the scope, function, competency and resources of the Internal Audit function and whether or not it has the necessary authority to carry out its duties;
- x. the Internal Audit programme, processes and results of the audit work, process or investigation undertaken and whether or not appropriate action is taken on the recommendations of the Internal Audit function:
- xi. any appraisal or assessment of the performance of members of the Internal Audit function;
- xii. the appointment or termination of senior staff members of the Internal Audit function and take cognizance of resignations of Internal Audit staff members and provide the resigning staff member an opportunity to submit his reasons for resigning;
- xiii. any related party transaction and conflict of interests situation that may arise including any transaction, procedure or course of conduct that raises questions of Management's integrity;
- xiv. the allocation of options during the year under the Company's Employees Share Option Scheme (ESOS) to verify whether it is in accordance with the criteria determined by the ESOS Committee and in compliance with the ESOS by-laws;
- xv. matters conveyed to the Board that have not been satisfactorily resolved resulting in a breach of the Listing Requirements are promptly reported to Bursa Securities; and
- xvi. any other matters as may be directed by the Board from time to time.

# **AUDIT COMMITTEE REPORT**

#### **SUMMARY OF AUDIT COMMITTEE'S ACTIVITIES**

During the financial year, the Audit Committee met four times. Activities carried out by the Audit Committee included the deliberation and review of:

- i. the Group's quarterly and year-end financial results prior to submission to the Board for consideration and approval;
- ii. the audit planning memorandum of the External Auditors in a meeting to discuss their audit strategy, audit focus and resources prior to commencement of their annual audit;
- iii. matters arising from the audit of the Group in a meeting with the External Auditors without the presence of any executive officer of the Group:
- iv. the performance of the External Auditors and the recommendations to the Board on their reappointment and remuneration;
- v. the Audit Committee Report and its recommendation to the Board for inclusion in the Annual Report;
- vi. the Statement on Internal Control and Statement of Corporate Governance and its recommendation to the Board for inclusion in the Annual Report;
- vii. the risk-based annual audit plan and resource requirement proposed by the Internal Auditors for the Group;
- viii. the audit reports presented by the Internal Auditors on major findings, recommendations and Management's responses thereto:
- ix. the results of follow-up audits conducted by the Internal Auditors on the Management's implementation of audit recommendations;
- x. related party transactions as required under the Listing Requirements to ascertain that the transactions are conducted at arm's length prior to submission for the Board's consideration and, where appropriate, shareholders' approval; and
- xi. share option allocations pursuant to the ESOS of the Company during the financial year under review that had been verified by the Internal Auditors. The Audit Committee was satisfied that the allocation of share options pursuant to the ESOS during the financial year ended 31 July 2014 was in compliance with the criteria set out in the ESOS by-laws and by the ESOS Committee.

#### **INTERNAL AUDIT FUNCTION AND ACTIVITIES**

The Internal Audit function of the Company is performed in-house by its Internal Audit Department. The Internal Audit Department reports directly to the Audit Committee. The Internal Audit Department adopts a risk-based audit approach when preparing its annual audit plan which is approved by the Audit Committee. The annual audit plan covers the business units and projects of the Group.

The principal role of the Internal Audit Department is to provide independent and objective reports on the effectiveness of the system of internal controls within the business units and projects of the Group.

During the year, the Internal Audit Department has undertaken independent audit assignments on business units and projects of the Group in accordance with the approved annual audit plan. The resultant audit reports were presented to the Audit Committee for deliberation and forwarded to the Management for the necessary corrective actions to be taken.

A summary of the Internal Audit activities during the financial period is as follows:

- prepared its annual audit plan for consideration by the Audit Committee:
- ii. performed operational audits on business units and projects of the Group to ascertain the adequacy and integrity of their system of internal controls and made recommendations for improvement where weaknesses were found;
- iii. conducted follow-up reviews to determine the adequacy, effectiveness and timeliness of action taken by the Management on audit recommendations and provided updates on their status to the Audit Committee;
- iv. reviewed related party transactions; and
- reviewed the allocations of share options pursuant to the ESOS during the financial year to verify whether they were in accordance with the criteria set out in the ESOS by-laws and by the ESOS Committee.

Total cost incurred for the Internal Audit Department for the financial year ended 31 July 2015 was RM1,101,750.

# OTHER DISCLOSURES

#### **1** NON-AUDIT FEES

The amount of non-audit fees paid by the Company and its subsidiaries to the external auditors and their affiliated company/firm for the financial year 2015 was RM239,190.

#### 2 SHARE BUY-BACK

The Company did not purchase any of its own shares during the financial year 2015.

#### 3 EXERCISE OF WARRANTS OR CONVERTIBLE SECURITIES

During the financial year 2015, 82,547,576 Warrants 2010/2015 were exercised and converted into ordinary shares.

# 4 MATERIAL CONTRACTS INVOLVING DIRECTORS'/MAJOR SHAREHOLDERS' INTERESTS

Other than as disclosed in Note 42 of the Financial Statements, there were no material contracts entered into by the Company or its subsidiaries involving Directors' and major shareholders' interests since 1 August 2014.

#### **5 SANCTIONS OR PENALTIES**

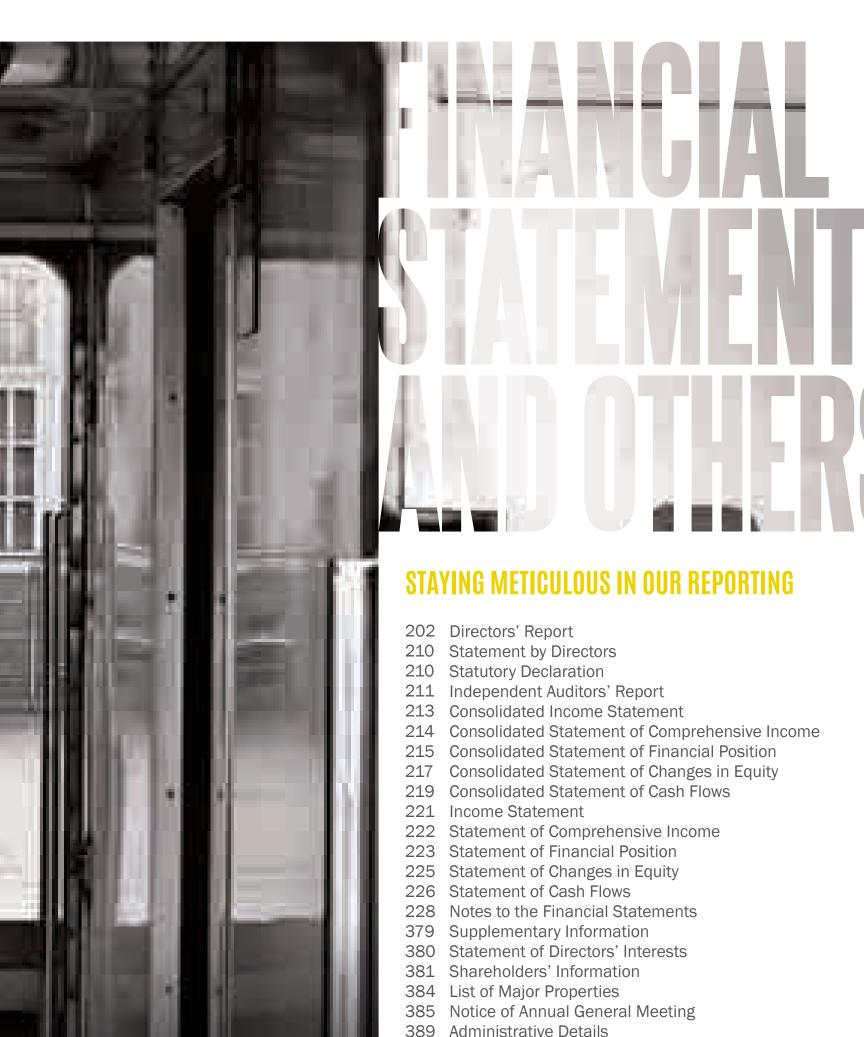
There were no material sanctions or penalties imposed by the relevant regulatory bodies on the Company or its subsidiaries, directors or management during the financial year 2015.

# 6 INFORMATION IN RELATION TO EMPLOYEES' SHARE OPTION SCHEME

- (i) The Employees' Share Option Scheme (2015/2020) ("ESOS") is the only share scheme of the Company in existence during the financial year 2015.
- (ii) The total number of options granted, exercised and outstanding (as adjusted and based on the par value of RM1.00 per ordinary share) under the ESOS since its commencement up to 31 July 2015 are set out in the table below:-

Description	Number of Options (Since commencement up to 31 July 2015)	
	<b>Grand Total</b>	Directors
(a) Granted	69,947,000	5,578,000
(b) Exercised	0	0
(c) Outstanding	69,947,000	5,578,000





#### **DIRECTORS' REPORT**

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 July 2015.

#### PRINCIPAL ACTIVITIES

The principal activities of the Company are that of investment holding and civil engineering construction.

The principal activities of the subsidiaries, associated companies and joint arrangements are described in Notes 18, 19 and 20 to the financial statements respectively.

There were no significant changes in the nature of these activities during the financial year.

#### **RESULTS**

	Group RM'000	Company RM'000
Profit for the year	725,458	540,095
Attributable to:		
Owners of the Company	682,138	540,095
Non-controlling interests	43,320	-
	725,458	540,095

There was no material transfer to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

#### **DIVIDENDS**

The amount of dividends declared and paid by the Company since 31 July 2014 were as follows:

In respect of the financial year ended 31 July 2015:	RM'000
First interim dividend of 6 sen per ordinary share declared on 16 December 2014 and paid on 28 January 2015	140,889
Second interim dividend of 6 sen per ordinary share declared on 23 June 2015 and paid on 29 July 2015	144,354
	285,243

The directors do not recommend the payment of any final dividend in respect of the current financial year.

#### **DIRECTORS**

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Y Bhg Dato' Mohammed bin Haji Che Hussein

Y Bhg Dato' Lin Yun Ling

Y Bhg Dato' Ir. Ha Tiing Tai

Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah

Y Bhg Dato' Haji Azmi bin Mat Nor

Y Bhg Dato' Goon Heng Wah

Saw Wah Theng

YM Tunku Afwida binti Tunku A.Malek

Ir. Chow Chee Wah (alternate to Y Bhg Dato' Lin Yun Ling)

Ir. Chan Kong Wah (alternate to Y Bhg Dato' Goon Heng Wah)

Soo Kok Wong (alternate to Saw Wah Theng)

Ubull a/I Din Om (alternate to Y Bhg Dato' Ir. Ha Tiing Tai) (appointed on 2 January 2015)

Ir. Adrian Brian Lam (alternate to Y Bhg Dato' Ir. Ha Tiing Tai) (resigned on 2 January 2015)

#### **DIRECTORS' BENEFITS**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate, other than those arising from the share options granted pursuant to the Employees' Share Option Scheme.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 6 to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest, except as disclosed in Note 42 to the financial statements.

#### **DIRECTORS' INTERESTS**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares, options over shares and warrants in the Company and its related corporations during the financial year were as follows:

				L each
	1 August Conversion			<b>31</b> July
	2014	of warrants	Sold	2015
Gamuda Berhad				
Direct holding				
Y Bhg Dato' Lin Yun Ling	70,500,000	3,035,736	-	73,535,736
Y Bhg Dato' Ir. Ha Tiing Tai	19,275,876	2,278,400	-	21,554,276
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	120,000	-	-	120,000
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan				
Muhibbuddin Shah Al-Maghfur-lah	200,000	25,000	-	225,000
Y Bhg Dato' Haji Azmi bin Mat Nor	480,000	36,600	(200,000)	316,600
Y Bhg Dato' Goon Heng Wah	13,980,000	1,648,300	-	15,628,300
Saw Wah Theng	757,400	47,375	-	804,775
Ir. Chow Chee Wah	435,000	-	-	435,000
Ir. Chan Kong Wah	400,000	-	-	400,000
Soo Kok Wong	91,000	224,800	-	315,800

### **DIRECTORS' INTERESTS (CONT'D.)**

	Number of ordinary shares of RM1 each ——>			
	1 August 2014	Conversion of warrants	Sold	31 July 2015
Gamuda Berhad				
Indirect holding				
Y Bhg Dato' Ir. Ha Tiing Tai <sup>#</sup> YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan	14,200	1,800	-	16,000
Muhibbuddin Shah Al-Maghfur-lah* Y Bhg Dato' Goon Heng Wah#	125,000,000 5,104,032	- 651,400	(2,000,000)	123,000,000 5,755,432

<sup>\*</sup> Deemed interest through Generasi Setia (M) Sdn. Bhd.

#### **EMPLOYEES' SHARE OPTION SCHEME**

		<ul><li>Number of options</li></ul>		<b></b>	
	Option price RM	1 August 2014	Allotted	Exercised	31 July 2015
Y Bhg Dato' Lin Yun Ling	5.16	-	1,500,000	-	1,500,000
Y Bhg Dato' Ir. Ha Tiing Tai	5.16	-	800,000	-	800,000
Y Bhg Dato' Haji Azmi bin Mat Nor	5.16	-	500,000	-	500,000
Y Bhg Dato' Goon Heng Wah	5.16	-	600,000	-	600,000
Saw Wah Theng	5.16	-	600,000	-	600,000
Ir. Chow Chee Wah	5.16	-	500,000	-	500,000
Ir. Chan Kong Wah	5.16	-	500,000	-	500,000
Ubull a/I Din Om	5.16	-	325,000	-	325,000
Soo Kok Wong	5.16	-	253,000		253,000

<sup>\*</sup> Deemed interest through spouse

#### **DIRECTORS' INTERESTS (CONT'D.)**

#### **WARRANTS 2010/2015**

	<b>←</b> Number of warrants →				
	1 August 2014	Bought	Converted/ Sold	31 July 2015	
Direct holding					
Y Bhg Dato' Lin Yun Ling	3,035,736	-	(3,035,736)	-	
Y Bhg Dato' Ir. Ha Tiing Tai	2,278,400	-	(2,278,400)	-	
YTM Raja Dato' Seri Eleena binti					
Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	25,000	-	(25,000)	-	
Y Bhg Dato' Haji Azmi bin Mat Nor	36,600	-	(36,600)	-	
Y Bhg Dato' Goon Heng Wah	1,648,300	-	(1,648,300)	-	
Saw Wah Theng	47,375	-	(47,375)	-	
Ir. Chow Chee Wah	20,200	-	(20,200)	-	
Ir. Chan Kong Wah	680,000	-	(680,000)	-	
Soo Kok Wong	224,800	-	(224,800)	-	
Indirect holding					
Y Bhg Dato' Ir. Ha Tiing Tai#	1,800	-	(1,800)	-	
YTM Raja Dato' Seri Eleena binti					
Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah*	1,400,000	-	(1,400,000)	-	
Y Bhg Dato' Goon Heng Wah#	651,400	-	(651,400)	-	

<sup>\*</sup> Deemed interest through Generasi Setia (M) Sdn. Bhd.

Other than as disclosed above, none of the other directors in office at the end of the financial year had any interest in shares, options over shares or warrants of the Company or its related corporations during the financial year.

#### **ISSUE OF SHARES**

During the financial year, the Company increased its issued and paid-up share capital from RM2,323,357,479 to RM2,405,905,055 by way of issuance of 82,547,576 new ordinary shares of RM1.00 each for cash arising from the exercise of Warrants 2010/2015 at the exercise price of RM2.66 per warrant in accordance with the Deed Poll dated 15 April 2010 as disclosed in Note 29(b) to the financial statements.

The ordinary shares issued from the conversion of Warrants 2010/2015 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new shares.

<sup>\*</sup> Deemed interest through spouse

### **DIRECTORS' REPORT**

### **EMPLOYEES' SHARE OPTION SCHEME ("ESOS")**

The Gamuda Berhad Employees' Share Option Scheme ("ESOS") was approved by the shareholders at the Extraordinary General Meeting held on 4 December 2014 and is effective for five years from 10 April 2015 to 9 April 2020.

The principal features of the ESOS, details of share options exercised during the financial year and outstanding at the end of the financial year are disclosed in Note 29(c) and Note 29(e) to the financial statements.

The Company has been granted exemption by the Companies Commission of Malaysia from having to disclose the names of options, other than directors, who have been granted options to subscribe for less than 358,000 ordinary shares of RM1.00 each. The names of the option holders granted options to subscribe for 358,000 ordinary shares of RM1.00 each during the financial year are as follows:

Name	Expiry date	Number of option
Ir. Adrian Brian Lam	9 April 2020	358,000
Yeoh Hin Kok	9 April 2020	358,000
Tham Yim Yok	9 April 2020	358,000

Details of options granted to directors are disclosed in the section on Directors' Interests in this report.

### **WARRANTS 2010/2015**

Each Warrant 2010/2015 entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 May 2010 to 25 May 2015, at an exercise price of RM2.66 in accordance with the Deed Poll dated 15 April 2010. Any Warrant 2010/2015 not exercised by the date of maturity will lapse thereafter and cease to be valid for all purposes. The remaining unexercised Warrants 2010/2015 as at 25 May 2015 of 1,188,066 have lapsed.

The ordinary shares issued from the exercise of Warrants 2010/2015 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new shares arising from the exercise of Warrants 2010/2015.

### PROPOSED RIGHTS ISSUE OF WARRANTS

On 28 September 2015, the Company has proposed to undertake a renounceable rights issue of up to 412,445,675 warrants in Gamuda at an issue price of RM0.25 for each Warrant on the basis of one (1) Warrant for every six (6) existing ordinary shares of RM1.00 each held in the Company on the entitlement date to be determined and announced later.

### **DIRECTORS' REPORT**

### OTHER STATUTORY INFORMATION

- Before the income statements, statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
  - to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts have been written off and that adequate provision had been made for doubtful debts: and
  - to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- At the date of this report, the directors are not aware of any circumstances which would render:
  - the amount written off for any bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and
  - the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- At the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

### **DIRECTORS' REPORT**

### OTHER STATUTORY INFORMATION (CONT'D.)

- The Company has been granted exemption by the Companies Commission of Malaysia for its four subsidiaries from having to comply with Section 168(1)(b) of the Companies Act, 1965 to adopt a financial year end which coincides with that of its holding company for the financial year ended 31 July 2015 as follows:
  - (i) Gamuda-Nam Long Development Limited Liability Company and Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company with December financial year end;
  - Gamuda Land Vietnam Limited Liability Company with June financial year end; and
  - Gamuda WCT (India) Private Limited with March financial year end.
- With effect from 13 August 2014, Kesas Holdings Berhad has changed its financial year end from 31 March to 31 July for the financial year ended 31 July 2015 pursuant to Section 168(1)(b) of the Companies Act, 1965.

### **SIGNIFICANT EVENTS**

Significant events are as disclosed in Note 43 to the financial statements.

### **SUBSEQUENT EVENTS**

Details of subsequent events are disclosed in Note 48 to the financial statements.

### **AUDITORS**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 19 October 2015.

Y Bhg Dato' Mohammed bin Haji Che Hussein Chairman

Saw Wah Theng **Finance Director** 

## STATEMENT BY DIRECTORS

PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, Y Bhg Dato' Mohammed bin Haji Che Hussein and Saw Wah Theng, being two of the directors of Gamuda Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 213 to 378 are drawn up in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 July 2015 and of their financial performance and cash flows for the year then ended.

The information set out in Note 49 to the financial statements on page 379 have been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the directors dated 19 October 2015.

Y Bhg Dato' Mohammed bin Haji Che Hussein Chairman

Saw Wah Theng **Finance Director** 

## STATUTORY DECLARATION

I, Saw Wah Theng, being the director primarily responsible for the financial management of Gamuda Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 213 to 379 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act. 1960.

Subscribed and solemnly declared by the abovenamed Saw Wah Theng at Petaling Java in Selangor Darul Ehsan on 19 October 2015

Saw Wah Theng

Before me.

Faridah bt Sulaiman (No. B228) Commissioner of Oaths

## INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF GAMUDA BERHAD (INCORPORATED IN MALAYS)A

### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the financial statements of Gamuda Berhad, which comprise the statements of financial position as at 31 July 2015 of the Group and of the Company, and the income statements, the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 213 to 378.

Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 July 2015 and of their financial performance and cash flows for the year then ended in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

### Emphasis of matter

Without qualifying our opinion, we draw attention to Note 28 to the financial statements which describes the uncertainty relating to Selangor State Government's effort to consolidate the various entities involved in the treatment, supply and distribution of water in the state of Selangor and its consequent effects, if any, on the Group's interest in its associated company, Syarikat Pengeluar Air Selangor Holdings Berhad.

### INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF GAMIIDA BERHAD (INCORPORATED IN MALAYSIA)

### Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia ("Act"), we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- We have considered the financial statements and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 18 to the financial statements, being financial statements that have been included in the consolidated financial statements.
- We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174(3) of the Act.

#### **Other matters**

The supplementary information set out in Note 49 on page 379 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young AF: 0039 Chartered Accountants

Kuala Lumpur, Malaysia 19 October 2015

Abraham Verghese A/LT.V. Abraham No. 1664/10/16(J) **Chartered Accountant** 

## **CONSOLIDATED INCOME STATEMENT**

	Note	RM'000	RM'000
Revenue	4	2,399,918	2,229,572
Other income		100,529	67,692
Gain on remeasurement of previously held interest in Kesas Holdings Berhad			
immediately before obtaining control	7	-	194,203
Construction contract costs recognised as contract expenses		(710,640)	(762,154)
Land and development costs		(594,856)	(609,846)
Highway maintenance and toll operations		(28,902)	(2,460)
Changes in inventory of finished goods and work in progress		(16,929)	(3,864)
Purchases - raw materials		(77,749)	(43,011)
- trading materials		(82,668)	(122,083)
Production overheads		(53,996)	(35,093)
Staff costs	5	(139,495)	(105,876)
Depreciation and amortisation		(102,574)	(26,579)
Impairment of premium paid on water concession assets and goodwill	7	-	(187,062)
Other operating expenses		(90,651)	(105,099)
Profit from operations	7	601,987	488,340
Finance costs	8	(123,742)	(66,439)
Share of profits of associated companies		199,044	243,672
Share of profits of joint ventures		180,900	186,072
Profit before taxation		858,189	851,645
Income tax expense	9	(132,731)	(116,562)
Profit for the year		725,458	735,083
Profit attributable to:			
Owners of the Company		682,138	719,398
Non-controlling interests		43,320	15,685
		725,458	735,083
Earnings per share attributable to owners of the Company (sen)			
Basic	10(a)	28.94	31.29
Diluted	10(b)	28.94	30.81
Net dividends per ordinary share (sen)	11	12.0	12.0

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	2015 RM'000	2014 RM'000
Profit for the year	725,458	735,083
Other comprehensive income:		
Other comprehensive income to be reclassified to profit or loss in subsequent periods:		
Fair value gain on cash flow hedges	1,903	2,497
Foreign currency translation	247,610	19,040
Share of associated companies' foreign currency translation	2,872	(16,969)
Net asset accretion in an associated company arising from capital contribution	4,853	4,575
	257,238	9,143
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:  Remeasurement (losses)/gains on defined benefit plan (Note 32)  Income tax effect	(7,060) 1,459	173
Other comprehensive income for the year, net of tax	251,637	9,316
Total comprehensive income for the year	977,095	744,399
Total comprehensive income attributable to:		
Owners of the Company	918,354	730,185
Non-controlling interests	58,741	14,214
	977,095	744,399

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

	Note	2015 RM'000	2014 RM'000
Assets			
Non-current assets			
Property, plant and equipment	12	312,282	284,885
Land held for property development	13(a)	2,711,251	882,569
Investment properties	14	163,266	98,040
Land use rights	15	3,170	3,595
Expressway development expenditure	16	1,692,837	1,755,349
Intangible assets	17	-	-
Interests in associated companies	19	1,760,490	631,413
Interests in joint arrangements	20	860,271	602,134
Other investments	21	890	890
Deferred tax assets	34	40,625	26,231
Receivables	23(b)	546,614	357,954
		8,091,696	4,643,060
Current assets			
Property development costs	13(b)	2,151,982	1,652,156
Inventories	22	185,583	295,076
Receivables	23(a)	1,455,176	1,817,010
Tax recoverable		3,560	31,433
Investment securities	24	509,643	120,502
Cash and bank balances	27	928,059	799,250
		5,234,003	4,715,427
Asset held for sale reclassified to/from			
interests in associated companies	28		994,306
		5,234,003	5,709,733
Total assets		13,325,699	10,352,793

### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

	Note	2015 RM'000	2014 RM'000
Equity and liabilities			
Equity attributable to owners of the Company			
Share capital	29	2,405,905	2,323,357
Reserves		3,931,289	3,150,935
Owners' equity		6,337,194	5,474,292
Non-controlling interests		356,019	687,395
Total equity		6,693,213	6,161,687
Non-current liabilities			
Payables	33(a)	394,861	259,460
Provision for liabilities	39	-	2,685
Deferred tax liabilities	34	420,007	390,956
Long term borrowings	35	3,358,355	1,738,572
		4,173,223	2,391,673
Current liabilities			
Short term borrowings	36	777,086	792,159
Payables	33(b)	1,581,526	930,222
Provision for liabilities	39	55,021	29,096
Tax payable		45,630	46,053
Derivatives	37	-	1,903
		2,459,263	1,799,433
Total liabilities		6,632,486	4,191,106
Total equity and liabilities		13,325,699	10,352,793

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JULY 2015

	← Attributable to owners of the Company ← Non-distributable ← Distributable						•	
	•	— Non-aist	ributable —	Other	Distributable		Non-	
Group	Share capital RM'000	Share premium RM'000	Option reserves RM'000	reserves (Note 30) RM'000	Retained profits RM'000	Total RM'000	controlling interests RM'000	Total equity RM'000
At 1 August 2013	2,276,644	517,471	17,445	31,880	2,034,566	4,878,006	226,087	5,104,093
Total comprehensive income	-	-	-	10,614	719,571	730,185	14,214	744,399
Transactions with owners:								
Issuance of ordinary shares pursuant to: Exercise of ESOS								
(Note 29(d))  Conversion of Warrants	36,101	78,008	-	-	-	114,109	-	114,109
(Notes 29(b) and 30) Transfer from option	10,612	18,677	-	(1,061)	-	28,228	-	28,228
reserves to retained profits  Share options granted	-	-	(6,425)	-	6,425	-	-	-
under ESOS Share options exercised	-	-	1,152	-	-	1,152	-	1,152
under ESOS Issuance of shares by a subsidiary to non-	-	12,172	(12,172)	-	-	-	-	-
controlling interests	_	-	-	-	-	-	12,094	12,094
Acquisition of a subsidiary	-	-	-	-	-	-	435,000	435,000
Dividends (Note 11)	-			-	(277,388)	(277,388)		(277,388)
Total transactions with owners	46,713	108,857	(17,445)	(1,061)	(270,963)	(133,899)	447,094	313,195
At 31 July 2014	2,323,357	626,328	-	41,433	2,483,174	5,474,292	687,395	6,161,687

### **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

FOR THE YEAR ENDED 31 JULY 2015

Attributable to owners of the Company ————>					<b></b>			
	◀	Non-distr	ibutable —	Other	Distributable		Non-	
Group	Share capital RM'000	Share premium RM'000	Option reserves RM'000	reserves (Note 30) RM'000	Retained profits RM'000	Total RM'000	controlling interests RM'000	Total equity RM'000
At 1 August 2014	2,323,357	626,328	-	41,433	2,483,174	5,474,292	687,395	6,161,687
Total comprehensive income	-	-	-	241,817	676,537	918,354	58,741	977,095
Transactions with owners:								
Issuance of ordinary shares pursuant to conversion								
of Warrants (Notes 29(b) and 30)	82,548	145,284	-	(8,255)	-	219,577	-	219,577
Transfer from warrants reserve to retained profits	-	-	-	(120)	120	-	-	-
Share options granted under ESOS	_	-	4,365	-	-	4,365	-	4,365
Capital repayment by a subsidiary to non-								
controlling interests Acquisition of stake from	-	-	-	-	-	-	(139,774)	(139,774)
non-controlling interests (Note 18(e))	_	-	-	-	5,849	5,849	(180,443)	(174,594)
Dividends paid by a subsidiary to non-							. ,	,
controlling interests	-	-	-	-	-	-	(69,900)	(69,900)
Dividends (Note 11)	-		_	-	(285,243)	(285,243)	-	(285,243)
Total transactions with owners	82,548	145,284	4,365	(8,375)	(279,274)	(55,452)	(390,117)	(445,569)
At 31 July 2015	2,405,905	771,612	4,365	274,875	2,880,437	6,337,194	356,019	6,693,213

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 RM'000
Cash flows from operating activities		
Profit before taxation	858,189	851,645
Adjustments for:		
Amortisation of concession and quarry rights	-	3,098
Amortisation of land use rights	425	425
Amortisation of expressway development expenditure	78,539	5,474
Depreciation		
- Property, plant and equipment	22,087	16,875
- Investment properties	1,523	707
Property, plant and equipment written off	56	147
Impairment of premium paid on water concession assets and goodwill	-	187,062
Net provision for liabilities	29,109	7,209
Provision for retirement benefit obligations	4,640	2,225
Provision for short term accumulating compensated absences	1,263	467
Net gain on disposal of property, plant and equipment	(953)	(2,000)
Share of profits from associated companies	(199,044)	(243,672)
Share of profits from joint ventures	(180,900)	(186,072)
Gain on remeasurement of previously held interest in		
Kesas Holdings Berhad immediately before obtaining control	-	(194,203)
Share options granted under ESOS	4,365	1,152
Unrealised gain on foreign exchange	(26,466)	(3,905)
Fair value adjustments	(1,255)	-
Distribution from investment securities	(6,792)	(20,331)
Net unwinding of discount	(13,695)	(9,852)
Interest income	(37,140)	(17,002)
Interest expense	114,124	64,842
Operating profit before working capital changes	648,075	464,291
(Increase)/decrease in development properties	(42,884)	134,904
Decrease in inventories	129	41,775
Increase in receivables	(216,275)	(683,579)
Increase/(decrease) in payables	80,192	(20,356)
Cash generated from/(used in) operations	469,237	(62,965)
Income taxes paid	(90,623)	(102,256)
Interest paid	(150,328)	(105,446)
Retirement benefit obligations paid	(14)	(1,932)
Net cash generated from/(used in) operating activities	228,272	(272,599)

### **CONSOLIDATED STATEMENT OF CASH FLOWS**

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 RM'000
Cash flows from investing activities		
Purchase of land held for development	(791,996)	(150,929)
Purchase of property, plant and equipment	(24,031)	(16,637)
Additions to investment properties	(14,315)	(34,216)
Proceeds from disposal of property, plant and equipment	7,735	9,692
Additions to expressway development expenditures	(16,027)	-
Net (purchase)/proceeds from disposal of investment securities	(389,141)	309,027
Capital repayment from associated companies	22,812	5,469
Investments in joint ventures	(142,092)	(11,250)
Acquisition of additional interest in an associated company	-	(280,000)
Acquisition of stake from non-controlling interests	(174,594)	-
Net cash outflow on acquisition of a subsidiary	-	(32,133)
Distribution received from investment securities	6,792	20,331
Dividend received from associated companies	51,011	52,110
Dividend received from a joint venture	32,500	71,000
Interest received	37,140	17,002
Net cash used in investing activities	(1,394,206)	(40,534)
Cash flows from financing activities		
Repayment of borrowings	(696,766)	(510,385)
Drawdown of borrowings	2,257,942	868,486
Net proceeds from exercise of ESOS	-	114,109
Net proceeds from conversion of warrants	219,577	28,228
Issuance of shares by a subsidiary to non-controlling interests	-	12,094
Capital repayment by a subsidiary to non-controlling interests	(139,774)	-
Dividends paid to shareholders	(285,243)	(277,388)
Dividends paid to non-controlling interests	(69,900)	-
Net cash generated from financing activities	1,285,836	235,144
Net increase/(decrease) in cash and cash equivalents	119,902	(77,989)
Effects of exchange rate changes	8,907	685
Cash and cash equivalents at beginning of year	799,250	876,554
Cash and cash equivalents at end of year (Note 27)	928,059	799,250

## **INCOME STATEMENT**

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

		2015	2014 (restated)
	Note	RM'000	RM'000
Revenue	4	1,282,656	1,671,622
Other income		133,426	92,316
Construction contract costs recognised as contract expenses		(604,130)	(802,460)
Staff costs	5	(44,462)	(31,260)
Depreciation		(7,182)	(7,838)
Impairment of premium paid on water concession assets	7	-	(165,625)
Net foreign exchange (losses)/gains	7	(94,785)	4,417
Other operating expenses		(11,200)	(8,445)
Profit from operations	7	654,323	752,727
Finance costs	8	(81,665)	79,800
Profit before taxation		572,658	672,927
Income tax expense	9	(32,563)	(56,246)
Profit for the year		540,095	616,681
Net dividends per ordinary share (sen)	11	12.0	12.0

## STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015	2014 (restated)
	RM'000	RM'000
Profit for the year	540,095	616,681
Other comprehensive income:		
Other comprehensive income to be reclassified to profit or loss in subsequent periods:		
Fair value gain on cash flow hedges	1,903	2,497
Foreign currency translation	15,940	(7,653)
	17,843	(5,156)
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:		
Remeasurement (losses)/gains on defined benefit plan (Note 32)	(511)	28
Income tax effect	128	-
Other comprehensive income/(loss) for the year, net of tax	17,460	(5,128)
Total comprehensive income for the year	557,555	611,553

## STATEMENT OF FINANCIAL POSITION

		2015	2014 (restated)	<b>2013</b> (restated)
	Note	RM'000	RM'000	RM'000
Assets				
Non-current assets				
Property, plant and equipment	12	164,400	176,382	191,435
Investment properties	14	10,576	10,728	10,858
Investments in subsidiaries	18	3,885,179	3,314,207	2,657,027
Interests in associated companies	19	455,364	300,364	702,049
Interests in joint arrangements	20	254,727	254,476	254,476
Other investments	21	733	733	733
Deferred tax assets	34	5,581	2,380	23,656
Receivables	23(b)	13,760	47,328	53,844
Due from a subsidiary	26	398,053	723,930	622,437
		5,188,373	4,830,528	4,516,515
Current assets				
Inventories	22	3	575	641
Receivables	23(a)	646,359	910,036	458,209
Due from subsidiaries	26	1,096,014	240,741	179,772
Investment securities	24	51,551	91,420	113,146
Cash and bank balances	27	79,234	21,893	183,100
		1,873,161	1,264,665	934,868
Asset held for sale reclassified to/from				
interests in associated companies	28	_	160,000	-
		1,873,161	1,424,665	934,868
Total assets		7,061,534	6,255,193	5,451,383

### STATEMENT OF FINANCIAL POSITION

AS AT 31 JULY 2015

		2015		<b>201</b> 3 (restated)
	Note	RM'000	(restated) RM'000	RM'000
Equity and liabilities				
Share capital	29	2,405,905	2,323,357	2,276,644
Reserves		1,727,963	1,314,257	883,316
Owners' equity		4,133,868	3,637,614	3,159,960
Non-current liabilities				
Payables	33(a)	34,153	38,204	28,390
Long term borrowings	35	1,851,440	1,493,103	1,168,614
Derivatives	37	-	-	1,755
		1,885,593	1,531,307	1,198,759
Current liabilities				
Short term borrowings	36	551,100	479,295	415,185
Payables	33(b)	418,751	415,743	429,384
Due to subsidiaries	38	44,954	152,564	228,738
Tax payable		27,268	36,767	16,712
Derivatives	37	-	1,903	2,645
		1,042,073	1,086,272	1,092,664
Total liabilities		2,927,666	2,617,579	2,291,423
Total equity and liabilities		7,061,534	6,255,193	5,451,383

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JULY 2015

	Non-distributable —		→ Distributable			
Company	Share capital RM'000	Share premium RM'000	Option reserves RM'000	Other reserves (Note 30) RM'000	Retained profits (Note 31) RM'000	Total RM'000
At 1 August 2013 (As previously stated) Effects of FRS11 (Note 20)	2,276,644	517,471	17,445	15,620 (7,711)	317,051 23,440	3,144,231 15,729
At 1 August 2013 (restated)	2,276,644	517,471	17,445	7,909	340,491	3,159,960
Total comprehensive income	-	-	-	(5,156)	616,709	611,553
Transactions with owners:						
Issuance of ordinary shares pursuant to: Exercise of ESOS (Note 29(d)) Conversion of Warrants	36,101	78,008	-	-	-	114,109
(Notes 29(b) and 30) Transfer from option reserves	10,612	18,677	-	(1,061)	-	28,228
to retained profits Share options granted under ESOS Share options exercised under ESOS		- - 12,172	(6,425) 1,152 (12,172)	-	6,425	- 1,152
Dividends (Note 11)	_	-	(12,112)	-	(277,388)	(277,388)
Total transactions with owners	46,713	108,857	(17,445)	(1,061)	(270,963)	(133,899)
At 31 July 2014 (restated)	2,323,357	626,328		1,692	686,237	3,637,614
At 1 August 2014 (restated)	2,323,357	626,328	-	1,692	686,237	3,637,614
Total comprehensive income	-	-	-	17,843	539,712	557,555
Transactions with owners:						
Issuance of ordinary shares pursuant to conversion of Warrants (Notes 29(b) and 30)	82,548	145,284	-	(8,255)	-	219,577
Transfer from warrant reserves to retained profits	_	-, - -	-	(120)	120	-
Share options granted under ESOS Dividends (Note 11)		-	4,365 -	-	(285,243)	4,365 (285,243)
Total transactions with owners	82,548	145,284	4,365	(8,375)	(285,123)	(61,301)
At 31 July 2015	2,405,905	771,612	4,365	11,160	940,826	4,133,868

# STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015	2014 (restated)
	RM'000	RM'000
Cash flows from operating activities		
Profit before taxation	572,658	672,927
Adjustments for:		
Depreciation		
- Property, plant and equipment	7,030	7,685
- Investment properties	152	153
Provision for retirement benefit obligations	306	695
Provision of short term accumulating absences	86	21
Net gain on disposal of property, plant and equipment	(561)	(629)
Property, plant and equipment written off	3	32
Unrealised loss/(gain) on foreign exchange	91,015	(21,049)
Share options granted under ESOS	4,365	1,152
Dividend income	(519,786)	(687,172)
Distribution from investment securities	(4,559)	(2,337)
Net unwinding of discount	(3,228)	14,208
Interest income	(107,995)	(79,177)
Interest expense	80,762	65,592
Impairment of premium paid on water concession assets	-	165,625
Operating profits before working capital changes	120,248	137,726
Increase in due from subsidiaries	(526,168)	(175,897)
Decrease in due to subsidiaries	(106,576)	(76,174)
Decrease in inventories	572	66
Decrease/(increase) in receivables	298,737	(439,581)
Increase/(decrease) in payables	9,778	(10,017)
Cash used in operations	(203,409)	(563,877)
Dividend received	519,786	679,990
Income taxes paid	(45,135)	(8,783)
Interest paid	(76,631)	(68,283)
Retirement benefit obligations paid	-	(788)
Net cash generated from operating activities	194,611	38,259

### STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015	2014 (restated)
	RM'000	RM'000
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,379)	(5,218)
Additions to investment properties	-	(23)
Proceeds from disposal of property, plant and equipment	6,482	7,443
Net proceeds from disposal of investment securities	39,869	21,726
Net investment in subsidiaries	(570,972)	(727, 395)
Net investment in associates	5,000	146,275
Net investment in jointly controlled entities	(251)	-
Distribution received from investment securities	4,559	2,337
Interest received	107,995	79,177
Net cash used in investing activities	(409,697)	(475,678)
Cash flows from financing activities		
Repayment of borrowings	(485,564)	(410,663)
Drawdown of borrowings	819,643	821,926
Net proceeds from exercise of ESOS	-	114,109
Net proceeds from conversion of warrants	219,577	28,228
Dividends paid to shareholders	(285,243)	(277,388)
Net cash generated from financing activities	268,413	276,212
Net increase/(decrease) in cash and cash equivalents	53,327	(161,207)
Effects of exchange rate changes	4,014	-
Cash and cash equivalents at beginning of year	21,893	183,100
Cash and cash equivalents at end of year (Note 27)	79,234	21,893

#### **CORPORATE INFORMATION** 1.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office and principal place of business of the Company is located at Menara Gamuda, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan.

The principal activities of the Company are that of investment holding and civil engineering construction. The principal activities of the subsidiaries, associated companies and joint arrangements are described in Notes 18, 19 and 20 respectively. There were no significant changes in the nature of these activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 19 October 2015.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### 2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Financial Reporting Standards ("FRSs") and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

### 2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 August 2014, the Group and the Company adopted the following new and amended FRSs and IC Interpretation mandatory for annual financial periods beginning on or after 1 January 2014.

### Effective for annual periods beginning on or after 1 January 2014:

Amendments to FRS 132	Offsetting Financial Assets and Financial Liabilities
Amendments to FRS 10,	Investment Entities
FRS 12 and FRS 127	
Amendments to FRS 136	Recoverable Amount Disclosures for Non-Financial Assets
Amendments to FRS 139	Novation of Derivatives and Continuation of Hedge Accounting
IC Interpretation 21	Levies

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.2 Changes in accounting policies (cont'd.)

### Effective for annual periods beginning on or after 1 July 2014:

Amendments to FRS 119 Defined Benefit Plans: Employee Contributions Amendments to FRSs Annual Improvements to FRSs 2010 - 2012 Cycle Amendments to FRSs Annual Improvements to FRSs 2011 - 2013 Cycle

### Amendments to FRS 132 Offsetting Financial Assets and Financial Liabilities

The amendments clarify the meaning of "currently has a legally enforceable right to set-off" and "simultaneous realisation and settlement". These amendments are to be applied retrospectively. These amendments have no significant impact on the Group.

### 2.3 Standards and interpretations issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and the Company's financial statements are disclosed below. The Group and the Company intend to adopt these standards, if applicable, when they become effective.

### Effective for annual periods beginning on or after 1 January 2016:

**FRS 14** Regulatory Deferral Accounts Amendments to FRS 11 Accounting for Acquisitions of Interests in Joint Operations Amendments to FRS 116 Clarification of Acceptable Methods of Depreciation and Amortisation and FRS 138 Amendments to FRS 10 Sales or Contribution of Assets between an Investor and and FRS 128 its Associate or Joint Venture Amendments to FRS 127 Equity Method in Separate Financial Statements Amendments to FRS 101 Disclosure Initiatives Amendments to FRS 10, Investment Entities: Applying the Consolidation Exception FRS 12 and FRS 128 Amendments to FRSs Annual Improvements to FRSs 2012 - 2014 Cycle

### Effective for annual periods beginning on or after 1 January 2018:

FRS 15 Revenue from Contracts with Customers

FRS 9 Financial Instruments

The directors expect that the adoption of the standards and interpretations above will have no significant impact on the financial statements in the period of initial application, except as disclosed below:

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.3 Standards and interpretations issued but not yet effective (cont'd.)

### Amendments to FRS 11 Joint Arrangements: Accounting for Acquisitions of Interests in Joint Operations

The amendments to FRS 11 require that a joint operator which acquires an interest in a joint operation which constitute a business to apply the relevant FRS 3 Business Combinations principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not remeasured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to FRS 11 to specify that the amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

### Amendments to FRS 10 and FRS 128 Sale or Contribution of Assets between an Investor and its Associate or **Joint Venture**

The amendments clarify that:

- gains and losses resulting from transactions involving assets that do not constitute a business, between investor and its associate or joint venture are recognised in the entity's financial statements only to the extent of unrelated investors' interests in the associate or joint venture; and
- gains and losses resulting from transactions involving the sale or contribution to an associate of a joint venture of assets that constitute a business is recognised in full.

The amendments are to be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after 1 January 2016. Earlier application is permitted.

### **FRS 15 Revenue from Contracts with Customers**

FRS 15 establishes a new five-step models that will apply to revenue arising from contracts with customers. FRS 15 will supersede the current revenue recognition guidance including FRS 118 Revenue, FRS 111 Construction Contracts and the related interpretations when it becomes effective.

The core principle of FRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under FRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Group and the Company will assess the impact of adoption of the new standard and will adopt the new standard on the required effective date.

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)** 2.

### 2.3 Standards and interpretations issued but not yet effective (cont'd.)

### **FRS 9 Financial Instruments**

In November 2014, MASB issued the final version of FRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces FRS 139 Financial Instruments: Recognition and Measurement and all previous versions of FRS 9. The standard introduces new requirements for classification and measurement, impairment and hedge accounting, FRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. The Group and the Company will assess the impact of adoption of the new standard and will adopt the new standard on the required effective date.

### Amendments to MFRS 127: Equity method in separate financial statements

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associate in their separate financial statements. Entities already applying MFRS and electing to change to the equity method in its separate financial statements will have to apply this change retrospectively. For first-time adopters of MFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to MFRS. The amendments are effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments will not have any impact on the Group's and the Company's financial statements.

### **Malaysian Financial Reporting Standards (MFRS Framework)**

On 19 November 2011, the Malaysian Accounting Standards Board ("MASB") issued a new MASB approved accounting framework, the Malaysian Financial Reporting Standards (MFRS Framework). This is in line with the need for convergence with International Financial Reporting Standards (IFRS) in 2012.

The MFRS Framework is to be applied by all Entities Other Than Private Entities for annual periods beginning on or after 1 January 2012, with the exception of entities that are within the scope of MFRS 141 Agriculture (MFRS 141) and IC Interpretation 15 Agreements for Construction of Real Estate (IC 15), including its parent, significant investor and venturer (herein called 'Transitioning Entities').

Transitioning Entities will be allowed to defer adoption of the new MFRS Framework for five years and adoption of the MFRS Framework by Transitioning Entities will be mandatory for annual periods beginning on or after 1 January 2017.

The Group and the Company fall within the scope definition of Transitioning Entities and accordingly, the Group and the Company will be required to prepare financial statements using the MFRS Framework in its first MFRS financial statements for the year ending 31 July 2018. In presenting its first MFRS financial statements, the Group and the Company will be required to restate the comparative financial statements to amounts reflecting the application of MFRS Framework. The majority of the adjustments required on transition will be made, retrospectively, against opening retained profits.

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)** 2.

#### 2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied for like transactions and events in similar circumstances.

The Company controls an investee if and only if the Company has all the following:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the (i) investee):
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Company has less than a majority of the voting rights of an investee, the Company considers the following in assessing whether or not the Company's voting rights in an investee are sufficient to give it power over the investee:

- (i) The size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders:
- (ii) Potential voting rights held by the Company, other vote holders or other parties;
- (iii) Rights arising from other contractual arrangements; and
- Any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Subsidiaries are consolidated when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and is presented separately in the consolidated income statement, consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separately from equity attributable to owners of the Company.

Losses within a subsidiary are attributed to the non-controlling interests even if that results in a deficit balance.

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the noncontrolling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. The resulting difference is recognised directly in equity and attributed to owners of the Company.

### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.4 Basis of consolidation (cont'd.)

When the Group loses control of a subsidiary, a gain or loss calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interest, is recognised in profit or loss. The subsidiary's cumulative gain or loss which has been recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss or where applicable, transferred directly to retained earnings. The fair value of any investment retained in the former subsidiary at the date control is lost is regarded as the cost on initial recognition of the investment.

#### 2.5 Business combinations

Acquisitions of subsidiaries are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any noncontrolling interests in the acquiree. The Group elects on a transaction-by-transaction basis whether to measure the non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Transaction costs incurred are expensed and included in administrative expenses.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes in the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with FRS 139 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it will not be remeasured. Subsequent settlement is accounted for within equity. In instances where the contingent consideration does not fall within the scope of FRS 139, it is measured in accordance with the appropriate FRS.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss. The accounting policy for goodwill is set out in Note 2.9(a).

### 2.6 Subsidiaries

A subsidiary is an entity over which the Company controls and the policy to determine the criteria for control is in accordance with Note 2.4.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)** 2.

### 2.7 Interests in associated companies and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

On acquisition of an interest in an associated company or joint venture, any excess of the cost of investment over the Group's share of net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill and included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities of the investee over the cost of investment is excluded from the carrying amount of the investment and is instead included as income in the determination of the Group's share of the associate's or joint venture's profit or loss for the period in which the investment is acquired.

An associate or a joint venture is equity accounted for from the date on which the investee becomes an associate or a joint venture.

Under the equity method, the investment in an associated company or a joint venture is initially recognised at cost, and the carrying amount is increased or decreased to recognise the Group's share of profit or loss and other comprehensive income of the associated company or joint venture after the date of acquisition. Goodwill relating to the associated company or joint venture is not tested for impairment individually. When the Group's share of losses in an associated company or a joint venture equal or exceeds its interest in the associate or joint venture, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associated company or joint venture.

Profits and losses resulting from upstream and downstream transactions between the Group and its associated company or joint venture are recognised in the Group's consolidated financial statements only to the extent of unrelated investors' interests in the associated company or joint venture. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The financial statements of the associated companies and joint ventures are prepared as of the same reporting date as the Company. Where necessary, adjustments are made to align the accounting policies of the associated companies and joint ventures with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise any impairment loss with respect to its interests in the associated companies or joint ventures. At each reporting date, the Group determines whether there is objective evidence that the investment in the associated companies or joint ventures is impaired. If there is such evidence, the carrying amount of the interests in the associated companies or joint ventures is tested for impairment, by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss is recognised in profit or loss. Reversal of an impairment loss is recognised to the extent that the recoverable amount of the investment subsequently increases.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.7 Interests in associated companies and joint ventures (cont'd.)

Upon loss of significant influence over the associated companies or joint control over the joint ventures, the Group measures and recognises any restrained investment as its fair value. Any difference between the carrying amount of the associated company or joint venture upon loss of significant influence or joint control and the fair value of the restrained investment and proceeds from disposal is recognised in profit or loss.

In the Company's separate financial statements, interests in associated companies and joint ventures are accounted for at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

### 2.8 Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group and the Company as a joint operator recognises in relation to its interest in a joint operation:

- (i) its assets, including its share of any assets held jointly;
- (ii) its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Group and the Company account for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the FRSs applicable to the particular assets, liabilities, revenues and expenses.

Profits and losses resulting from transactions between the Group and its joint operation are recognised in the Group's consolidated financial statements only to the extent of unrelated investors' interests in the joint operation.

### 2.9 Intangible assets

### (a) Goodwill

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired is allocated, from the acquisition date, to each of the Group's cash-generating units that are expected to benefit from the synergies of the combination.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.9 Intangible assets (cont'd.)

#### Goodwill (cont'd.) (a)

The cash-generating unit to which goodwill has been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired, by comparing the carrying amount of the cash-generating unit, including the allocated goodwill, to the recoverable amount of the cash-generating unit. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in the profit or loss. Impairment losses recognised for goodwill are not reversed in subsequent periods.

Where goodwill forms part of a cash-generating unit and part of the operation within that cash-generating unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operations disposed of and the portion of the cash-generating unit retained.

Goodwill and fair value adjustments arising on the acquisition of foreign operation are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated in accordance with the accounting policy set out in Note 2.22.

### **Expressway development expenditure**

Expressway development expenditure ("EDE") comprises development and upgrading expenditure (including interest charges relating to financing of the development of the expressway) incurred in connection with the concession. EDE is classified as an intangible asset and is measured on initial recognition at cost. Following initial recognition, EDE is carried at cost less accumulated amortisation and any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Assets under construction included in EDE are not depreciated as these assets are not yet available for use.

EDE is amortised upon commencement of tolling operations over the concession period based on the following formula:

Amortisation of EDE is included in profit or loss.

Current Year Actual Toll Revenue Current Year Actual Toll Revenue plus Projected Toll Revenue for the remaining concession period

**Opening Net Carrying** Amount of EDE plus **Current Year Additions** 

Periodic traffic studies are performed by an independent traffic consultant in order to support the projected toll revenue for the remaining concession period. The latest traffic study was performed in 2014.

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)** 2.

### 2.9 Intangible assets (cont'd.)

### (c) Other intangible assets

Other intangible assets of the Group comprise concession and quarry rights.

Other intangible assets acquired separately are measured initially at cost. The cost of other intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial acquisition, other intangible assets are measured at cost less any accumulated amortisation and accumulated impairment losses.

Other intangible assets with finite useful lives are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the other intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on other intangible assets with finite lives is recognised in profit or loss.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

### 2.10 Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and any accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Freehold land has an unlimited useful life and therefore is not depreciated. Depreciation of other property, plant and equipment is provided for on a straight line basis to write off the cost or valuation of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings	2%
Plant and machinery	12% - 33%
Office equipment, furniture and fittings	10% - 33%
Motor vehicles	12% - 25%

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)** 2.

### 2.10 Property, plant and equipment and depreciation (cont'd.)

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

### 2.11 Investment properties

Investment properties consist of land and buildings which are held either to earn rental income or for capital appreciation or for both. Such properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses. The depreciation policy for investment properties is consistent with that for depreciable property, plant and equipment as described in Note 2.10. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use. When an entity uses the cost model, transfers between investment property, owner-occupied property and inventories do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

### 2.12 Service concession arrangements

The Group recognises revenue from the construction and upgrading of the infrastructure in accordance with its accounting policy for construction contracts set out in Note 2.14. Where the Group performs more than one service under the arrangement, consideration received or receivable is allocated to the components by reference to the relative fair values of the services delivered, when the amounts are separately identifiable.

The Group recognises the consideration received or receivable as a financial asset to the extent that it has an unconditional right to receive cash or another financial asset for the construction services. Financial assets are accounted for in accordance with the accounting policy set out in Note 2.23.

The Group recognises the consideration receivable as an intangible asset to the extent that it receives a right to charge users of the public service. Intangible assets are accounted for in accordance with the accounting policy set out in Note 2.9.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.12 Service concession arrangements (cont'd.)

Subsequent costs and expenditures related to infrastructure and equipment arising from the Group's commitments to the concession contracts or that increase future revenue are recognised as additions to the intangible asset and are stated at cost. Capital expenditures necessary to support the Group's operation as a whole are recognised as property, plant and equipment, and accounted for in accordance with the policy stated under property, plant and equipment in Note 2.10. When the Group has contractual obligations that it must fulfill as a condition of its license to: a) maintain the infrastructure to a specified standard or, b) to restore the infrastructure when the infrastructure has deteriorated below a specified condition, it recognises and measures these contractual obligations in accordance with the accounting policy for provisions in Note 2.18. Repairs and maintenance and other expenses that are routine in nature are expensed to profit or loss as incurred.

### 2.13 Land held for property development and property development costs

#### (i) Land held for property development

Land held for property development consists of land where no development activities have been carried out or where development activities are not expected to be completed within the normal operating cycle. Such land is classified within non-current assets and is stated at cost less any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Land held for property development is reclassified as property development costs at the point when development activities have commenced and where it can be demonstrated that the development activities can be completed within the normal operating cycle.

### Property development costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

Where the financial outcome of a development activity can be estimated reliably, property development revenue and expenses are recognised in profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

Where the financial outcome of a development activity cannot be estimated reliably, property development revenue is recognised only to the extent of property development costs incurred that are likely to be recoverable. Property development costs are recognised as expenses in the period in which they are incurred.

Any expected loss on a development project, including costs to be incurred over the defects liability period, is recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

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### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

### 2.13 Land held for property development and property development costs (cont'd.)

### (ii) Property development costs (cont'd.)

The excess of revenue recognised in profit or loss over billings to purchasers is classified as accrued billings within trade receivables and the excess of billings to purchasers over revenue recognised in profit or loss is classified as progress billings within trade payables.

### 2.14 Construction contracts

Where the financial outcome of a construction contract can be reliably estimated, contract revenue and contract costs are recognised as revenue and expenses respectively by using the stage of completion method. The stage of completion is determined by the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs.

Where the financial outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

When the total of costs incurred on construction contracts plus recognised profits (less recognised losses) exceeds progress billings, the balance is classified as amount due from customers on contracts within trade receivables. When progress billings exceed costs incurred on construction contracts plus recognised profits (less recognised losses), the balance is classified as amount due to customers on contracts within trade payables.

### 2.15 Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than construction contract assets, property development costs, deferred tax assets and inventories, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units ("CGU")).

In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.15 Impairment of non-financial assets (cont'd.)

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase. Impairment loss on goodwill is not reversed in a subsequent period.

#### 2.16 Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of inventories are accounted for using the weighted average cost method. The cost of raw materials includes the cost of purchase and other direct charges. The cost of finished goods and work-in-progress comprise raw materials, direct labour, other direct costs and appropriate proportions of production overheads. The cost of unsold properties comprises cost associated with the acquisition of land, direct costs and appropriate proportions of common costs.

Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### 2.17 Leases

### (a) As lessee

Finance leases, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Leased assets are depreciated over the estimated useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life and the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.17 Leases (cont'd.)

### (b) As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.21.

### 2.18 Provisions

Provisions for liabilities are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

### 2.19 Income taxes

#### **Current tax** (a)

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

#### **Deferred tax** (b)

Deferred tax is provided for using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.19 Income taxes (cont'd.)

### (b) Deferred tax (cont'd.)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### (c) Goods and Services Tax ("GST") or Value Added Tax ("VAT")

The net amount of GST or VAT being the difference between output and input of GST or VAT, payable to or receivable from the respective authorities at the reporting date, is included in other payables or other receivables in the statements of financial position.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.20 Employee benefits

#### **Short term benefits** (i)

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### **Defined contribution plans** (ii)

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. The Malaysian companies in the Group make contributions to the Employee Provident Fund in Malaysia, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

### (iii) Defined benefit plans

The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation (derived using a discount rate based on high quality corporate bonds) at the end of the reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is determined separately for each plan using the projected unit credit method.

Defined benefit costs comprise service costs, net interest on the net defined benefit liability or asset and remeasurements of net defined benefit liability or asset.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognised as expense in profit or loss. Past service costs are recognised when plan amendment or curtailment occurs.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on high quality corporate bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognised as expense or income in profit or loss. Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognised immediately in other comprehensive income in the period in which they arise. Remeasurements are recognised in retained profits within equity and are not reclassified to profit or loss in subsequent periods.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.20 Employee benefits (cont'd.)

### (iii) Defined benefit plans (cont'd.)

The amount recognised in the consolidated statements of financial position represents the present value of the defined benefit obligations adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduced by the fair value of plan assets. Any asset resulting from this calculation is limited to the net total of any unrecognised actuarial losses and past service costs, and the present value of any economic benefits in the form of refunds or reductions in future contributions to the plan.

### (iv) Share based compensation

The Gamuda Berhad Employees' Share Option Scheme ("ESOS"), an equity-settled, share based compensation plan, allows the Group's employees to acquire ordinary shares of the Company. The total fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in the share options reserve within equity over the vesting period and taking into account the probability that the options will vest. The fair value of share options is measured at grant date, taking into account, if any, the market vesting conditions upon which the options were granted but excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date.

At each reporting date, the Group revises its estimates of the number of options that are expected to become exercisable on vesting date. It recognises the impact of the revision of original estimates, if any, in the profit or loss, and a corresponding adjustment to equity over the remaining vesting period. The equity amount is recognised in the share option reserve until the option is exercised, upon which it will be transferred to share premium, or until the option expires, upon which it will be transferred directly to retained profits.

#### 2.21 Revenue and other income recognition

Revenue and other income are recognised to the extent that it is probable that the economic benefits associated with the transaction will flow to the Group and the revenue can be reliably measured. Revenue and other income are measured at the fair value of consideration received or receivable. The following specific recognition criteria must also be met before revenue and other income is recognised:

#### Revenue (a)

#### (i) **Engineering and construction contracts**

Revenue from engineering and construction contracts is accounted for by the stage of completion method as described in Note 2.14.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.21 Revenue and other income recognition (cont'd.)

#### Revenue (cont'd.) (a)

#### (ii) **Development properties**

Revenue from sale of development properties is accounted for by the stage of completion method in respect of all building units that have been sold. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

#### (iii) Sale of goods and services

Revenue relating to the sale of goods is recognised net of discounts upon the transfer of risks and rewards. Revenue from services rendered is recognised net of service taxes and discount as and when the services are performed. Sale of goods and services of the Group includes trading of construction materials and sales of manufactured products.

### (iv) Supply of water and related services

Revenue from management, operation and maintenance of dams and water treatment facilities are recognised net of discounts as and when the services are performed.

#### Toll concession revenue

Toll concession revenue are recognised on cash basis when customers pass through the highway toll booths.

#### (vi) Government compensation

Pursuant to the concession awarded by the Government ("Government") to a subsidiary and associated companies of the Group (collectively referred to as "Concession Agreements"), the Government reserves its rights to restructure or to restrict the imposition of unit toll rate increases by the Group. The Government shall compensate the Group for any reduction in toll concession revenue as a consequence of such restructure or restriction imposed, subject to negotiation and other consideration that the Government may deem fit.

The amount of Government compensation are recognised in profit or loss when the right to receive payment is established.

#### (vii) Dividend income

Dividend income is recognised when the right to receive payment is established.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.21 Revenue and other income recognition (cont'd.)

#### (b) Other income

#### (i) Interest income

Interest is recognised on a time proportion basis that reflects the effective yield on the asset.

#### (ii) **Rental income**

Rental income is recognised on a straight-line basis over the term of the lease. The aggregate cost of incentives provided to lessees is recognised as a reduction of rental income over the lease term on a straight-line basis.

### 2.22 Foreign currencies

#### (i) **Functional and presentation currency**

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

#### **Foreign currency transactions**

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.22 Foreign currencies (cont'd.)

### (iii) Foreign operations

The assets and liabilities of foreign operations are translated into RM at the rate of exchange ruling at the reporting date and income and expenses are translated at exchange rates at the dates of the transactions. The exchange differences arising on the translation are taken directly to other comprehensive income. On disposal of a foreign operation, the cumulative amount recognised in other comprehensive income and accumulated in equity under foreign currency translation reserve relating to that particular foreign operation is recognised in the profit or loss.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date.

The principal exchange rates used for every unit of foreign currency ruling at the reporting date are as follows:

	2015	2014
	RM	RM
United States Dollar	3.820	3.186
Indian Rupee	0.060	0.053
New Taiwan Dollar	0.121	0.106
Qatari Riyal	1.048	0.876
Bahraini Dinar	10.062	8.497
100 Vietnam Dong	0.018	0.015
Australian Dollar	2.786	-
Singapore Dollar	2.782	-

#### 2.23 Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.23 Financial assets (cont'd.)

### (a) Financial assets at fair value through profit or loss

Financial assets are classified as financial assets at fair value through profit or loss if they are held for trading or are designated as such upon initial recognition. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling in the near term.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss do not include exchange differences, interest and dividend income. Exchange differences, interest and dividend income on financial assets at fair value through profit or loss are recognised separately in profit or loss as part of other losses or other income.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that is held primarily for trading purposes are presented as current whereas financial assets that is not held primarily for trading purposes are presented as current or non-current based on the settlement date.

#### Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current.

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned. All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e., the date that the Group and the Company commit to purchase or sell the asset.

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#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

#### 2.24 Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset is impaired.

#### Trade and other receivables and other financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics. Objective evidence of impairment for a portfolio of receivables could include the Group's and the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with default on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

#### 2.25 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits, and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

### 2.26 Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

#### 2.27 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities are recognised in the statement of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

The Group and the Company have not designated any financial liabilities as at fair value through profit or loss.

### Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.28 Derivative financial instruments and hedge accounting

The Group and the Company use derivative financial instruments such as interest rate swaps and cross currency interest rate swaps to hedge its interest rate and foreign currency rate fluctuation risk. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently measured at fair value at each reporting date. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in fair value on derivatives during the year that do not qualify for hedge accounting and the ineffective portion of an effective hedge, are taken directly to profit or loss.

For the purpose of hedge accounting, hedges are classified as:

- Fair value hedges, when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment (except for foreign currency risk); or
- Cash flow hedges, when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment; or
- Hedges of a net investment in a foreign operation.

#### **Cash flow hedges**

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges that met the strict criteria for hedge accounting are accounted for as follows:

The effective portion of the gain or loss on the hedging instrument is recognised directly in other comprehensive income into cash flow hedge reserve, while any ineffective portion is recognised immediately in profit or loss as other operating expenses.

Amounts recognised in other comprehensive income previously are reclassified from equity to profit or loss when the hedged transaction affects profit or loss, such as when the hedged interest income or interest expense is recognised or when a forecast sale occurs. Where the hedged item is a non-financial asset or a non-financial liability, the amounts recognised previously in other comprehensive income are removed and included in the initial carrying amount of the non-financial asset or liability.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.28 Derivative financial instruments and hedge accounting (cont'd.)

### Cash flow hedges (cont'd.)

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remain in equity until the forecast transaction or firm commitment affects profit or loss.

To manage its risks, particularly interest rate risks and foreign currency risk, the Group has entered into cross-currency interest rate swap arrangements with financial institutions.

The Group did not enter into any fair value hedge or net investment hedge as at the end of this financial year.

Derivative instruments that are not a designated and effective hedging instrument are classified as current or noncurrent or separated into a current and non-current portion based on an assessment of the facts and circumstances.

- Where the Group will hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the reporting date, the derivative is classified as non-current (or separated into current and non-current portions) consistent with the classification of the underlying item.
- Embedded derivatives that are not closely related to the host contract are classified consistent with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistent with the classification of the underlying hedged item. The derivative instrument is separated into a current portion and non-current portion only if a reliable allocation can be made.

### 2.29 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

#### 2.30 Deferred revenue

Deferred revenue comprise the following:

### (a) Advance maintenance fees and licence fees

Fees received from third parties to upkeep the inter-change at the expressway and for the exclusive rights to design, construct, operate and manage ancillary facilities along the expressway, are recognised in profit or loss on a straight line basis over the remaining concession period.

### **Government compensation**

Compensation received from the Government for the imposition of revised toll rates lower than those as provided for in the respective Concession Agreements, which is taken to profit or loss over the period the compensation relates.

#### 2.31 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or (a)
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

#### 2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**

### 2.31 Fair value measurement (cont'd.)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Ouoted (unadjusted) market prices in active markets for identical assets or liabilities
- (b) Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

#### 2.32 Non-current assets held for sale

The Group classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale rather than through continuing use. Such non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

The criteria for held for sale is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the sale will be withdrawn. Management must be committed to the sale expected within one year from the date of the classification.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale.

Assets and liabilities classified as held for sale are presented separately as current items in the statement of financial position.

A disposal group qualifies as discontinued operation if it is:

- A component of the Group that is a CGU or a group of CGUs;
- Classified as held for sale or distribution or already disposed in such a way; or
- A major line of business or major geographical area.

### 2.33 Land use rights

Land use rights are initially measured at cost. Following initial recognition, land use rights are measured at cost less accumulated amortisation and any accumulated impairment losses. The land use rights are amortised over their lease terms.

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

### **Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial vear are discussed below:

#### Depreciation and impairment of property, plant and equipment

The Group estimates the useful lives of property, plant and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of the property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescences and legal or other limits on the use of the relevant assets.

In addition, the estimation of the useful lives of property, plant and equipment is based on internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in the estimate of useful lives and residual values of property, plant and equipment brought about by changes in factors mentioned above. The Group also performs annual review of the assumptions made on useful lives and residual values to ensure that they continue to be valid.

The carrying amount of the Group's property, plant and equipment at the reporting date is disclosed in Note 12. A 5% difference in the expected useful lives of these assets from management's estimates would result in approximately RM25,562,000 (2014: RM23,700,000) variance in the Group's profit for the year.

The Group also carried out impairment test, which required the estimation of the value-in-use of certain property, plant and equipment.

### Amortisation of expressway development expenditure ("EDE")

The cost of EDE is amortised over the concession period by applying the formula as disclosed in Note 2.9(b).

The denominator of the formula includes projected total toll revenue for subsequent years and is based on the latest available base case traffic volume projections prepared by independent traffic consultants multiplied by the toll rates in accordance with the concession agreement. The assumptions to arrive at the traffic volume projections take into consideration the growth rate based on current market and economical conditions. Changes in the expected traffic volume could impact future amortisation charges.

The carrying amount of the Group's expressway development expenditure at the reporting date is disclosed in Note 16. A 5% difference in the projected total toll revenue for the remaining concession from management's estimates would result in approximately RM29,632,000 (2014: RM274,000) variance in the Group's profit for the year.

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#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

**Key sources of estimation uncertainty (cont'd.)** 

#### (c) Amount due from/(to) customers for construction contracts and property development

The Group and the Company recognise contract or property development revenue and expenses in the profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that contract or property development costs incurred for work performed to date bear to the estimated total contract or property development costs.

Significant judgement is involved in determining the stage of completion, the extent of the contract or property development costs incurred, the estimated total contract or property development revenue and costs, as well as the recoverability of the contracts or development projects. In making the judgement, the Group evaluates based on past experience and by relying on the work of specialists.

Where the total actual revenue and cost incurred are different from the total estimated revenue and cost incurred, such differences will impact the contract profit or losses recognised.

The carrying amount of the Group's property development costs at the reporting date is disclosed in Note 13(b). A 5% difference in the estimated total property development cost would increase/decrease the Group's profit for the year by RM33,580,000 (2014: RM39,162,000).

The carrying amount of the Group's amount due from/(to) customers for construction contracts at the reporting date is disclosed in Note 25. A 5% difference in the estimated total contract cost would increase/decrease the Group's profit for the year by RM46,773,000 (2014: RM47,527,000).

#### (d) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses, unabsorbed capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unused tax losses, unabsorbed capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The total carrying value of recognised and unrecognised tax losses, capital allowances and other deductible temporary differences of the Group and of the Company are as disclosed in Note 34.

#### (e) Impairment of investments

At reporting date, management determines whether the carrying amounts of its investments are impaired. This involves measuring the recoverable amounts which includes fair value less costs to sell and valuation techniques. Valuation techniques include the use of discounted cash flow analysis, considering the current market value indicators and recent arms-length market transactions. These estimates provide reasonable approximations to the computation of recoverable amounts.

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

**Key sources of estimation uncertainty (cont'd.)** 

### Impairment of investments (cont'd.)

In performing discounted cash flow analysis, discount rate and growth rates used reflect, amongst others, the maturity of the business development cycle as well as the industry growth potential. The growth rates used to forecast the projected cash flow for the following year approximate the performances of the respective investments based on the latest available management accounts.

Based on management's review, no further impairment is required for the investments of the Group and the Company during the current financial year.

#### (f) **Share-based payments to employees**

The cost of providing share-based payments to employees and directors is charged to profit or loss over the vesting period of the related share options. The cost is based on the fair value of the options at grant date and the number of options expected to vest. The fair value of each option is determined using the binomial model valued by an independent valuer.

The valuation of these share-based payments requires judgements to be made in respect of the fair value of the options at grant date and the number of options that are expected to vest. Details of assumptions made in respect of the share-based payment scheme are disclosed in Note 29(f).

#### (g) **Defined benefit pension plans**

The cost of defined benefit pension plans as well as the present value of the pension obligation is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return of assets, future salary increases, mortality rates and future pension increases. The net employee liability of the Group and the Company at the reporting date is disclosed in Note 32.

### **Provision for development cost**

The Group recognises a provision for development cost in respect of development projects undertaken by its subsidiaries. In determining the provision, the Group has made assumptions in relation to the development cost incurred on the completed phases. The carrying amount of provision for development cost at the reporting is disclosed in Note 39.

If the actual claims differ by 10% from management's estimates, the Group's profit for the year will increase/decrease by RM5,407,000 (2014: RM2,796,000).

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

**Key sources of estimation uncertainty (cont'd.)** 

#### Timing of settlement of trade receivables in an associated company (i)

Included in the carrying amount of interests in associated companies is the Group's share of receivables due substantially from Syarikat Bekalan Air Selangor Sdn. Bhd. ("Syabas") to Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd. ("Splash"), an associated company, amounting to RM1,154,000,000 (2014: RM964,000,000).

The slower recovery of receivables by Splash from Syabas is primarily due to partial payments received from Syabas. The directors are of the opinion that the amount will be fully settled by Syabas within two years.

#### (i) Timing of settlement of trade receivables in a subsidiary

Included in trade receivables is an amount due from an associated company, Splash to a subsidiary, Gamuda Water Sdn. Bhd. ("GWSB") amounting to RM363,716,000 (2014: RM305,538,000) for the supply of treated water.

Pursuant to the agreement with Splash, GWSB's agreed trade credit term is 7 days from the date Splash receives its payment from Syabas. The slower recovery of debt by GWSB from Splash is primarily due to partial payments received by Splash from Syabas.

The directors are of the opinion that this amount will be fully settled within two years.

### Impairment of intangible assets

Goodwill and concession and quarry rights are tested for impairment annually and at other times when such indicators exist. This requires an estimation of the value in use of the cash-generating units to which goodwill, and concession and quarry rights are allocated.

When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable pre-tax discount rate in order to calculate the present value of those cash flows. Further details of the carrying value and key assumptions applied in the impairment assessment of goodwill, and concession and quarry rights are disclosed in Note 17.

In prior year, management has assessed that an impairment of RM91,652,000 was required for the intangible assets of the Group as disclosed in Note 17.

#### **(I) Impairment of investments in subsidiaries**

At reporting date, management determines whether the carrying amounts of its investments in subsidiaries are impaired. This involves measuring the recoverable amounts by applying the method as disclosed in Note 3(e).

In prior year, management has assessed that an impairment of RM70,215,000 was required for investment in a subsidiary of the Company as disclosed in Note 18(d).

#### 3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

**Key sources of estimation uncertainty (cont'd.)** 

### (m) Impairment of interests in associated companies

At reporting date, management determines whether the carrying amounts of its interests in associated companies are impaired. This involves measuring the recoverable amounts by applying the method as disclosed in Note 3(e).

In prior year, management has assessed that an impairment of RM95,410,000 was required for the interest in an associated company of the Group and of the Company as disclosed in note 19(c).

#### Judgements made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

#### Reclassification of asset held for sale

During the year, the Group reclassified its asset held for sale to interests in associated companies. As set out in Note 2.32, the determination of what is "highly probable" requires judgement. In making this judgement, the Group has considered the various factors in relation to the overall Selangor State Government's water restructuring plan as disclosed in Note 28 to the financial statements.

#### **REVENUE** 4.

Revenue of the Group and of the Company consists of the following:

	Group		Company	
	2015	2014	<b>14 2015</b>	2014
				(restated)
	RM'000	RM'000	RM'000	RM'000
Engineering and construction contracts	920,779	992,430	762,870	984,450
Sales of development properties	830,716	887,777	-	-
Quarry sales	45,509	34,063	-	-
Trading of construction materials	91,314	113,335	-	-
Sales of manufactured products	78,973	25,420	-	-
Supply of water and related services	141,540	133,689	-	-
Toll concession revenue	253,456	20,168	-	-
Dividend income	-	-	519,786	687,172
Others	37,631	22,690	-	
	2,399,918	2,229,572	1,282,656	1,671,622

#### **REVENUE (CONT'D.)** 4.

Supplementary information on revenue of the Group inclusive of the Group's share of revenue of joint ventures are as follows:

	2015 RM'000	2014 RM'000
Revenue of the Group	2,399,918	2,229,572
Share of revenue of joint ventures:  Engineering and construction contracts  Property development and club operations  Water and expressway concessions	2,015,715 323,372 21,085	1,977,071 411,486 18,309
	4,760,090	4,636,438

### **STAFF COSTS**

	Group		Company	
	2015	2014	2015	2014
				(restated)
	RM'000	RM'000	RM'000	RM'000
Wages and salaries	124,011	116,615	39,537	50,814
- Company	13,002	11,426	13,002	11,426
- Joint operations	26,535	39,388	26,535	39,388
- Subsidiaries	84,474	65,801	_	-
Bonus	35,357	29,997	14,153	13,874
Directors' remuneration (Note 6)	18,448	11,215	12,260	6,894
Short term accumulating compensated absences	1,263	467	86	21
Defined contribution plans	16,909	15,967	6,760	8,029
Provision for retirement benefit obligations	4,171	2,215	147	685
Share options granted under ESOS	4,017	1,152	4,131	1,152
Social security costs	1,728	1,239	205	415
Other staff related expenses	27,088	38,670	19,816	27,002
	232,992	217,537	97,095	108,886
Less: Amount capitalised in qualifying assets:				
Property development costs (Note 13(b))	(24,546)	(23,484)	-	-
Investment properties (Note 14)	(494)	-	-	-
Costs of construction contracts (Note 25)	(57,224)	(88,177)	(52,633)	(77,626)
Less: Amount classified as highway maintenance and toll operations	(11,233)	-	-	-
	139,495	105,876	44,462	31,260

#### **DIRECTORS' REMUNERATION** 6.

	Group		Company	
	2015	2014	2015	2014
				(restated)
	RM'000	RM'000	RM'000	RM'000
Directors				
Executive:				
Salaries	7,854	6,978	5,282	4,244
Bonus	7,463	2,515	5,856	1,618
Defined contribution plans	2,032	1,417	581	856
Provision for retirement benefit obligations	469	10	159	10
Share options granted under ESOS	348	-	234	-
Other emoluments				
- Allowances	282	295	148	166
- Benefits-in-kind	192	188	94	40
	18,640	11,403	12,354	6,934
Non-executive:				
Fees	520	414	520	414
Other emoluments				
- Allowances	87	134	87	134
- Benefits-in-kind	7	7	7	7
	614	555	614	555
Total	19,254	11,958	12,968	7,489
Analysis excluding benefits-in-kind:				
Total executive directors' remuneration				
excluding benefits-in-kind (Note 5)	18,448	11,215	12,260	6,894
	10,440	±±,2±0	12,200	0,004
	607	548	607	548
Total directors' remuneration excluding benefits-in-kind	19,055	11,763	12,867	7,442
Total non-executive directors' remuneration excluding benefits-in-kind (Note 7)  Total directors' remuneration excluding benefits-in-kind				

On 2 January 2015, one alternate director resigned and another alternate director has been appointed. (a)

On 12 December 2013, there was one director being appointed as the non-executive chairman. (b)

On 5 December 2013, three directors retired as non-executive directors and one director retired as an executive (C) director of the Company.

#### 6. **DIRECTORS' REMUNERATION (CONT'D.)**

The details of the remuneration paid by the Group and the Company to each director who served during the financial years ended 31 July 2015 and 31 July 2014 are as follows:

2015	Salaries, bonus and EPF RM'000	Fees RM'000	Other emoluments* RM'000	Total RM'000
2015	KIVI UUU	KIVI UUU	KIVI 000	KIVI UUU
Directors				
Executive:				
Y Bhg Dato' Lin Yun Ling	5,248	-	55	5,303
Y Bhg Dato' Ir. Ha Tiing Tai	3,159	-	59	3,218
Y Bhg Dato' Haji Azmi bin Mat Nor	1,834	-	37	1,871
Y Bhg Dato' Goon Heng Wah	1,911	-	39	1,950
Saw Wah Theng	1,606	-	61	1,667
Ir. Chow Chee Wah	1,145	-	47	1,192
Ir. Adrian Brian Lam**	387	-	40	427
Ir. Chan Kong Wah	1,118	-	57	1,175
Soo Kok Wong	599	-	28	627
Ubull a/I Din Om <sup>^</sup>	342	-	51	393
	17,349	-	474	17,823
Non-executive:				
Y Bhg Dato' Mohammed bin Haji Che Hussein	-	175	71	246
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	-	125	11	136
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan				
Muhibbuddin Shah Al-Maghfur-lah	-	95	3	98
YM Tunku Afwida binti Tunku A.Malek	-	125	9	134
	-	520	94	614

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### 6. **DIRECTORS' REMUNERATION (CONT'D.)**

The details of the remuneration paid by the Group and the Company to each director who served during the financial years ended 31 July 2015 and 31 July 2014 are as follows: (cont'd.)

2014	Salaries, bonus and EPF RM'000	Fees RM'000	Defined benefit plans paid RM'000	Other emoluments* RM'000	Total RM'000
Directors					
Executive:					
Y Bhg Dato' Lin Yun Ling	2,464	-	-	56	2,520
Y Bhg Dato' Ir. Ha Tiing Tai	1,545	-	-	52	1,597
Y Bhg Dato' Haji Azmi bin Mat Nor	1,185	-	290	53	1,528
Y Bhg Dato' Goon Heng Wah	1,210	-	-	42	1,252
Saw Wah Theng	979	-	278	40	1,297
Ir. Chow Chee Wah	903	-	293	58	1,254
Ir. Adrian Brian Lam	730	-	-	39	769
Ir. Chan Kong Wah	989	-	-	58	1,047
Soo Kok Wong	520	-	-	16	536
Y Bhg Dato' Seri Ir. Kamarul Zaman bin Mohd Ali#	385	-	-	69	454
	10,910	-	861	483	12,254
Non-executive:					
Y Bhg Dato' Mohammed bin Haji Che Hussein^^ Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff	-	86	-	34	120
bin Haji Hussain YTM Raja Dato' Seri Eleena binti Almarhum Sultan	-	79	-	16	95
Azlan Muhibbuddin Shah Al-Maghfur-lah	_	60	_	5	65
YM Tunku Afwida binti Tunku A.Malek	-	90	-	9	99
YM Raja Dato' Seri Abdul Aziz bin Raja Salim#	-	47	-	67	114
Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi#	-	31	-	9	40
Y Bhg Dato' Ng Kee Leen#	-	21	-	1	22
	-	414	-	141	555

<sup>\*</sup> Included in other emoluments are allowances and benefits-in-kind.

<sup>\*\*</sup> This represents the remuneration paid to this Director until his resignation as Director on 2 January 2015.

<sup>^</sup> This represents the remuneration paid to this Director subsequent to his appointment on 2 January 2015.

<sup>^^</sup> This represents the remuneration paid to this Director subsequent to his appointment as Non-Executive Chairman on 12 December 2013.

<sup>\*</sup> This represents the remuneration paid to this Director until his retirement on 5 December 2013.

#### 7. **PROFIT FROM OPERATIONS**

The following items have been included in arriving at profit from operations:

	Gro	Group Comp		pany
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	(restated) RM'000
Amortisation of land use rights (Note 15)	425	425	-	-
Amortisation of expressway development expenditure (Note 16)	78,539	5,474	-	-
Amortisation of concession and quarry rights	-	3,098	-	-
Auditors' remuneration				
- Statutory audits				
- Group's auditors	706	530	277	265
- Other auditors	150	90	43	39
- Other services	239	94	46	36
Depreciation				
- Property, plant and equipment (Note 12)	22,087	16,875	7,030	7,685
- Investment properties (Note 14)	1,523	707	152	153
Non-executive directors' remuneration (Note 6)	607	548	607	548
Property, plant and equipment written off (Note 12)	56	147	3	32
Net gain on disposal of property, plant and equipment	(953)	(2,000)	(561)	(629)
Net provision for liabilities (Note 39)	29,109	7,209	-	-
Rental expense of land	129	149	-	-
Rental expense of premises	303	885	263	214
Hire of plant and equipment	366	6,937	-	-
Net foreign exchange losses/(gains)#	2,447	21,152	94,785	(4,417)
Professional fees	10,494	3,412	5,351	1,575
Gain on remeasurement of previously held interest in				
Kesas Holdings Berhad immediately before obtaining control		(404000)		
(Note 18(g))	-	(194,203)	-	-
Distribution from investment securities	(6,792)	(20,331)	(4,559)	(2,337)
Fair value adjustments	(1,255)	- (47,000)	- (407.005)	- (70 477)
Interest income	(37,140)	(17,002)	(107,995)	(79,177)
Unwinding of discount - Notional interest income	(22 212)	(11 // / / / )	(4 121)	
Rental income	(23,313)	(11,449)	(4,131)	-
- Subsidiaries	_	_	(3,791)	(3,791)
- Others	(4,507)	(3,325)	(1,487)	(1,270)

#### 7. PROFIT FROM OPERATIONS (CONT'D.)

The following items have been included in arriving at profit from operations: (cont'd.)

	Group		Com	pany										
	2015 RM'000	2015	2015 2014	2015 2014	2015 2014	2015 2014 2015	2015	2015	2015	2015	2015 2014 2015	2015 2014	2015 2014	2014 (restated)
		M'000 RM'000	RM'000	RM'000										
Impairment of:														
- Premium paid on water concession assets in an associated														
company (Note 19(c))	-	95,410	-	95,410										
- Concession and quarry rights, and goodwill (Note 17)	-	91,652	-	-										
- Investment in a subsidiary (Note 18(d))	-	-	-	70,215										
	-	187,062	-	165,625										

Included in the Company's net foreign exchange losses is unrealised foreign exchange losses of RM96,063,000 (2014: gain of RM22,664,000) arising from the translation of USD denominated loan that was taken to foreign exchange reserve of the Group in accordance with the accounting policy set out in Note 2.22(ii). Accordingly, the Group's net foreign exchange gain of RM247,610,000 (2014: gain of RM19,040,000) as disclosed in Note 30 has included the unrealised foreign exchange losses of RM96,063,000 (2014: gain of RM22,664,000).

#### **FINANCE COSTS** 8.

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	(restated) RM'000
Interest expense on:				
Medium term notes	109,047	53,071	71,699	53,071
Revolving credits	2,731	2,201	2,731	2,201
Term loan	37,074	44,269	6,332	8,615
Unwinding of discount				
- Notional interest expense	9,618	1,597	903	14,208
Others	1,476	5,905	-	4,396
	159,946	107,043	81,665	82,491
Less:				
Amount capitalised in qualifying assets:				
Land held for property development and property development				
costs (Note 13)	(36,033)	(37,913)	-	-
Investment properties (Note 14)	(171)	-	-	-
Costs of construction contracts (Note 25)	-	(2,691)	-	(2,691)
	123,742	66,439	81,665	79,800

#### **INCOME TAX EXPENSE** 9.

	Group		Company	
	2015	2015 2014 2015		2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Income tax:				
Malaysian income tax	122,498	127,336	44,911	58,859
Foreign income tax	2,412	242	237	175
Over provision in prior years	(8,351)	(25,432)	(9,512)	(23,787)
	116,559	102,146	35,636	35,247
Deferred tax (Note 34):				
Relating to origination and reversal of temporary differences	18,162	(3,600)	(1,716)	(1,479)
(Over)/under provision in prior years	(1,990)	18,016	(1,357)	22,478
	16,172	14,416	(3,073)	20,999
	132,731	116,562	32,563	56,246

Domestic current income tax is calculated at the Malaysian statutory tax rate of 25% (2014: 25%) of the estimated assessable profit for the year. The domestic statutory tax rate will be reduced to 24% from the current year's tax rate of 25%, effective Year of Assessment 2016. The effect of the change in future tax rate to deferred tax of the Group and the Company is determined not to be significant.

Taxation for other jurisdictions is calculated at the rates prevailing in respective jurisdictions.

#### 9. **INCOME TAX EXPENSE (CONT'D.)**

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

	2015 RM'000	2014 RM'000
Group		
Profit before taxation	858,189	851,645
Taxation at Malaysian statutory tax rate of 25% (2014: 25%)	214,547	212,911
Effect of different tax rates in other countries	(10,134)	802
Income not subject to tax	(5,018)	(53,975)
Expenses not deductible for tax purposes	32,851	71,362
Effects of share of profits of associated companies and joint ventures	(94,986)	(107,436)
Utilisation of previously unrecognised tax losses and unabsorbed capital allowances	(125)	(963)
Deferred tax assets not recognised in respect of unutilised tax losses, unabsorbed		
capital allowances and other deductible temporary differences	5,937	1,277
(Over)/under provision of deferred tax in prior years	(1,990)	18,016
Over provision of income tax in prior years	(8,351)	(25,432)
Tax expense for the year	132,731	116,562

#### 9. **INCOME TAX EXPENSE (CONT'D.)**

	2015	2014
	RM'000	(restated) RM'000
Company		
Profit before taxation	572,658	672,927
Taxation at Malaysian statutory tax rate of 25% (2014: 25%)	143,165	168,232
Effect of different tax rates in other countries	(2,952)	-
Income not subject to tax	(140,509)	(172,126)
Expenses not deductible for tax purposes	43,728	61,449
(Over)/under provision of deferred tax in prior years	(1,357)	22,478
Over provision of income tax in prior years	(9,512)	(23,787)
Tax expense for the year	32,563	56,246

Tax savings during the financial year arising from:

	Group	
	2015	2014
	RM'000	RM'000
Utilisation of previously unrecognised tax losses	-	641
Utilisation of previously unabsorbed capital allowances	125	322

Details of deferred tax asset not recognised are stated in Note 34 to the financial statements

#### 10. EARNINGS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

#### (a) **Basic**

Basic earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year.

	2015	2014
Profit for the year attributable to ordinary equity holders of the Company (RM'000)	682,138	719,398
Weighted average number of ordinary shares in issue ('000)	2,356,984	2,299,315
Basic earnings per share (sen)	28.94	31.29

#### Diluted (b)

Diluted earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year plus the weighted average number of ordinary shares that would be issued on conversion of all dilutive potential ordinary shares from exercise of ESOS and Warrants into ordinary shares. The ESOS and Warrants are deemed to have been converted into ordinary shares at the date of the issue of the ESOS and Warrants.

	2015	2014
Profit for the year attributable to ordinary equity holders of the Company (RM'000)	682,138	719,398
Weighted average number of ordinary shares in issue ('000) Adjusted for:	2,356,984	2,299,315
Assumed shares issued from the conversion of Warrants 2010/2015 ('000)*	-	35,524
Adjusted weighted average number of ordinary shares in issue and issuable ('000)	2,356,984	2,334,839
Fully diluted earnings per share (sen)	28.94	30.81

On 25 May 2015, the Warrants 2010/2015 had expired and the remaining unconverted warrants had lapsed.

69,947,000 share options granted to employees under the existing ESOS have not been included in the calculation of diluted earnings per share because they are anti-dilutive. The unexercised ESOS has no dilutive effect on the earnings per share as the ESOS's exercise price is higher than the market price per ordinary share at the reporting date.

### 11. DIVIDENDS

## **Group and Company**

	Amount		Net divide per ordinary	
	2015	2014	2015	2014
	RM'000	RM'000	sen	sen
Dividends paid in respect of financial year ended 31 July 2015:-				
- First interim dividend declared on 16 December 2014 and	440.000		6.0	
paid on 28 January 2015 - Second interim dividend declared on 23 June 2015 and	140,889	-	6.0	_
paid on 29 July 2015	144,354	-	6.0	-
Dividends paid in respect of financial year ended 31 July 2014:-				
- First interim dividend declared on 17 December 2013 and		127.002		6.0
paid on 28 January 2014	-	137,993	-	6.0
<ul> <li>Second interim dividend declared on 26 June 2014 and paid on 23 July 2014</li> </ul>	-	139,395	-	6.0
	285,243	277,388	12.0	12.0

The directors do not recommend the payment of any final dividend in respect of the current financial year.

## 12. PROPERTY, PLANT AND EQUIPMENT

Group	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2015			
Valuation/cost			
At 1 August 2014	246,986	240,941	487,927
Additions	1,082	22,949	24,031
Transfer from property development costs (Note 13(b))	32,591	-	32,591
Disposals	-	(23,530)	(23,530)
Write-offs	(19)	(1,126)	(1,145)
Exchange differences	3,779	1,585	5,364
At 31 July 2015	284,419	240,819	525,238
Representing:			
At cost	280,914	240,819	521,733
At valuation	3,505	-	3,505
	284,419	240,819	525,238
Accumulated depreciation and impairment loss			
At 1 August 2014	27,914	175,128	203,042
Charge for the year:			
Recognised in profit or loss (Note 7)	6,993	15,094	22,087
Capitalised in construction costs (Note 25)	-	3,697	3,697
Disposals	-	(16,748)	(16,748)
Write-offs	(2)	(1,087)	(1,089)
Exchange differences	707	1,260	1,967
At 31 July 2015	35,612	177,344	212,956
Net carrying amount			
At 31 July 2015			
At cost	247,087	63,475	310,562
At valuation	1,720	-	1,720
	248,807	63,475	312,282

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Group (cont'd.)	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2014			
Valuation/cost			
At 1 August 2013 Additions Acquisition of a subsidiary (Note 18(g)) Disposals Write-offs Transfer to investment properties (Note 14) Exchange differences	243,568 1,321 8,076 - (5,858) (121)	256,392 15,316 9,209 (28,980) (10,665)	499,960 16,637 17,285 (28,980) (10,665) (5,858) (452)
At 31 July 2014	246,986	240,941	487,927
Representing: At cost At valuation	243,481 3,505 246,986	240,941 - 240,941	484,422 3,505 487,927
Accumulated depreciation and impairment loss			
At 1 August 2013 Charge for the year:    Recognised in profit or loss (Note 7)    Capitalised in construction costs (Note 25) Acquisition of a subsidiary (Note 18(g)) Disposals Write-offs Transfer to investment properties (Note 14) Exchange differences	17,759 5,333 5,494 - (649) (23)	182,662 11,542 5,923 7,110 (21,288) (10,518) (303)	200,421 16,875 5,923 12,604 (21,288) (10,518) (649) (326)
At 31 July 2014	27,914	175,128	203,042
Net carrying amount			
At 31 July 2014 At cost At valuation	217,267 1,805 219,072	65,813 - 65,813	283,080 1,805 284,885

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

## \* Land and buildings

Group	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2015				
Valuation/cost				
At 1 August 2014	13,918	5,756	227,312	246,986
Additions	77	-	1,005	1,082
Transfer from property development cost (Note 13(b))	-	3,391	29,200	32,591
Write off	-	-	(19)	(19)
Exchange differences	-	262	3,517	3,779
At 31 July 2015	13,995	9,409	261,015	284,419
Representing:				
At cost	13,995	8,060	258,859	280,914
At valuation	-	1,349	2,156	3,505
	13,995	9,409	261,015	284,419
Accumulated depreciation and impairment loss				
At 1 August 2014	-	674	27,240	27,914
Charge for the year:				
Recognised in profit or loss	-	128	6,865	6,993
Write off	-	-	(2)	(2)
Exchange differences	-	4	703	707
At 31 July 2015	-	806	34,806	35,612
Net carrying amount				
At 31 July 2015				
At cost	13,995	7,808	225,284	247,087
At valuation	-	795	925	1,720
	13,995	8,603	226,209	248,807

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

## \* Land and buildings (cont'd.)

Group	Freehold land	Long term leasehold land	Buildings	Total
	RM'000	RM'000	RM'000	RM'000
At 31 July 2014				
Valuation/cost				
At 1 August 2013	15,568	5,756	222,244	243,568
Additions	-	-	1,321	1,321
Acquisition of a subsidiary	-	-	8,076	8,076
Transfer to investment properties (Note 14)	(1,650)	-	(4,208)	(5,858)
Exchange differences	-	-	(121)	(121)
At 31 July 2014	13,918	5,756	227,312	246,986
Representing:				
At cost	13,918	4,407	225,156	243,481
At valuation	-	1,349	2,156	3,505
	13,918	5,756	227,312	246,986
Accumulated depreciation and impairment loss				
At 1 August 2013	-	604	17,155	17,759
Charge for the year:				
Recognised in profit or loss	-	70	5,263	5,333
Acquisition of a subsidiary	-	-	5,494	5,494
Transfer to investment properties (Note 14)	-	-	(649)	(649)
Exchange differences	-	-	(23)	(23)
At 31 July 2014	-	674	27,240	27,914
Net carrying amount				
At 31 July 2014				
At cost	13,918	4,264	199,085	217,267
At valuation	-	818	987	1,805
	13,918	5,082	200,072	219,072

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

\*\* Other property, plant and equipment

		Office		
	Matau	equipment,	Diantand	
Croup	Motor vehicles	furniture	Plant and	Total
Group	RM'000	and fittings RM'000	machinery RM'000	RM'000
At 31 July 2015				
Cost				
At 1 August 2014	28,773	52,925	159,243	240,941
Additions	3,491	8,195	11,263	22,949
Disposals	(5,365)	(565)	(17,600)	(23,530)
Write-offs	(198)	(592)	(336)	(1,126)
Exchange differences	106	1,075	404	1,585
At 31 July 2015	26,807	61,038	152,974	240,819
Accumulated depreciation				
At 1 August 2014	21,300	37,041	116,787	175,128
Charge for the year:				
Recognised in profit or loss	3,431	6,323	5,340	15,094
Capitalised in construction costs	411	263	3,023	3,697
Disposals	(3,846)	(536)	(12,366)	(16,748)
Write-offs	(198)	(553)	(336)	(1,087)
Exchange differences	87	848	325	1,260
At 31 July 2015	21,185	43,386	112,773	177,344
Net carrying amount				
At 31 July 2015	5,622	17,652	40,201	63,475

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

\*\* Other property, plant and equipment (cont'd.)

Group	Motor vehicles RM'000	Office equipment, furniture and fittings RM'000	Plant and machinery RM'000	Total RM'000
At 31 July 2014				
Cost				
At 1 August 2013	27,333	53,879	175,180	256,392
Additions	1,104	2,860	11,352	15,316
Acquisition of a subsidiary	5,872	3,337	_	9,209
Disposals	(3,963)	(746)	(24,271)	(28,980)
Write-offs	(1,557)	(6,206)	(2,902)	(10,665)
Exchange differences	(16)	(199)	(116)	(331)
At 31 July 2014	28,773	52,925	159,243	240,941
Accumulated depreciation				
At 1 August 2013	20,600	34,820	127,242	182,662
Charge for the year:				
Recognised in profit or loss	276	5,997	5,269	11,542
Capitalised in construction costs	508	409	5,006	5,923
Acquisition of a subsidiary	4,200	2,910	-	7,110
Disposals	(2,804)	(713)	(17,771)	(21,288)
Write-offs	(1,465)	(6,188)	(2,865)	(10,518)
Exchange differences	(15)	(194)	(94)	(303)
At 31 July 2014	21,300	37,041	116,787	175,128
Net carrying amount				
At 31 July 2014	7,473	15,884	42,456	65,813

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Company	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2015			
Valuation/cost			
At 1 August 2014 (restated) Additions Disposals	161,622 73	78,260 2,306 (19,703)	239,882 2,379 (19,703)
Write-offs Exchange difference	-	(6) 715	(6) 715
At 31 July 2015	161,695	61,572	223,267
Representing: At cost At valuation	158,292 3,403	61,572	219,864 3,403
	161,695	61,572	223,267
Accumulated depreciation and impairment loss			
At 1 August 2014 (restated) Charge for the year:	10,928	52,572	63,500
Recognised in profit or loss (Note 7) Capitalised in construction costs (Note 25)	3,175	3,855 1,492	7,030 1,492
Disposals Write-offs Exchange difference	-	(13,782) (3) 630	(13,782) (3) 630
At 31 July 2015	14,103	44,764	58,867
Net carrying amount			
At 31 July 2015 At cost At valuation	144,458 3,134	16,808 -	161,266 3,134
	147,592	16,808	164,400

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Company (cont'd.)	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2014 (restated)			
Valuation/cost			
At 1 August 2013 (restated)	159,841	107,474	267,315
Additions	1,781	3,437	5,218
Disposals	-	(24,273)	(24,273)
Write-offs	-	(8,295)	(8,295)
Exchange difference	-	(83)	(83)
At 31 July 2014 (restated)	161,622	78,260	239,882
Representing:			
At cost	158,220	78,260	236,480
At valuation	3,402	-	3,402
	161,622	78,260	239,882
Accumulated depreciation and impairment loss			
At 1 August 2013 (restated)	7,755	68,125	75,880
Charge for the year:			
Recognised in profit or loss (Note 7)	3,173	4,512	7,685
Capitalised in construction costs (Note 25)	-	5,730	5,730
Disposals	-	(17,459)	(17,459)
Write-offs	-	(8,263)	(8,263)
Exchange difference	-	(73)	(73)
At 31 July 2014 (restated)	10,928	52,572	63,500
Net carrying amount			
At 31 July 2014 (restated)			
At cost	148,371	25,688	174,059
At valuation	2,323	-	2,323
	150,694	25,688	176,382

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

#### \* Land and buildings

		Long term		
	Freehold	leasehold		
Company	land	land	Buildings	Total
	RM'000	RM'000	RM'000	RM'000
At 31 July 2015				
Valuation/cost				
At 1 August 2014 (restated)	780	5,611	155,231	161,622
Additions	-	-	73	73
At 31 July 2015	780	5,611	155,304	161,695
Representing:				
At cost	-	4,407	153,885	158,292
At valuation	780	1,204	1,419	3,403
	780	5,611	155,304	161,695
Accumulated depreciation and impairment loss				
At 1 August 2014 (restated)	-	613	10,315	10,928
Charge for the year	-	68	3,107	3,175
At 31 July 2015	-	681	13,422	14,103
Net carrying amount				
At 31 July 2015				
At cost	-	3,872	140,586	144,458
At valuation	780	1,058	1,296	3,134
	780	4,930	141,882	147,592

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

\* Land and buildings (cont'd.)

Company	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2014 (restated)				
Valuation/cost				
At 1 August 2013 (restated) Additions	780	5,611 -	153,450 1,781	159,841 1,781
At 31 July 2014 (restated)	780	5,611	155,231	161,622
Representing: At cost At valuation	- 780	4,407 1,204	153,813 1,418	158,220 3,402
- Ne variation	780	5,611	155,231	161,622
Accumulated depreciation and impairment loss				
At 1 August 2013 (restated) Charge for the year	-	545 68	7,210 3,105	7,755 3,173
At 31 July 2014 (restated)	-	613	10,315	10,928
Net carrying amount				
At 31 July 2014 (restated)				
At cost At valuation	- 780	4,262 736	144,109 807	148,371 2,323
	780	4,998	144,916	150,694

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

### \*\* Other property, plant and equipment

		Office		
		equipment,		
	Motor	furniture	Plant and	
Company	vehicles	and fittings	machinery	Total
	RM'000	RM'000	RM'000	RM'000
At 31 July 2015				
Cost				
At 1 August 2014 (restated)	10,836	27,110	40,314	78,260
Additions	54	1,726	526	2,306
Disposals	(3,779)	(197)	(15,727)	(19,703)
Write-offs	-	(6)	-	(6)
Exchange difference	92	271	352	715
At 31 July 2015	7,203	28,904	25,465	61,572
Accumulated depreciation				
At 1 August 2014 (restated)	7,167	18,931	26,474	52,572
Charge for the year:				
Recognised in profit or loss	9	3,532	314	3,855
Capitalised in construction costs (Note 25)	360	259	873	1,492
Disposals	(3,080)	(173)	(10,529)	(13,782)
Write-offs	-	(3)	-	(3)
Exchange difference	78	263	289	630
At 31 July 2015	4,534	22,809	17,421	44,764
Net carrying amount				
At 31 July 2015	2,669	6,095	8,044	16,808

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

\*\* Other property, plant and equipment (cont'd.)

		Office		
	Motor	equipment, furniture	Plant and	
Company	vehicles	and fittings	machinery	Total
	RM'000	RM'000	RM'000	RM'000
At 31 July 2014 (restated)				
Cost				
At 1 August 2013 (restated)	15,086	31,164	61,224	107,474
Additions	296	1,661	1,480	3,437
Disposals	(4,524)	(251)	(19,498)	(24,273)
Write-offs	(9)	(5,443)	(2,843)	(8,295)
Exchange difference	(13)	(21)	(49)	(83)
At 31 July 2014 (restated)	10,836	27,110	40,314	78,260
Accumulated depreciation				
At 1 August 2013 (restated)	10,000	20,175	37,950	68,125
Charge for the year:				
Recognised in profit or loss	24	4,057	431	4,512
Capitalised in construction costs (Note 25)	473	395	4,862	5,730
Disposals	(3,310)	(234)	(13,915)	(17,459)
Write-offs	(9)	(5,442)	(2,812)	(8,263)
Exchange difference	(11)	(20)	(42)	(73)
At 31 July 2014 (restated)	7,167	18,931	26,474	52,572
Net carrying amount				
At 31 July 2014 (restated)	3,669	8,179	13,840	25,688

#### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Had the revalued land and buildings been carried at historical cost less accumulated depreciation, the net book value of the land and buildings that would have been included in the financial statements of the Group and of the Company are as follows:

	Gr	oup	Com	pany
	2015	2014	2014 2015	
	RM'000	RM'000	RM'000	RM'000
Land and buildings	1,629	1,708	1,188	1,239

#### 13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS

#### Land held for property development

Group	Freehold land	Leasehold land	Development costs	Total
	RM'000	RM'000	RM'000	RM'000
At 31 July 2015				
Cost				
At 1 August 2014	119,636	600,316	162,617	882,569
Additions	-	1,070,852	11,197	1,082,049
Acquisition of leasehold land through acquisition of subsidiary				
(Note 18(f))	-	784,328	-	784,328
Transfer from property development cost (Note 13(b))	-	19,960	12,119	32,079
Transfer to property development costs (Note 13(b))	(26,660)	(72,402)	(16,022)	(115,084)
Exchange differences	-	29,110	16,200	45,310
At 31 July 2015	92,976	2,432,164	186,111	2,711,251

**Leasehold Development** 

costs

RM'000

land

RM'000

**Total** 

**RM'000** 

### 13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

#### (a) Land held for property development (cont'd.)

Group (cont'd.)

(b)

At 31 July 2014				
Cost				
At 1 August 2013	116,842	726,194	205,699	1,048,735
Additions	-	46,627	9,203	55,830
Transfer from property development costs (Note 13(b))	6,983	-	4,251	11,234
Transfer to property development costs (Note 13(b))	(4,189)	(170,121)	(54,308)	(228,618)
Exchange differences	-	(2,384)	(2,228)	(4,612)
At 31 July 2014	119,636	600,316	162,617	882,569
Property development costs				
Group	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2015				
At 31 July 2015  Cumulative property development costs				
	319,751	933,453	2,124,041	3,377,245
Cumulative property development costs				
Cumulative property development costs  At 1 August 2014	319,751	933,453	2,124,041 587,375	3,377,245
Cumulative property development costs  At 1 August 2014 Costs incurred during the year	319,751	933,453 249,864	2,124,041 587,375 (29,200)	3,377,245 1,021,522
Cumulative property development costs  At 1 August 2014 Costs incurred during the year Transfer to property, plant and equipment (Note 12) Transfer to land held for property development (Note 13(a)) Transfer from land held for property development (Note 13(a))	319,751 184,283 - - 26,660	933,453 249,864 (3,391) (19,960) 72,402	2,124,041 587,375 (29,200) (12,119) 16,022	3,377,245 1,021,522 (32,591) (32,079) 115,084
Cumulative property development costs  At 1 August 2014 Costs incurred during the year Transfer to property, plant and equipment (Note 12) Transfer to land held for property development (Note 13(a)) Transfer from land held for property development (Note 13(a)) Transfer to investment properties (Note 14)	319,751 184,283 - - 26,660 (3,701)	933,453 249,864 (3,391) (19,960) 72,402 (13,021)	2,124,041 587,375 (29,200) (12,119) 16,022 (33,309)	3,377,245 1,021,522 (32,591) (32,079) 115,084 (50,031)
Cumulative property development costs  At 1 August 2014 Costs incurred during the year Transfer to property, plant and equipment (Note 12) Transfer to land held for property development (Note 13(a)) Transfer from land held for property development (Note 13(a)) Transfer to investment properties (Note 14) Reversal of completed projects	319,751 184,283 - 26,660 (3,701) (36,272)	933,453 249,864 (3,391) (19,960) 72,402 (13,021) (19,947)	2,124,041 587,375 (29,200) (12,119) 16,022 (33,309) (318,757)	3,377,245 1,021,522 (32,591) (32,079) 115,084 (50,031) (374,976)
Cumulative property development costs  At 1 August 2014 Costs incurred during the year Transfer to property, plant and equipment (Note 12) Transfer to land held for property development (Note 13(a)) Transfer from land held for property development (Note 13(a)) Transfer to investment properties (Note 14) Reversal of completed projects Transfer to inventories	319,751 184,283 - 26,660 (3,701) (36,272) (12,075)	933,453 249,864 (3,391) (19,960) 72,402 (13,021) (19,947) (9,858)	2,124,041 587,375 (29,200) (12,119) 16,022 (33,309) (318,757) (87,431)	3,377,245 1,021,522 (32,591) (32,079) 115,084 (50,031) (374,976) (109,364)
Cumulative property development costs  At 1 August 2014 Costs incurred during the year Transfer to property, plant and equipment (Note 12) Transfer to land held for property development (Note 13(a)) Transfer from land held for property development (Note 13(a)) Transfer to investment properties (Note 14) Reversal of completed projects	319,751 184,283 - 26,660 (3,701) (36,272)	933,453 249,864 (3,391) (19,960) 72,402 (13,021) (19,947)	2,124,041 587,375 (29,200) (12,119) 16,022 (33,309) (318,757)	3,377,245 1,021,522 (32,591) (32,079) 115,084 (50,031) (374,976)

**Freehold** 

RM'000

land

#### 13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

### (b) Property development costs (cont'd.)

Group (cont'd.)	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2015 (cont'd.)				
Cumulative costs recognised in profit or loss				
At 1 August 2014	(52,245)	(51,910)	(1,620,934)	(1,725,089)
Recognised during the year	(43,400)	(256,950)	(278,971)	(579,321)
Reversal of completed projects	36,272	19,947	318,757	374,976
Exchange differences	-	(5,228)	(217,527)	(222,755)
At 31 July 2015	(59,373)	(294,141)	(1,798,675)	(2,152,189)
Property development costs at 31 July 2015	415,934	974,858	761,190	2,151,982
At 31 July 2014				
Cumulative property development costs				
At 1 August 2013	351,272	757,004	2,175,405	3,283,681
Costs incurred during the year	-	9,363	406,877	416,240
Transfer to land held for property development (Note 13(a))	(6,983)	-	(4,251)	(11,234)
Transfer from land held for property development (Note 13(a))	4,189	170,121	54,308	228,618
Reversal of completed projects	(27,875)	-	(246,271)	(274,146)
Transfer to inventories	(852)	-	(241,119)	(241,971)
Exchange differences	-	(3,035)	(20,908)	(23,943)
At 31 July 2014	319,751	933,453	2,124,041	3,377,245

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#### 13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

#### (b) Property development costs (cont'd.)

Group (cont'd.)	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2014 (cont'd.)				
Cumulative costs recognised in profit or loss				
At 1 August 2013	(43,643)	(43,642)	(1,396,788)	(1,484,073)
Recognised during the year	(36,477)	(8,566)	(484,810)	(529,853)
Reversal of completed projects	27,875	-	246,271	274,146
Exchange differences	-	298	14,393	14,691
At 31 July 2014	(52,245)	(51,910)	(1,620,934)	(1,725,089)
Property development costs at 31 July 2014	267,506	881,543	503,107	1,652,156

Included in land held for property development and property development costs incurred during the year are:

	Grou	ир
	2015	2014
	RM'000	RM'000
Staff costs (Note 5)	24,546	23,484
Finance costs (Note 8)	36,033	37,913

Included in leasehold land under land held for property development and property development costs are beneficial rights on land pursuant to investment certificates issued by the Government of Socialist Republic of Vietnam, with carrying value of RM360,402,000 (2014: RM385,402,000) and RM284,904,000 (2014: RM269,904,000) respectively. The Group plans to develop the leasehold land under land held for property development over the next 11 years.

Freehold land of the Group with a carrying value of RM122,728,000 (2014: RM123,427,000) has been pledged as securities for loan facility as set out in Note 35(b)(i).

The leasehold land under development of the Group with a carrying value of RM257,228,000 (2014: RM314,575,000) has been pledged as a security for a term loan as disclosed in Note 35(b)(ii).

#### 14. INVESTMENT PROPERTIES

	Freehold land RM'000	Buildings RM'000	Construction -in-progress RM'000	Total RM'000
Group				
At 31 July 2015				
Cost				
At 1 August 2014	10,991	35,431	54,168	100,590
Additions	-	14,315	-	14,315
Reclassification	-	54,793	(54,793)	-
Transfer from property development cost (Note 13(b))	3,701	-	46,330	50,031
Exchange differences	-	-	2,403	2,403
At 31 July 2015	14,692	104,539	48,108	167,339
Accumulated depreciation				
At 1 August 2014	-	2,550	-	2,550
Charge for the year (Note 7)	-	1,523	-	1,523
At 31 July 2015	-	4,073	-	4,073
Net carrying amount				
At 31 July 2015	14,692	100,466	48,108	163,266
Fair value				
At 31 July 2015	29,511	138,931	48,108	216,550

### 14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Construction -in-progress RM'000	Total RM'000
Group				
At 31 July 2014				
Cost				
At 1 August 2013	9,341	31,200	19,975	60,516
Additions	-	23	34,193	34,216
Transfer from property, plant and equipment (Note 12)	1,650	4,208	-	5,858
At 31 July 2014	10,991	35,431	54,168	100,590
Accumulated depreciation				
At 1 August 2013	-	1,194	-	1,194
Charge for the year (Note 7)	-	707	-	707
Transfer from property, plant and equipment (Note 12)	-	649	-	649
At 31 July 2014	-	2,550	-	2,550
Net carrying amount				
At 31 July 2014	10,991	32,881	54,168	98,040
Fair value				
At 31 July 2014	22,160	62,533	54,168	138,861

### 14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Total RM'000
Company			
At 31 July 2015			
Cost			
At 1 August 2014 Addition	5,697	7,583 -	13,280
At 31 July 2015	5,697	7,583	13,280
Accumulated depreciation			
At 1 August 2014 Charge for the year (Note 7)	-	2,552 152	2,552 152
At 31 July 2015	-	2,704	2,704
Net carrying amount			
At 31 July 2015	5,697	4,879	10,576
Fair value			
At 31 July 2015	28,192	21,219	49,411

#### 14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Total RM'000
Company (cont'd.)			
At 31 July 2014			
Cost			
At 1 August 2013 Addition	5,697	7,560 23	13,257 23
At 31 July 2014	5,697	7,583	13,280
Accumulated depreciation			
At 1 August 2013 Charge for the year (Note 7)	-	2,399 153	2,399 153
At 31 July 2014	-	2,552	2,552
Net carrying amount			
At 31 July 2014	5,697	5,031	10,728
Fair value			
At 31 July 2014	20,457	19,553	40,010

Included in investment properties incurred during the year are:

	Gro	Group	
	2015 RM'000	2014 RM'000	
Staff costs (Note 5)	494	-	
Finance costs (Note 8)	171	-	

Fair value of investment properties was estimated by the directors based on internal appraisal of market values of comparable properties.

Other details of fair value of investment properties are further disclosed in Note 44.

#### 15. LAND USE RIGHTS

	Gro	Group	
	2015 RM'000	2014 RM'000	
At 1 August	3,595	4,020	
Amortisation for the year (Note 7)	(425)	(425)	
At 31 July	3,170	3,595	

#### 16. EXPRESSWAY DEVELOPMENT EXPENDITURE

	Group	
	2015 RM'000	2014 RM'000
Cost		
At 1 August	1,760,823	-
Acquisition of a subsidiary (Note 18(g)) Additions	16,027	1,760,823
At 31 July	1,776,850	1,760,823
Accumulated amortisation		
At 1 August	5,474	-
Amortisation for the year (Note 7)	78,539	5,474
At 31 July	84,013	5,474
Net carrying amount		
At end of year	1,692,837	1,755,349

The expressway development expenditure is pledged as securities for borrowings (Note 35(a)(ii)).

#### 17. INTANGIBLE ASSETS

	Goodwill RM'000	Concession and quarry rights RM'000	Total RM'000
Group			
At 31 July 2015			
Cost			
At 1 August 2013/31 July 2014/31 July 2015	41,396	95,048	136,444
Accumulated amortisation			
At 1 August 2013	-	41,694	41,694
Amortisation for the year (Note 7)	-	3,098	3,098
Impairment loss (Note 7)	41,396	50,256	91,652
At 31 July 2014/31 July 2015	41,396	95,048	136,444
Net carrying amount			
At 31 July 2014/31 July 2015	-	-	-

#### **Concession and quarry rights**

The concession and quarry rights are attributable to the acquisition of Gamuda Water Sdn. Bhd. and G.B. Kuari Sdn. Bhd. respectively, which have been granted the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3 and the quarry for a period of 30 years ending Year 2031 and Year 2022 respectively.

In prior year, an impairment of RM50,256,000 has been recognised on concession and quarry rights.

#### 18. INVESTMENTS IN SUBSIDIARIES

	Com	Company	
	2015 RM'000	2014 RM'000	
Redeemable unsecured loan stocks	1,200,000	1,200,000	
Unquoted shares, at cost	2,755,394	2,184,422	
Less: Accumulated impairment losses	(70,215)	(70,215)	
	3,885,179	3,314,207	

#### Capitalisation of amount due from subsidiaries into redeemable preference shares (a)

The Company has converted the amounts due from the following subsidiaries amounting to RM292,810,000 for 2,928,100 redeemable preference shares of RM1.00 each at premium of RM99 as follows:

	RM'000
Lifestyle Heritage Sdn. Bhd.	120,390
Dinamik Atlantik Sdn. Bhd.	3,850
Gamuda Land (HCMC) Sdn. Bhd.	168,570
	292,810

#### Capital injection in subsidiaries

The Company has injected additional capital into the following subsidiaries during the year:

	RM'000
Gamuda Industrial Building System Sdn. Bhd. (formerly known as GIT Services Sdn. Bhd.)	2,400
Gamuda Land Sdn. Bhd.	7,125
Highpark Development Sdn Bhd (formerly known as Reka Strategi Sdn. Bhd.)	500
Dinamik Atlantik Sdn Bhd	250
	10,275

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### Redemption of redeemable preference shares ("RPS") held by the Company in subsidiaries (c)

During the year, the following wholly owned subsidiaries have redeemed 5,164,404 RPS held by the Company of RM1.00 each at premium of RM99 for cash consideration of RM516,440,400.

	RM'000
Idaman Robertson Sdn. Bhd.	50,250
Jade Homes Sdn. Bhd.	73,000
Madge Mansions Sdn. Bhd.	32,700
Highpark Development Sdn. Bhd. (formerly known as Reka Strategi Sdn. Bhd.)	34,350
Kesas Holdings Berhad	326,140
	516,440

#### Impairment of investment in a subsidiary

The amount, representing the premium paid by the Company for the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3, was impaired due to the uncertainty arising from the Selangor State Government's consolidation of the water industry in Selangor as disclosed in Note 28.

#### Acquisition of remaining shareholding in Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company ("TTJSC")

On 30 June 2015, Gamuda Land (HCMC) Sdn. Bhd. ("GLHCMC"), a subsidiary of the Company, has completed acquisition of additional 40% of equity interest in TTJSC from its non-controlling interests for a cash consideration of VND1,014.0 million (RM174.6 million). Pursuant to this acquisition, TTJSC became a wholly-owned subsidiary of GLHCMC.

The following is the additional interest acquired in TTJSC:

	RM'000
Cash consideration paid to non-controlling interests	174,594
Fair value of the additional interest in TTJSC at the date of acquisition	180,443
Increase in the equity attributable to the owners of the Company	(5,849)

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### Acquisition of leasehold land through acquisition of Salak Land Development Sdn. Bhd. ("Salak Land") (f)

As disclosed in Note 43(ii), the Company had completed acquisition of Salak Land on 9 March 2015.

The fair value of the identifiable assets acquired at the acquisition date are as follows:

	Fair Value RM'000
Land held for development, representing fair value of the identifiable asset	784,328
The cash outflows on acquisition is as follows:	
Cost of acquisition satisfied by cash, representing net cash outflow of the Group	784,323

#### **Acquisition of Kesas Holdings Berhad ("Kesas")** (g)

In prior year, the Company has increased their shareholding in Kesas, as follows:

- Acquired 20% equity interest of Kesas from Amcorp Properties Berhad for consideration of RM280 million, increasing the Company's proportion in ownership in Kesas to 50%.
- Acquired 20% equity interest of Kesas from Permodalan Nasional Berhad for consideration of RM290 million.

Consequently, the Company's ownership in Kesas has been increased to 70% and Kesas became a subsidiary of the Company.

The gain on remeasurement of previously held interest of 50% immediately before obtaining control is as follows:

	RM'000
Fair value of previously held interest	725,000
Less: Cost of investment in previously held interest	(421,274)
Less: Pre-acquisition reserves	(109,523)
Gain on remeasurement of previously held interest (Note 7)	194,203

### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### (h) Interests in subsidiaries

	Proportion o	f ownershi	р
Name of Company	<b>2015</b> %	<b>2014</b> %	Principal activities
Subsidiaries incorporated in Malaysia	70	70	
Gammau Construction Sdn. Bhd.	100	100	Property investment and holding
Gamuda Engineering Sdn. Bhd.	100	100	Civil engineering and construction
Ganaz Bina Sdn. Bhd.	100	100	Civil engineering and construction
G.B. Kuari Sdn. Bhd.	100	100	Operation of quarry, laying of road and manufacture of premix
Gamuda Land Sdn. Bhd.	100	100	Investment holding company
Gamuda Paper Industries Sdn. Bhd.	95	95	Rental of properties
GPI Trading Sdn. Bhd.	95	95	Dormant
Gamuda Trading Sdn. Bhd.	100	100	Trading of construction materials
Gamuda Water Sdn. Bhd. ("GWSB")	80	80	Operation and maintenance of water treatment plants
Gamuda Industrial Building System Sdn. Bhd. (formerly known as GIT Services Sdn Bhd)	100	100	Precast manufacturing and building system

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### (h) Interests in subsidiaries (cont'd.)

Name of Company	Proportion of 2015 %	of ownership 2014 %	Principal activities
Subsidiaries incorporated in Malaysia (cont'd.)			
Jade Homes Sdn. Bhd.	100	100	Property investment and development
Megah Landscape Sdn. Bhd.	100	100	Supply of landscaping materials and provision of landscaping services
Jade Homes Resort Berhad	100	100	Proprietor and operator of a clubhouse
Jade Homes Property Services Sdn. Bhd.*	100	100	Property maintenance services
Harum Intisari Sdn. Bhd.	100	100	Property investment and development
Bandar Botanic Resort Berhad	100	100	Proprietor and operator of a clubhouse
Botanic Property Services Sdn. Bhd.	100	100	Property maintenance services
GL (MM2H) Sdn. Bhd.*	100	100	Agent of "Malaysia My Second Home" Programme
Masterpave Sdn. Bhd.	100	100	Manufacture, supply and laying of road surfacing materials
Megah Capital Sdn. Bhd.	100	100	Investment holding and trading
Megah Management Services Sdn. Bhd.	100	100	Insurance agency
Megah Sewa Sdn. Bhd.	100	100	Hire and rental of plant and machinery

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### (h) Interests in subsidiaries (cont'd.)

Name of Company	Proportion of 2015 %	of ownership 2014 %	Principal activities			
Subsidiaries incorporated in Malaysia (cont'd.)						
Valencia Development Sdn. Bhd.	100	100	Property investment and development			
Valencia Township Sdn. Bhd.	100	100	Management of township and golf club and related maintenance services			
Rebung Property Services Sdn. Bhd.*	100	100	Property maintenance and management services			
Madge Mansions Sdn. Bhd.	100	100	Property investment and development			
Highpark Development Sdn. Bhd. (formerly known as Reka Strategi Sdn. Bhd.)	100	100	Property investment and development			
Idaman Robertson Sdn. Bhd.	100	100	Property investment and development			
Setara Hati Sdn. Bhd.	100	100	Property investment and development			
Gamuda Land (HCMC) Sdn. Bhd.	100	100	Property investment and development			
Bandar Serai Development Sdn. Bhd. (formerly known as Temasek Ekslusif Sdn. Bhd.) ("Bandar Serai")	100	100	Property investment and development			
Dinamik Atlantik Sdn. Bhd.	100	100	Property investment and development			
Lifestyle Heritage Sdn.Bhd.*	100	100	Property investment and development			
Salak Land Development Sdn. Bhd.	100	-	Property investment and development			

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### (h) Interests in subsidiaries (cont'd.)

	Proportion of	of ownership	
Name of Company	<b>2015</b> %	<b>2014</b> %	Principal activities
Subsidiaries incorporated in Malaysia (cont'd.)			
Kesas Holdings Berhad ("Kesas")	70	70	Investment holding; holding company to the concession holder of an expressway
Kesas Sdn. Bhd.	70	70	Design, construction and maintenance of Shah Alam Expressway, and development and management of toll operations
Semarak Kuasa Sdn Bhd*	100	-	Dormant
Subsidiary incorporated in British Virgin Islands			
Gamuda Overseas Investment Ltd.	100	100	Investment holding
Subsidiary incorporated in Mauritius			
Gamuda (Offshore) Private Limited*	100	100	Investment holding
Subsidiary incorporated in India			
Held by Gamuda (Offshore) Private Limited:			
Gamuda - WCT (India) Private Limited*#	70	70	Civil engineering and construction

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### (h) Interests in subsidiaries (cont'd.)

Name of Company	Proportion of 2015 %	of ownership 2014 %	Principal activities		
Subsidiary incorporated in Saudi Arabia					
Gamuda Saudi Arabia L.L.C.	100	100	In the process of winding up		
Subsidiaries incorporated in the Socialist Republic of Vietnam					
Gamuda-Nam Long Development Limited Liability Company**	70	70	Construction of villas for sale and lease		
Gamuda Land Vietnam Limited Liability Company^#	100	100	Undertakes the Yen So Park, sewage treatment plant and Gamuda City Development in Hanoi, Socialist Republic of Vietnam		
Held by Gamuda land (HCMC) Sdn. Bhd.:					
Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company ("TTJSC")*#	100	60	Undertakes development of Celadon City in Ho Chi Minh City, Socialist Republic of Vietnam		
Subsidiaries incorporated in Singapore					
Gamuda (Singapore) Pte Ltd^	100	-	Investment holding		
Subsidiaries incorporated in Australia					
Gamuda (Australia) Pty Ltd^	100	-	Property development		

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### **Interests in subsidiaries (cont'd.)**

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

	Proportion of	f ownership	
Name of Company	<b>2015</b> %	<b>2014</b> %	Principal activities
Unicorporated subsidiaries in Malaysia			
Gamuda Berhad - Kumpulan Darul Ehsan Berhad - The Sweet Water Alliance Sdn. Bhd. Joint Venture ("GKTJV")	70	70	Civil engineering and construction.
Gamuda Berhad - Mujur Minat Sdn. Bhd. Joint Venture ("GMMJV")	70	70	Civil engineering and construction

- Audited by firms of auditors other than Ernst & Young, Malaysia
- Financial year end which does not coincide with that of its holding company
- Audited by member firms of Ernst & Young Global in the respective countries

For the purpose of consolidating the subsidiaries with different financial year ends, the last audited financial statements available and the management financial statements to the end of the accounting period of the subsidiaries have been used.

The details of the unincorporated subsidiaries are as follows:

Entity	Joint venture partners	Economic activity
GKTJV	Gamuda Berhad, Kumpulan Darul Ehsan Berhad and The Sweet Water Alliance Sdn. Bhd.	Undertakes civil engineering construction of the dam and water treatment facilities of Sungai Selangor Water Supply Scheme Phase 3
GMMJV	Gamuda Berhad and Mujur Minat Sdn. Bhd.	Undertakes civil engineering construction of the Western Kuala Lumpur Traffic Dispersal Scheme

Both GKTJV and GMMJV are unincorporated joint ventures formed under a contractual agreement. Pursuant to FRS 10: Consolidated Financial Statements, both GKTJV and GMMJV are deemed to be subsidiaries of Gamuda Berhad by virtue of its exposure or rights to variable returns from its investment with these entities and the power that give it the current ability to direct the relevant activities to affect its returns from these entities.

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### Non-controlling interests ("NCI") in subsidiaries (i)

The summarised financial information of the subsidiaries that has non-controlling interests which are material to the Company before intra-group elimination are as follows:

	GWS	SB	Kes	sas	πл	sc	Other indi immat subsidi	erial	То	tal
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
NCI percentage of ownership interest and voting interest	20	20	20	20		40				
(%)	20	20	30	30	-	40				
Carrying amount of NCI	75,566	64,032	257,696	438,506	-	164,321	22,757	20,536	356,019	687,395
Total comprehensive income/ (expense)										
allocated to NCI	11,534	14,129	28,892	3,506	-	(2,651)	18,315	(770)	58,741	14,214
Summarised statements of financial position										
Non-current assets	193,336	159,513	1,698,126	1,762,820	-	508,579	20,720	6,632	1,912,182	2,437,544
Current assets	200,476	176,328	324,253	299,001	-	388,934	64,039	55,791	588,768	920,054
Non-current										
liabilities	(983)	, ,	(1,144,091)	(468,531)	-	(334,867)	(0.504)	(0.000)	(1,145,074)	(803,989)
Current liabilities	(15,000)	(15,090)	(19,300)	(131,603)	-	(151,843)	(2,584)	(2,280)	(36,884)	(300,816)
Net assets	377,829	320,160	858,988	1,461,687		410,803	82,175	60,143	1,318,992	2,252,793
Summarised statements of comprehensive income										
Revenue	141,540	133,689	259,089	240,362	-	65,131	618	600	401,247	439,782
Profit/(loss) for the year	57,820	70,646	96,420	125,933	_	(3,677)	432	583	154,672	193,485
Total comprehensive income/					-					
(expense)	57,670	70,646	96,305	125,933	-	(6,628)	4,563	583	158,538	190,534

#### 18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

#### Non-controlling interests ("NCI") in subsidiaries (cont'd.) (i)

The summarised financial information of the subsidiaries that has non-controlling interests which are material to the Company before intra-group elimination are as follows: (cont'd.)

	GW	SB	Kes	sas	πι	sc	Other ind imma subsid	terial	Tot	al
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Summarised statements of cash flows										
Cash flows (used in)/generated from operating activities	(2,089)	3,916	216,741	17,743	-	22,420	113	15,983	214,765	60,062
Cash flows (used in)/generated from investing activities	8,373	403	1,521	(5,048)	-	106	-	549	9,894	(3,990)
Cash flows used in financing activities	-	-	(172,028)	-	-	(18,387)	-	-	(172,028)	(18,387)
Net increase in cash and cash equivalents	6,284	4,319	46,234	12,695	-	4,139	113	16,532	52,631	37,685

#### 19. INTERESTS IN ASSOCIATED COMPANIES

	Gre	oup	Com	Company		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000		
Unquoted shares, in Malaysia:						
At cost:						
- Ordinary shares	72,604	72,604	72,604	72,604		
- Redeemable preference shares	420,350	425,350	420,350	425,350		
	492,954	497,954	492,954	497,954		
Group's share of post-acquisition reserves, net of dividends						
receivable	820,767	707,494	-	-		
Less: Accumulated impairment losses	(97,214)	(97,214)	(97,214)	(97,214)		
	1,216,507	1,108,234	395,740	400,740		
Less: Reclassified to asset held for sale (Note 28)	-	(994,306)	-	(160,000)		
	1,216,507	113,928	395,740	240,740		
Unquoted shares, outside Malaysia:						
At cost:						
- Ordinary shares	11	11	-	-		
- Redeemable preference shares	70,195	88,007	-	-		
	70,206	88,018	-	-		
Group's share of post-acquisition reserves	122,087	102,706	-	-		
	192,293	190,724		-		
	1,408,800	304,652	395,740	240,740		
Quoted shares, in Malaysia:						
At cost:						
- Ordinary shares	59,623	59,623	59,624	59,624		
Group's share of post-acquisition capital reserves	121,375	116,522	-	-		
Group's share of post-acquisition reserves, net of dividends						
receivable	170,692	150,616	-	-		
	351,690	326,761	59,624	59,624		
Total	1,760,490	631,413	455,364	300,364		
Market value: Quoted shares, in Malaysia	1,007,651	883,419	1,007,651	883,419		

#### 19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

#### Redemption of redeemable preferences shares ("RPS") held by the Company in an associated company

During the year, Hicom-Gamuda Development Sdn. Bhd. has redeemed 50,000 RPS held by the Company of RM1.00 each at premium of RM99 for cash consideration of RM5,000,000.

#### Redemption of redeemable preferences shares ("RPS") held by Gamuda (Offshore) Private Limited in an associated company

During the year, Suria Holding (O) Pvt. Ltd. has redeemed RPS held by Gamuda (Offshore) Private Limited for a total cash consideration of RM17,812,000 (2014: RM5,469,000).

#### Impairment of interest in an associated company

In prior year, the Company has recognised impairment losses of RM95,410,000, representing the premium paid by the Group and the Company for the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3, which was impaired due to the uncertainty arising from the Selangor State Government's consolidation of the water industry in Selangor as disclosed in Note 28.

#### **Interests in associated companies** (d)

The Group's interests in the associated companies are analysed as follows:

	of ownership		
Name of company	<b>2015</b> %	<b>2014</b> %	Principal activities
Associated companies incorporated in Malaysia			
Syarikat Pengeluar Air Selangor Holdings Berhad ("Splash Holdings")	40	40	Investment holding and provision of management services; holding company to the concession holder of Sungai Selangor Water Supply Scheme Phase 1 and 3
Hicom-Gamuda Development Sdn. Bhd.	50	50	Property development
Madang Permai Sdn. Bhd.*	36	36	Dormant
Lingkaran Trans Kota Holdings Berhad ("Litrak") (Quoted shares in Malaysia)	45	45	Investment holding and provision of management services; holding company to the concession holder of an expressway

#### 19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

#### (d) Interests in associated companies (cont'd.)

The Group's interests in the associated companies are analysed as follows: (cont'd.)

	Proportion of	of ownership	
Name of company	<b>2015</b> %	<b>2014</b> %	Principal activities
Associated companies incorporated in Malaysia (cont'd.)			
Sistem Penyuraian Trafik KL Barat Holdings Sdn. Bhd.	52	52	Investment holding; holding company to the concession holder of an expressway
Associated companies unincorporated in Malaysia			
Held by Gamuda Engineering Sdn. Bhd.: Lim Hoo Seng - Gamuda Engineering Joint Venture	30	-	Civil engineering and construction
Associated companies incorporated in Mauritius			
Held by Gamuda (Offshore) Private Limited: Suria Holding (O) Pvt. Ltd.*#	50	50	Investment holding; holding company to the concession holder of an expressway
Gamuda - WCT (Offshore) Private Limited*#	50	50	Investment holding; holding company to the concession holder of an expressway

Audited by firms other than Ernst & Young, Malaysia

All associated companies have financial year end of 31 March/31 December, other than those marked with#. For the purpose of applying the equity method for associated companies with financial year end of 31 March/31 December, the last audited financial statements available and the management financial statements to 31 July of the associated companies have been used.

Financial year end of 31 July

#### 19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

#### (e) Summarised financial information of material associated companies

The summarised financial information of the material associated companies which are accounted for using the equity method are as follows:

				imm	dividually aterial			
	SPL	ASH	Litrak		associates		Total	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Summarised statements of financial position								
Non-current assets	4,413,394	-	1,764,316	1,815,149	2,048,185	2,084,661	8,225,895	3,899,810
Current assets	1,357,189	-	476,562	407,393	617,901	586,996	2,451,652	994,389
Non-current liabilities	(1,845,067)	-	(1,563,766)	(1,573,123)	(1,635,242)	(1,340,897)	(5,044,075)	(2,914,020)
Current liabilities	(1,180,785)	-	(73,564)	(101,826)	(325,228)	(705,356)	(1,579,577)	(807,182)
Net assets	2,744,731	-	603,548	547,593	705,616	625,404	4,053,895	1,172,997
Summarised statements of comprehensive income  Results								
Revenue	471,270	-	382,844	374,432	279,691	183,081	1,133,805	557,513
Profit for the year	258,975	-	147,395	137,217	48,595	48,028	454,965	185,245
Reconciliation of net assets to carrying amount as at year end	g							
Group's share of net assets Fair value on acquisition in excess	1,097,892	-	268,277	244,555	310,908	303,445	1,677,077	548,000
of net assets	-	-	83,413	83,413	-	-	83,413	83,413
Carrying amount in the statement of financial position	1,097,892	-	351,690	327,968	310,908	303,445	1,760,490	631,413
Group's share of profit for the year	103,590	119,886	65,517	61,254	29,937	62,532	199,044	243,672
Other information - Group's share of dividend	-	-	46,011	39,110	5,000	13,000	51,011	52,110

#### 20. INTERESTS IN JOINT ARRANGEMENTS

	Gro	Group		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unquoted shares, at cost Group's share of post-acquisition reserves,	421,444	279,352	254,727	254,476
net of dividends receivable	438,827	322,782	-	-
	860,271	602,134	254,727	254,476

Details of the joint arrangements are as follows:

Name of joint operations	Proportion of 2015 %	of ownership 2014 %	Economic activity
Unincorporated in Malaysia			
Malaysia Mining Corporation Berhad - Gamuda Berhad Joint Venture ("MMC - Gamuda JV")	50	50	Undertake engineering, procurement and construction of an integrated Bypass Tunnel cum Motorway in Kuala Lumpur
Malaysia Mining Corporation Berhad - Gamuda Berhad Joint Venture Electrified Double Track Project ("MMC - Gamuda JV 2T")		50	Undertake engineering, procurement and construction of the Electrified Double-Tracking from Ipoh to Padang Besar Project
MMC - Gamuda KVMRT (T) Joint Venture	50	50	Undertake pre-qualifying and tendering of the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project
MMC Gamuda KVMRT (UGW) Joint Venture	50	50	Undertake the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project

#### 20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Details of the joint arrangements are as follows: (cont'd.)

Name of joint operations (cont'd.)	Proportion of ownership 2015 2014 %		Economic activity
Unincorporated in Taiwan			
New Asia Construction & Development Corporation - Gamuda Berhad Joint Venture ("New Asia - Gamuda JV")*	50	50	Undertake civil engineering construction of the Orange Line Package CO4 of the Kaohsiung Metropolitan Mass Rapid Transit System in Kaohsiung, Taiwan, Republic of China
Unincorporated in Qatar			
Sinohydro Corporation - Gamuda Berhad - WCT Engineering Berhad Joint Venture ("Sinohydro - Gamuda - WCT JV")^	51	51	Design and construct the airfield facilities, tunnel and detention ponds of the New Doha International Airport in the State of Qatar
Gamuda Berhad - WCT Engineering Berhad Joint Venture ("Gamuda - WCT JV")^#	51	51	Undertake civil engineering construction of a new highway from the town of Shahaniya to the existing Zekreet interchange near the Dukhan industrial area in the State of Qatar
Gamuda Berhad - WCT Bahrain Berhad Joint Venture ("Gamuda - WCT Bahrain JV")^	51	51	Supply materials for the construction of the New Doha International Airport in the State of Qatar
Incorporated in Malaysia			
Projek Smart Holdings Sdn. Bhd.	50	50	Undertake, carry out and implement integrated Bypass Tunnel cum Motorway in Kuala Lumpur
MMC-Gamuda Joint Venture Sdn. Bhd.	50	50	Undertake, carry out and implement the Electrified Double-Tracking from Ipoh to Padang Besar Project
Horizon Hills Development Sdn. Bhd. ("Horizon Hills")	50	50	Undertake and carry out a mixed development mainly for residential purposes and a golf club in Johor Darul Takzim

#### 20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Details of the joint arrangements are as follows: (cont'd.)

Name of joint operations (cont'd.)	Proportion of	of ownership	Economic activity
	<b>2015</b> %	<b>2014</b> %	
Incorporated in Malaysia			
MMC Gamuda KVMRT (PDP) Sdn. Bhd. ("KVMRT (PDP)")	50	50	Undertake the role of a project delivery partner to deliver fully functional operating railway system for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Kajang Line ("KVMRT Line 1")
MMC Gamuda KVMRT (T) Sdn. Bhd.	50	50	Undertake the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Kajang Line
MMC Gamuda KVMRT (PDP SSP) Sdn. Bhd.	50	-	Undertake the role of a project delivery partner to deliver fully functional operating railway system for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line ("KVMRT Line 2")
Held by Gamuda Land Sdn. Bhd.: Gamuda GM Sdn. Bhd.	50	50	Operating and building management of Tower 1 of Idaman Robertson Project, a 9-level commercial complex to be operated as a wholesale center
Gamuda GM Klang Sdn. Bhd.	50	50	Developer and operator of a wholesale hub in Bandar Botanic, Klang
Incorporated in Singapore			
GEM Homes Pte Ltd^	50	-	Property investment and development

Audited by firms other than Ernst & Young

Pursuant to FRS 11: Joint Arrangements, Sinohydro-Gamuda-WCT JV, Gamuda-WCT JV and Gamuda-WCT Bahrain JV are deemed to be joint operations of Gamuda Berhad as the parties involved are undertaking economic activities that are subject to joint control.

Audited by member firms of Ernst & Young Global in the respective countries

The financial statements have been prepared on a going concern basis as the Joint Venture partners have agreed to provide adequate financial support

#### 20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

The summarised financial information of the material joint ventures which are accounted for using the equity method are as follows:

Tollows.					Other in	dividually		
	KVMR'	Γ (PDP)	Horizo	Horizon Hills immaterial joi			То	tal
	2015	2014	2015 2014		2015 2014		2015	2014
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Summarised statements of financial position								
Non-current assets	34,808	24,876	191,433	151,677	1,214,979	683,723	1,441,220	860,276
Current assets	1,267,764	824,617	1,082,667	986,118	1,132,178	629,043	3,482,609	2,439,778
Non-current liabilities	(464,615)	(249,344)	(87,695)	(93,588)	(98,593)	(374,741)	(650,903)	(717,673)
Current liabilities	(725,987)	(547,919)	(292,668)	(362,616)	(1,460,195)	(467,579)	(2,478,850)	(1,378,114)
Net assets	111,970	52,230	893,737	681,591	788,369	470,446	1,794,076	1,204,267
Summarised statements of comprehensive income								
Results								
Revenue	3,183,965	2,884,422	613,777	811,065	2,277,775	3,106,307	6,075,517	6,801,794
Profit for the year	125,048	119,950	212,148	241,966	24,603	10,228	361,799	372,144
Reconciliation of net assets to carrying amount as at year end								
Group's share of net assets Elimination of unrealised profits	55,985	26,115	446,869	340,796	394,185 (36,768)	245,365 (10,142)	897,039 (36,768)	612,276 (10,142)
Carrying amount in the statement of financial position	55,985	26,115	446,869	340,796	357,417	235,223	860,271	602,134
Group's share of profit for the year	62,524	59,975	106,074	120,983	12,302	5,114	180,900	186,072
Other information - Group's share of dividend	32,500	71,000	-	_	_	_	32,500	71,000

#### 20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

#### Comparatives

During the year, the Company had adjusted its comparatives in accordance with FRS 11: Joint Arrangements, the share of assets, liabilities, revenue and related expenses of joint operations is to be proportionately consolidated at both Group and Company level. As a result, the Company level comparatives were restated to reflect the share of assets, liabilities, revenue and related expenses of the joint operations, respectively.

Company	As previously stated RM'000	Effect of FRS 11 RM'000	As restated RM'000
Income statement for the year ended 31 July 2014			
Revenue	878,237	793,385	1,671,622
Other income	93,454	(1,138)	92,316
Construction contract costs recognised as contract expenses	-	(802,460)	(802,460)
Staff costs	(30,085)	(1,175)	(31,260)
Depreciation	(7,727)	(111)	(7,838)
Other operating expenses	(27,465)	19,020	(8,445)
Finance costs	(63,886)	(15,914)	(79,800)
Statement of comprehensive income for the year ended 31 July 2014  Foreign currency translation	1,091	(8,744)	(7,653)
Statement of financial position as at 31 July 2014			
Property, plant and equipment	159,156	17,226	176,382
Receivables (non-current)	-	47,328	47,328
Inventories	-	575	575
Receivables (current)	491,256	418,780	910,036
Due from subsidiaries (current)	500,105	(259,364)	240,741
Investment securities	24,520	66,900	91,420
Cash and bank balances	7,426	14,467	21,893
Reserves	(1,311,248)	(3,009)	(1,314,257)
Payables (non-current)	(1,906)	(36,298)	(38,204)
Payables (current)	(71,317)	(344,426)	(415,743)
Due to subsidiaries (current)	(230,385)	77,821	(152,564)

### 20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Comparatives (cont'd.)

Company (cont'd.)	As		
	previously	<b>Effect of</b>	As
	stated	FRS 11	restated
	RM'000	RM'000	RM'000
Statement of cash flows as at 31 July 2014			
Net cash generated from operating activities	20,248	18,011	38,259
Net cash used in investing activities	(390,101)	(85,577)	(475,678)
Statement of financial position as at 1 August 2013			
Property, plant and equipment	163,545	27,890	191,435
Receivables (non-current)	-	53,844	53,844
Inventories	-	641	641
Receivables (current)	57,300	400,909	458,209
Due from subsidiaries (current)	290,049	(110,277)	179,772
Cash and bank balances	125,587	57,513	183,100
Reserves	(867,587)	(15,729)	(883,316)
Payables (non-current)	(2,027)	(26,363)	(28,390)
Payables (current)	(62,426)	(366,958)	(429,384)
Due to subsidiaries (current)	(207,268)	(21,470)	(228,738)

### **21. OTHER INVESTMENTS**

	Gro	Group		any
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At cost				
Unquoted shares, in Malaysia	50	50	50	50
Investment in transferable club memberships	840	840	683	683
	890	890	733	733

The fair value of other investments are disclosed in Note 44.

### 22. INVENTORIES

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Cost:				
Raw materials	2,155	1,896	-	-
Crusher run and aggregates	5,613	7,012	-	-
Consumable stores and spares	2,225	2,173	3	575
Properties held for sale	175,590	283,911	-	-
	185,583	294,992	3	575
Net realisable value:				
Properties held for sale	-	84	-	-
	-	84	-	-
	185,583	295,076	3	575

During the year, the amount of inventories recognised as an expense was RM273,074,000 (2014: RM62,008,000).

### 23. RECEIVABLES

Receivables of the Group and of the Company are analysed as follows:

RM'000   R			Gr	oup	Com	Company	
RM'000 RM'000 RM'000 RM'   Current   Companies   Com			2015	2014	2015	2014	
Trade           Trade receivables         (i) 357,555 328,571 41,495 68, Associated companies (ii) 206,589 187,713 6,748 Joint venture partners 24 115 20 Joint venture partners 55,567 - 37,440 Retention sums 93,183 79,696 89,672 75, Accrued billings 127,005 314,774 - 32,400 Carried billings 127,005 314,774 - 34,400 Carried billings 127,005 314,774 Carried billings 127,005 328,774 Carried billings 127,005 328,7			RM'000	RM'000	RM'000	(restated) RM'000	
Trade receivables Third parties (i) 357,555 328,571 41,495 68, Associated companies (ii) 206,589 187,713 6,748 Joint venture partners 24 115 20 Joint ventures (iii) 417,659 292,007 393,425 311, Advances to subcontractors 55,567 - 37,440 Retention sums 93,183 79,696 89,672 75, Accrued billings 127,005 314,774 - Due from customers on contracts (Note 25) 78,273 100,539 26,661 43, Less: Allowance for impairment (122) (147) -  Non-trade  Associated companies (iii) 3,834 561 1,525 Joint venture partners 319 Joint venture partners (iiii) 66,371 - 40,208 Deposits Prepayments (iiii) 66,371 - 40,208 Deposits 8,185 468,287 1,060 394, Prepayments Dividend receivable from subsidiary companies Dividend receivables 76 Sundry receivables	a) Current						
Third parties         (i)         357,555         328,571         41,495         68, Associated companies           Joint venture partners         (ii)         206,589         187,713         6,748           Joint ventures         24         115         20           Joint ventures         55,567         - 37,440         331,474           Retention sums         93,183         79,696         89,672         75,400           Accrued billings         127,005         314,774         - 5           Due from customers on contracts (Note 25)         78,273         100,539         26,661         43,43           Less: Allowance for impairment         (122)         (147)            Less: Allowance for impairment         (122)         (147)            Associated companies         (iii)         3,834         561         1,525           Joint venture partners         319             Joint ventures         (iii)         66,371         40,208           Deposits         8,185         468,287         1,060         394,           Prepayments         5,951         4,482         1,633         1,           Dividend receivable from subsidiary companies	Trade						
Associated companies       (ii)       206,589       187,713       6,748         Joint venture partners       24       115       20         Joint ventures       (iii)       417,659       292,007       393,425       311,         Advances to subcontractors       55,567       -       37,440       75,         Retention sums       93,183       79,696       89,672       75,         Accrued billings       127,005       314,774       -       -         Due from customers on contracts (Note 25)       78,273       100,539       26,661       43,         Less: Allowance for impairment       (122)       (147)       -       -         Less: Allowance for impairment       (iii)       3,834       561       1,525       498,         Non-trade       (iii)       3,834       561       1,525       595,461       498,         Joint venture partners       319       -       -       -       -         Joint ventures       (iii)       66,371       -       40,208       -         Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend r	Trade receivables						
Joint venture partners   24   115   20   20   20   20   20   20   20   2	Third parties	(i)	357,555	328,571	41,495	68,575	
Joint ventures	Associated companies	(ii)	206,589	187,713	6,748		
Advances to subcontractors         55,567         -         37,440           Retention sums         93,183         79,696         89,672         75,           Accrued billings         127,005         314,774         -         -           Due from customers on contracts (Note 25)         78,273         100,539         26,661         43,           Less: Allowance for impairment         (122)         (147)         -         -           Less: Allowance for impairment         (122)         (147)         -         -           Non-trade	Joint venture partners		24	115	20	115	
Retention sums         93,183         79,696         89,672         75, Accrued billings           Due from customers on contracts (Note 25)         78,273         100,539         26,661         43, 43, 43, 43, 43, 43, 43, 415           Less: Allowance for impairment         (122)         (147)         -         -           Non-trade         1,335,733         1,303,268         595,461         498, 498, 498, 498, 498, 498, 498, 498,	Joint ventures	(iii)	417,659	292,007	393,425	311,042	
Accrued billings         127,005         314,774         -           Due from customers on contracts (Note 25)         78,273         100,539         26,661         43,73           Less: Allowance for impairment         1,335,855         1,303,415         595,461         498,73           Less: Allowance for impairment         (122)         (147)         -         -           Non-trade	Advances to subcontractors		55,567	-	37,440		
Due from customers on contracts (Note 25)         78,273         100,539         26,661         43, 43, 43, 43, 43, 415           Less: Allowance for impairment         1,335,855         1,303,415         595,461         498, 498, 498, 409, 412           Non-trade         1,335,733         1,303,268         595,461         498, 498, 498, 499, 499, 499, 499, 499,	Retention sums		,	79,696	89,672	75,602	
1,335,855	_				-		
Less: Allowance for impairment         (122)         (147)         -           1,335,733         1,303,268         595,461         498,           Non-trade           Associated companies         (iii)         3,834         561         1,525           Joint venture partners         319         -         -           Joint ventures         (iii)         66,371         -         40,208           Deposits         8,185         468,287         1,060         394,           Prepayments         5,951         4,482         1,633         1,           Dividend receivable from subsidiary companies         -         -         113           Dividend receivable from associated companies         76         -         -           Sundry receivables         34,707         40,412         6,359         13,	Due from customers on contracts (Note 25)		78,273	100,539	26,661	43,410	
1,335,733       1,303,268       595,461       498,         Non-trade       Non-trade         Associated companies       (iii)       3,834       561       1,525         Joint venture partners       319       -       -         Joint ventures       (iii)       66,371       -       40,208         Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend receivable from subsidiary companies       -       -       113         Dividend receivable from associated companies       76       -       -         Sundry receivables       34,707       40,412       6,359       13,			1,335,855	1,303,415	595,461	498,743	
Non-trade         Associated companies       (ii)       3,834       561       1,525         Joint venture partners       319       -       -         Joint ventures       (iii)       66,371       -       40,208         Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend receivable from subsidiary companies       -       -       -       113         Dividend receivable from associated companies       76       -       -       -         Sundry receivables       34,707       40,412       6,359       13,	Less: Allowance for impairment		(122)	(147)	-		
Associated companies       (ii)       3,834       561       1,525         Joint venture partners       319       -       -         Joint ventures       (iii)       66,371       -       40,208         Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend receivable from subsidiary companies       -       -       -       113         Dividend receivable from associated companies       76       -       -       -         Sundry receivables       34,707       40,412       6,359       13,			1,335,733	1,303,268	595,461	498,743	
Joint venture partners       319       -       -       -         Joint ventures       (iii)       66,371       -       40,208         Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend receivable from subsidiary companies       -       -       -       113         Dividend receivable from associated companies       76       -       -       -         Sundry receivables       34,707       40,412       6,359       13,	Non-trade						
Joint ventures         (iii)         66,371         -         40,208           Deposits         8,185         468,287         1,060         394,           Prepayments         5,951         4,482         1,633         1,           Dividend receivable from subsidiary companies         -         -         -         113           Dividend receivable from associated companies         76         -         -         -           Sundry receivables         34,707         40,412         6,359         13,	Associated companies	(ii)	3,834	561	1,525	389	
Deposits       8,185       468,287       1,060       394,         Prepayments       5,951       4,482       1,633       1,         Dividend receivable from subsidiary companies       -       -       -       113         Dividend receivable from associated companies       76       -       -       -         Sundry receivables       34,707       40,412       6,359       13,	Joint venture partners		319	-	-		
Prepayments 5,951 4,482 1,633 1, Dividend receivable from subsidiary companies - 113  Dividend receivable from associated companies 76  Sundry receivables 34,707 40,412 6,359 13,	Joint ventures	(iii)	66,371	-	40,208		
Dividend receivable from subsidiary companies  Dividend receivable from associated companies  76  Sundry receivables  34,707  40,412  6,359  13,	Deposits		8,185	468,287	1,060	394,983	
Dividend receivable from associated companies 76 - Sundry receivables 34,707 40,412 6,359 13,	Prepayments		5,951	4,482	1,633	1,964	
Sundry receivables 34,707 40,412 6,359 13,	Dividend receivable from subsidiary companies		-	-	113		
	Dividend receivable from associated companies		76	-	-		
	Sundry receivables		34,707	40,412	6,359	13,95	
119,443 513,742 50,898 411,			119,443	513,742	50,898	411,293	
1,455,176 1,817,010 646,359 910,			1,455,176	1,817,010	646,359	910,036	

### 23. RECEIVABLES (CONT'D.)

### (a) Current (cont'd.)

#### (i) **Trade receivables**

Trade receivables are non-interest bearing and are generally on 14 to 90 days (2014: 14 to 90 days) terms. Other credit terms are assessed and approved on a case-by-case basis. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

### Ageing analysis of trade receivables

The ageing analysis of the Group's and Company's trade receivables are as follows:

	Gro	up
	2015	2014
	RM'000	RM'000
Neither past due nor impaired	453,895	683,914
1 to 30 days past due not impaired	76,980	81,274
31 to 60 days past due not impaired	123,986	7,978
61 to 90 days past due not impaired	146,767	5,601
91 to 120 days past due not impaired	84,576	189
More than 121 days past due not impaired	95,501	29,303
	527,810	124,345
Impaired	122	147
	981,827	808,406

	Com	pany
	2015	2014 (restated)
	RM'000	RM'000
Neither past due nor impaired	167,562	163,966
1 to 30 days past due not impaired	65,109	-
31 to 60 days past due not impaired	56,488	56,488
61 to 90 days past due not impaired	119,374	119,374
91 to 120 days past due not impaired	-	-
More than 121 days past due not impaired	33,155	39,903
	274,126	215,765
Impaired	-	
	441,688	379,731

### 23. RECEIVABLES (CONT'D.)

### Current (cont'd.)

#### (i) Trade receivables (cont'd.)

### Receivables that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group and the Company. None of the Group's and Company's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

### Receivables that are past due but not impaired

The Group and the Company have trade receivables amounting to RM527,810,000 (2014: RM124,345,000) and RM274,126,000 (2014: RM215,765,000) respectively that are past due at the reporting date but not impaired. The receivables are related to customers with on-going transactions and/or progressive payments, and unsecured in nature.

#### Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the movement of the allowance accounts used to record the impairment are as follows:

	Group		
	Individually impaired		
	2015 RM'000	2014 RM'000	
Trade receivables - nominal amounts	122	147	
Less: allowance for impairment	(122)	(147)	
Movement in allowance accounts:		-	
		400	
At 1 August	147	166	
Allowance for impairment written off	(25)	(19)	
At 31 July	122	147	

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted in payments. These receivables are not secured by any collateral or credit enhancements.

### 23. RECEIVABLES (CONT'D.)

### (a) Current (cont'd.)

### (ii) Due from associated companies

The amounts due from associated companies are unsecured, interest free and repayable on demand.

### (iii) Due from joint ventures

The amounts due from joint ventures are unsecured, interest free and repayable on demand.

### Non-current

		Gro	oup	Com	pany
		2015	2014	2015	2014
		RM'000	RM'000	RM'000	(restated) RM'000
Trade					
Trade receivables					
Third parties		231,471	104,359	201	-
Associated company	(i)	203,238	155,104	-	-
Joint ventures	(ii)	95,213	41,500	-	-
Advances to subcontractors		13,559	47,520	13,559	47,328
Retention sums		2,604	8,774	-	-
		546,085	357,257	13,760	47,328
Less: Allowance for impairment		-	-	· -	-
		546,085	357,257	13,760	47,328
Non-trade					
Deposits		401	697	-	-
Prepayments		128	-	-	-
		529	697	-	-
		546,614	357,954	13,760	47,328

### 23. RECEIVABLES (CONT'D.)

#### (b) Non-current (cont'd.)

#### (i) Due from an associated company

The amount due from an associated company to a subsidiary of the Group is in respect of the supply of bulk quantity of treated water supplied to the associated company. In prior years, other than an amount of RM5,184,000 which is receivable in one annual instalment in December 2015. The amount due from an associated company is unsecured and repayable on demand.

#### Loan to a joint venture by a subsidiary

This represents the loan given to Gamuda GM Klang Sdn. Bhd., a joint venture, by Megah Capital Sdn. Bhd., a subsidiary of the Company. The loan is unsecured and repayable in 5 years or such other day mutually agreed upon. The interest of the loan is charged at 4.95% (2014: 4.95%) per annum.

Other details of fair value of non-current receivables are further disclosed in Note 44.

The Group and the Company have no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors, other than an amount of RM363,716,000 (2014: RM305,538,000) due from an associated company, Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd..

### 23. RECEIVABLES (CONT'D.)

#### Non-current (cont'd.) (b)

The following table analyses the financial assets of the Group and of the Company in the statements of financial position by the class of financial instrument to which they are assigned, and therefore by the measurement basis.

		Fair value through profit or loss	Loans and receivables	Total
	Note	RM'000	RM'000	RM'000
Group				
At 31 July 2015				
Investment securities	24	509,643	-	509,643
Current receivables	23(a)			
Third parties		-	357,555	357,555
Associated companies		-	210,423	210,423
Joint venture partners		-	343	343
Joint ventures		-	484,030	484,030
Retention sums		-	93,183	93,183
Deposits		-	8,185	8,185
Sundry receivables		-	34,707	34,707
Non-current receivables	23(b)			
Third parties		-	231,471	231,471
Associated company		-	203,238	203,238
Joint ventures		-	95,213	95,213
Retention sums		-	2,604	2,604
Deposits		-	401	401
Cash and bank balances	27	-	928,059	928,059
Total financial assets		509,643	2,649,412	3,159,055

### 23. RECEIVABLES (CONT'D.)

	Note	Fair value through profit or loss RM'000	Loans and receivables RM'000	Total RM'000
Group				
At 31 July 2014				
Investment securities Current receivables	24 23(a)	120,502	-	120,502
Third parties		-	328,571	328,571
Associated companies		-	188,274	188,274
Joint venture partners		-	115	115
Joint ventures		-	292,007	292,007
Retention sums		-	79,696	79,696
Deposits		-	468,287	468,287
Sundry receivables		-	40,412	40,412
Non-current receivables	23(b)			
Third parties		-	104,359	104,359
Associated company		-	155,104	155,104
Joint ventures		-	41,500	41,500
Retention sums		-	8,774	8,774
Deposits		-	697	697
Cash and bank balances	27	-	799,250	799,250
Total financial assets		120,502	2,507,046	2,627,548

### 23. RECEIVABLES (CONT'D.)

	Note	Fair value through profit or loss RM'000	Loans and receivables RM'000	Total RM'000
Company	Note	KIVI OOO	KWI 000	KW 000
At 31 July 2015				
Investment securities	24	51,551	-	51,551
Current receivables	23(a)		44.405	44 405
Third parties		-	41,495	41,495
Associated companies		-	8,273 20	8,273 20
Joint venture partners Joint ventures		-	433,633	433,633
Retention sums		_	89,672	89,672
Deposits		_	1,060	1,060
Sundry receivables		_	6,359	6,359
Non-current receivables	23(b)		0,000	0,000
Third parties	20(0)	_	201	201
Due from subsidiaries	26	_	1,494,067	1,494,067
Cash and bank balances	27	-	79,234	79,234
Total financial assets		51,551	2,154,014	2,205,565
At 31 July 2014 (restated)				
Investment securities Current receivables	24 23(a)	91,420	-	91,420
Third parties	23(a)	_	68,575	68,575
Associated companies		_	389	389
Joint venture partners		_	115	115
Joint ventures		-	311,041	311,041
Retention sums		-	75,602	75,602
Deposits		-	394,983	394,983
Sundry receivables		-	13,957	13,957
Due from subsidiaries	26	-	964,671	964,671
Cash and bank balances	27	-	21,893	21,893
Total financial assets		91,420	1,851,226	1,942,646

### 24. INVESTMENT SECURITIES

	20	2014 (restated)		
	Carrying amount RM'000	Fair value of quoted investments RM'000	Carrying amount RM'000	Fair value of quoted investments RM'000
Group				
Current Portfolios:				
Held as fixed deposit placements	440,635	440,635	82,781	82,781
Others	69,008 509,643	69,008 509,643	37,721 120,502	37,721 120,502
Company				
Current Portfolios:				
Held as fixed deposit placements	36,295	36,295	91,420	91,420
Others	15,256	15,256	-	-
	51,551	51,551	91,420	91,420

Investment securities represent funds placed with licensed fund managers. The portfolio of securities managed by the fund managers comprise of money market funds, commercial papers, government bonds and fixed deposits. Investment securities held as fixed deposit placements allow prompt redemption at any time.

Other details of fair value of investment securities are further disclosed in Note 44.

### Comparatives

Certain comparatives have been reclassed to conform with current year's presentation:

	As previously stated RM'000	Re- classification RM'000	As restated RM'000
Consolidated statement of financial position as at 31 July 2014			
Cash and bank balances Investment securities	882,031 37,721	(82,781) 82,781	799,250 120,502
Statement of financial position as at 31 July 2014			
Cash and bank balances Investment securities	113,313	(91,420) 91,420	21,893 91,420

### 25. AMOUNT DUE FROM/(TO) CUSTOMERS ON CONTRACTS

	Group		Coi	mpany
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Construction contract costs incurred to date	9,053,379	9,999,275	8,670,148	7,692,054
Recognised profits less recognised losses	1,025,645	1,108,675	892,261	807,137
Progress billings received and receivable	(10,227,090)	(11,056,662)	(9,735,378)	(8,484,188)
	(148,066)	51,288	(172,969)	15,003
Represented by:				
Due from customers on contracts (Note 23(a))	78,273	100,539	26,661	43,410
Due to customers on contracts (Note 33(b))	(226,339)	(49,251)	(199,630)	(28,407)
	(148,066)	51,288	(172,969)	15,003

The costs incurred to date on construction contracts include the following charges made during the financial year:

	Group		Company		
	2015 2014		2015	2014	
	RM'000	RM'000	RM'000	(restated) RM'000	
Finance costs (Note 8)	-	2,691	-	2,691	
Depreciation (Note 12)	3,697	5,923	1,492	5,730	
Staff costs (Note 5)	57,224	88,177	52,633	77,626	
Rental of premises	933	587	933	584	
Hire of plant and equipment	2,191	7,122	3	7,122	

Included in amount due from customers on contract is an amount due from the Government of Socialist Republic of Vietnam ("GOVT") to a subsidiary, Gamuda Land Vietnam Limited Liability Company ("GLVN") amounting to RM26,252,000 (2014: RM17,586,000) which is pending issuance of investment certificates for property development in Hanoi, Vietnam as consideration for the construction works by GLVN.

The directors do not foresee any issue in obtaining the investment certificates and therefore are of the opinion that this amount is recoverable.

### 26. DUE FROM SUBSIDIARIES

	Company	
	2015	2014
	RM'000	(restated) RM'000
Non-current		
Due from a subsidiary - non-trade	398,053	723,930
Current		
Due from subsidiaries		
- trade	1,025	1,453
- non-trade	1,094,989	239,288
	1,096,014	240,741
Total	1,494,067	964,671

The trade amounts due from subsidiaries have a normal credit term which ranges from 30 to 90 days (2014: 30 to 90 days).

The non-trade amounts due from subsidiaries are unsecured, interest free and are repayable on demand except for advances of RM675,417,000 (2014: RM650,336,000) given to subsidiaries which bear interest at 4.50% to 5.10% (2014: 4.50% to 5.15%) per annum.

#### 27. CASH AND BANK BALANCES

	Group		Company		
	2015	2014			2014 (restated)
	RM'000	RM'000	RM'000	`RM'000	
Cash on hand and at banks	442,745	84,472	24,423	17,080	
Housing Development Accounts	255,024	234,716	-		
Total cash on hand and at banks	697,769	319,188	24,423	17,080	
Deposits with licensed banks	230,290	480,062	54,811	4,813	
	928,059	799,250	79,234	21,893	

### 27. CASH AND BANK BALANCES (CONT'D.)

Included in total cash on hand and at banks of the Group and of the Company are interest bearing balances amounting to RM650,538,000 (2014: RM313,541,000) and RM19,125,000 (2014: RM13,807,424) respectively.

Housing Development Accounts held pursuant to Section 7A of the Housing Development (Control and Licensing) Act 1966 and therefore restricted from use in other operations.

The weighted average effective interest rates of deposits as at reporting date was as follows:

	Grou	Group		ny		
	2015	2015 2014		2015 2014 2015	2015	2014
	%	%	%	%		
Licensed banks						
Malaysia - RM	2.97	3.18	3.50	3.20		
- USD	0.13	0.27	0.12	0.15		
India	8.26	8.95	-	-		
Australia	0.93	-	-	-		
Vietnam	4.50	6.21	-	-		

The range of maturities of deposits as at reporting date were as follows:

	Grou	Group		Company	
	2015 Days	2014 Days	2015 Days	2014 Days	
Licensed banks	2 - 90	2 - 90	1 - 35	1 - 35	

### 28. ASSET HELD FOR SALE RECLASSIFIED (TO)/FROM INTERESTS IN ASSOCIATED COMPANIES

	Group		Company	
	2015	2014	2015	2014
At 1 August	994,306	-	160,000	-
Reclassified (to)/from interest in associated companies	(994,306)	994,306	(160,000)	160,000
At 31 July	-	994,306	-	160,000

On 26 February 2014, the Company received an offer from Kumpulan Darul Ehsan Berhad ("KDEB"), an entity wholly-owned by the Selangor State Government, to purchase 100% equity interest in Syarikat Pengeluar Air Selangor Holdings Berhad ("Splash Holdings"). Splash Holdings is the holding company of Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd. ("Splash") - the concession holder of Sungai Selangor Water Supply Scheme Phase 1 and 3. The Company has a 40% equity interest in Splash Holdings and the carrying amounts of investment in Splash Holdings in the Group's and the Company's financial statements as at 31 July 2015 is RM1,097,000,000 and RM160,000,000 (2014: RM994,306,000 and RM160,000,000) respectively. The offer was part of the Selangor State Government's effort to consolidate the various entities involved in the treatment, supply and distribution of water in the state of Selangor.

### 28. ASSET HELD FOR SALE RECLASSIFIED (TO)/FROM INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

On 10 March 2014, the Company informed KDEB that it was constrained from accepting the said offer due to the adverse financial consequences on the Company. The net offer of RM250,600,000 for Splash Holdings when compared to its net asset value ("NAV") of RM2.540.000,000 as at 31 December 2013 will result in a huge divestment loss of RM920.000,000 to the Company. The offer of RM250,600,000 is below 10% of Splash Holdings' NAV. The offer is therefore not equitable nor reasonable for acceptance by the Company.

The Company informed KDEB that it is however, amenable to accepting an offer by KDEB to acquire its equity interest in Splash Holdings upon mutually agreed terms on a 'willing buyer - willing seller' basis, based on the following conditions which were already included in KDEB's earlier offers and accepted by the Company:

- Payment of Splash Holdings' NAV (as agreed by KDEB in its letter of offer dated 20 February 2013 page 6 item 2(vi) and the State's offer dated 15 July 2009 page 2 item 6); and
- The retention of the operations and maintenance operators of Splash (Gamuda Water Sdn. Bhd. and Sungai Harmoni Sdn. Bhd.) at existing terms (as agreed by the State in its letter of offer dated 15 July 2009 page 2 item 4).

The Company's rejection of the offer resulted in the State Government prompting to push for the enforcement of the Water Services Industry Act 2006 ("WASIA"), which empowers the Federal Government to direct the Suruhanjaya Perkhidmatan Air Negara ("SPAN") to assume control of the property, business and affairs of Splash and to carry on Splash's business and affairs if it was in the national interest to do so.

Having obtained independent legal advice, the Directors are of the opinion that even if the Federal Government invoke WASIA based on the request of the State Government, SPAN would only assume control of the property, business and affairs of Splash. Under such circumstances, if at all happens, SPAN does not take ownership of the property, business and affairs of Splash.

The management believes that it has reasonable grounds to sell Splash Holdings at NAV due to the following reasons:

- (aa) The NAV of Splash Holdings mainly comprises Splash's receivables arising from water tariffs billed pursuant to its water supply concession agreement amounted to RM2,800,000,000 as at 31 December 2014. In the event of termination or expropriation of Splash's water supply concession, Splash as an entity will remain. Termination or expropriation therefore does not affect Splash's right to recover those receivables. The offer from KDEB of RM250,600,000 for 100% equity in Splash Holdings is inferior as it is below 10% of Splash Holding's NAV and the offer does not address the recovery of receivables; and
- (bb) There are precedents of take overs of water assets by Pengurusan Asset Air Berhad ("PAAB") based on NAV in 6 states - Melaka, Negeri Sembilan, Johor, Perlis, Penang and Perak. PAAB is a company set up by the Federal Government to restructure the water services industry in the country.

Arising from the above developments, the carrying amount of interest in Splash Holdings was classified as asset held for sale in the Group's and the Company's financial statements as at 31 July 2014.

Since the interest in Splash Holdings was classified as asset held for sale as at 31 July 2014, there were no further developments on the negotiations of selling prices and arrangement between State Government, KDEB, Splash Holdings and the Company. The management believes that the negotiation initiatives could conclude beyond one year from the reporting date.

Therefore, the amount previously classified as asset held for sale has been reclassified to interests in associated companies as at 31 July 2015.

#### 29. SHARE CAPITAL

	Number of ordinary shares of RM1 each		Amount	
	20 <b>1</b> 5 '000	2014 '000	2015 RM'000	2014 RM'000
Authorised:				
At beginning/end of year	3,000,000	3,000,000	3,000,000	3,000,000
Issued and fully paid:				
At beginning of year Exercise of ESOS Conversion of warrants	2,323,357 - 82,548	2,276,644 36,101 10,612	2,323,357 - 82,548	2,276,644 36,101 10,612
At end of year	2,405,905	2,323,357	2,405,905	2,323,357

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

- During the financial year, the Company increased its issued and paid-up share capital from RM2,323,357,479 to RM2,405,905,055 by way of issuance of 82,547,576 new ordinary shares of RM1.00 each for cash arising from the exercise of Warrants 2010/2015 at the exercise price of RM2.66 per warrant in accordance with the Deed Poll dated 15 April 2010.
- (b) On 26 May 2010, the Company allotted and issued 252,306,013 new Warrants 2010/2015 at an issue price of RM0.10 each on the basis of 1 Warrant 2010/2015 for every 8 existing ordinary shares held in the Company on 30 April 2010. Each Warrant 2010/2015 entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 May 2010 to 25 May 2015, at an exercise price of RM2.66 in accordance with the Deed Poll. Any Warrant 2010/2015 not exercised by the date of maturity will lapse thereafter and cease to be valid for all purposes. The remaining unexercised Warrants 2010/2015 of 1,188,066 have lapsed on 25 May 2015.

The total number of warrants converted during the year is as follows:

	<b>Warrants 2010/2015</b>		
	2015 '000	2014 '000	
At beginning of year	83,736	94,348	
Converted	(82,548)	(10,612)	
Lapsed	(1,188)	-	
At end of year	-	83,736	

#### 29. SHARE CAPITAL (CONT'D.)

The previous Employee Share Option Scheme ("ESOS") has lapsed on 5 July 2014. The Company's new ESOS was approved by shareholders at the Extraordinary General Meeting held on 4 December 2014 and became effective for 5 years from 10 April 2015 to 9 April 2020. On 10 April 2015, the Company issued options under the new ESOS for the eligible executive Directors and Employees of Gamuda Berhad and its subsidiaries.

The principal features of the ESOS were as follows:

- (i) Eligible employees are full-time monthly paid employees and Executive Directors of the Group (including contract and non-Malaysian employees with a minimum three years of contract of service) whose employment has been confirmed. The selection of eligible employee for participation in the ESOS shall be at the discretion of the Options Committee.
- The ESOS shall be in force for a period of 5 years from 10 April 2015 subject however to any extension or renewal for a further period of not exceeding 5 years commencing from the day after the date of expiration of the original 5 years period as may be approved by all relevant parties.
- (iii) The total number of shares to be offered shall not exceed 10% of the issued and paid-up share capital of the Company at any point of time during the duration of the ESOS.
- (iv) The subscription price under the ESOS shall be the weighted average market price of the shares as shown in the Daily Official List issued by the Bursa Malaysia Securities Berhad for the 5 market days immediately preceding the date of offer of the options subject to a discount of not more than 10%, or at par value of the share, whichever is higher.
- The aggregate number of shares to be offered to an eligible employee in accordance with the ESOS shall be determined at the discretion of the Options Committee after taking into consideration, amongst other factors, the position, performance, seniority and the length of service that the eligible employee has rendered and subject to the maximum allowable allotment of shares for each eligible employee.
- (vi) The number of shares under the ESOS which remained unexercised or the option price or both may be adjusted following any alteration in the capital structure of the Company during the option period, whether such alteration is by way of capitalisation of profits or reserves, right issues, consolidation of shares, sub-division of shares or reduction of capital or otherwise howsoever taking place, made by the Company.
- (vii) The options shall not carry any right to vote at any general meeting of the Company and a grantee shall not be entitled to any dividends, right or other entitlements on his unexercised options.
- (viii) The options granted under ESOS are not assignable.

### 29. SHARE CAPITAL (CONT'D.)

(C) (cont'd.)

The principal features of the ESOS were as follows: (cont'd.)

(ix) There is no restriction on the employee in exercising and selling their Gamuda Shares which were allotted and issued pursuant to the exercise of their options.

If the net proceeds from the disposal is less than the Exercise Value (being the Exercise Price multiplied by the number of Gamuda Shares sold), the entire net proceeds will be released to the employee.

However, if the net proceeds is more than the Exercise Value, an amount equivalent to the Exercise Value will be released to the employee. The balance proceeds not released to the employee will be placed in an interest bearing account for the benefit of the employee. The balance proceeds (being the net proceeds less Exercise Value) together with the attributable interest, if any, will be released to the employee over the period of the scheme in accordance with Gamuda's ESOS By-Law on each anniversary of the effective date of the scheme.

- The new shares allotted upon any exercise of the option shall rank pari passu in all respects with the then existing issued and paid-up ordinary shares of the Company except that the new shares so issued will not rank for any dividends, rights, allotments and/or other distributions, the entitlement date (namely the date as at the close of business on which shareholders must be registered in order to be entitled to any dividends, rights, allotments or other distributions) of which is prior to the date of allotment of the new shares.
- (xi) The employees to whom the options have been granted have no right to participate by virtue of the options in any share issue of any other company.
- (xii) Options to subscribe for ordinary shares of RM1.00 each under ESOS were granted in the following phase:

Grant date	Exercise price RM	Number of options '000	Exercise period
10 April 2015	5.16	69,947	10 April 2015 - 9 April 2020

### 29. SHARE CAPITAL (CONT'D.)

(d) Breakdown of aggregate proceeds received from share options exercised during the financial year and the fair value, at exercise date, of ordinary shares issued are as follows:

	2015 RM'000	2014 RM'000
Ordinary shares	-	36,101
Share premium	-	78,008
Aggregate proceeds received on shares issued	-	114,109
Aggregate fair value of ordinary shares at exercise date	-	168,221

The number and weighted average exercise prices ("WAEP") of, and movements in, share options during the financial year are as follows:

	◆		er of share option nent during the ye		<b>***</b>
ESOS exercise price	Outstanding at 1 August 2014 '000	Granted '000	Exercised '000	Lapsed '000	Outstanding and exercisable at 31 July 2015 '000
RM5.16	-	69,947	-		69,947
WAEP	-	5.16	_	_	_

### 29. SHARE CAPITAL (CONT'D.)

The number and weighted average exercise prices ("WAEP") of, and movements in, share options during the financial year are as follows: (cont'd.)

ESOS	<b>←</b> Outstanding at	Moven	er of share option nent during the ye		Outstanding and exercisable at 31 July
exercise price	<b>1 August 2013</b> '000	Granted '000	Exercised '000	Lapsed '000	2014 '000
RM1.54	2,651	-	(142)	(2,509)	-
RM2.32	1,396	-	(284)	(1,112)	-
RM3.24	12,417	-	(7,899)	(4,518)	-
RM2.66	2,264	-	(785)	(1,479)	-
RM2.04	1,253	-	(300)	(953)	-
RM1.73	927	-	(185)	(742)	-
RM2.42	982	-	(344)	(638)	-
RM2.49	12,281	-	(9,966)	(2,315)	-
RM3.33	958	-	(382)	(576)	-
RM3.26	280	-	(280)	-	-
RM3.37	537	-	(537)	-	-
RM3.46	10,326	-	(9,885)	(441)	-
RM3.61	2,127	-	(2,099)	(28)	-
RM4.38	-	3,635	(3,013)	(622)	
	48,399	3,635	(36,101)	(15,933)	-
WAEP	2.89	4.38	3.16	2.62	-

### 29. SHARE CAPITAL (CONT'D.)

Fair value of share options granted

The fair value of the share options granted under the ESOS is estimated at grant date using a binomial option pricing model, taking into account the terms and conditions upon which the instruments were granted.

The fair value of share options measured at the respective date and the assumptions are as follows:

#### **ESOS**

Option price, before rights issue of warrants (RM)	5.16
Fair value of share options, at grant date on 10 April 2015 (RM)	0.41
Weighted average share price (RM), at grant date	5.19
Expected volatility at grant date (per annum)	19.00%
Risk free rate at grant date (per annum)	3.22%
Expected dividend yield (per annum)	3.00%

The expected volatility is based on historical data and is not necessarily indicative of exercise patterns that may occur.

### 30. OTHER RESERVES (NON-DISTRIBUTABLE)

	Gro	ир	Company	
	2015	2014	2015	<b>2014</b> (restated)
	RM'000	RM'000	RM'000	RM'000
Capital reserve				
At beginning of year	116,522	111,947	-	-
Movement in capital reserve in an associated company	4,853	4,575	-	-
At end of year	121,375	116,522	-	-
Foreign exchange reserve				
At beginning of year	(81,561)	(85,103)	(4,780)	2,873
Foreign currency translation	247,610	19,040	15,940	(7,653)
Share of foreign currency translation	2,872	(16,969)	-	-
of associated companies				
Less: Non-controlling interests	(15,421)	1,471	-	-
At end of year	153,500	(81,561)	11,160	(4,780)
Warrants reserve				
At beginning of year	8,375	9,436	8,375	9,436
Conversion of warrants	(8,255)	(1,061)	(8,255)	(1,061)
Transferred to retained profits	(120)	-	(120)	-
At end of year	-	8,375	-	8,375
Hedging reserve*				
At beginning of year	(1,903)	(4,400)	(1,903)	(4,400)
Fair value gain on cash flow hedges	1,903	2,497	1,903	2,497
At end of year	-	(1,903)	-	(1,903)
Total other reserves	274,875	41,433	11,160	1,692

Hedging reserve represents the effective portion of the gain or loss on hedging instruments in the Company's cash flow hedge.

### 31. RETAINED PROFITS

The Company may distribute dividends out of its entire retained earnings under the single tier system.

### 32. RETIREMENT BENEFIT OBLIGATIONS

The Group operates an unfunded, defined benefit Retirement Benefit Scheme ("the Scheme") for its employees. Under the Scheme, eligible employees are entitled to retirement benefits of 2.5% on the last drawn monthly basic salary for each completed months of services on attainment of the retirement age of 60.

The amounts recognised in the statements of financial position are determined as follows:

	Gro	u <b>p</b>	Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Present value of unfunded defined benefit obligations,representing net liability	29,860	18,174	2,723	1,906
Analysed as:				
Current (Note 33(b))	8	6	-	-
Non-current:				
Later than 1 year but not later than 2 years	81	7	-	-
Later than 2 years but not later than 5 years	4,459	139	321	-
Later than 5 years	25,312	18,022	2,402	1,906
Amount included in payables (Note 33(a))	29,852	18,168	2,723	1,906
	29,860	18,174	2,723	1,906

The amounts recognised in profit or loss are as follows:

	Group		Comp	any
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current service cost	908	1,332	201	594
Past service cost	2,749	-	-	-
Interest cost	983	893	105	101
Total, included in staff costs and directors' remuneration				
(Notes 5 and 6)	4,640	2,225	306	695

### 32. RETIREMENT BENEFIT OBLIGATIONS (CONT'D.)

Movements in the net liabilities in the current year were as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At beginning of year	18,174	17,439	1,906	2,027
Recognised in profit or loss	4,640	2,225	306	695
Acquisition of a subsidiary	-	615	-	-
Contributions paid	(14)	(1,932)	-	(788)
Remeasurement losses/(gains) on defined benefit plan	7,060	(173)	511	(28)
At end of year	29,860	18,174	2,723	1,906

The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the defined benefit obligation as of the end of the reporting period, assuming if all other assumptions were held constant:

	Increase/ (decrease)	2015 RM'000	Increase/ (decrease)	2014 RM'000
Discount rate	+1%	(3,425)	+1%	(2,320)
	-1%	3,425	-1%	2,320
Expected rate of salary increases	+1%	3,959	+1%	2,580
	-1%	(3,959)	-1%	(2,580)
Principal actuarial assumptions used:				
			<b>2015</b> %	<b>2014</b> %
Discount rate			5.3	5.5
Expected rate of salary increases			7.0 - 11.0	6.0 - 10.0

The average duration of the defined benefit plan obligation at the end of the reporting year is 13 years.

#### 33. PAYABLES

#### (a) Non-current

	Group		Company		
	2015	2014	2015	2014	
				(restated)	
	RM'000	RM'000	RM'000	RM'000	
Trade					
Trade payables	209,218	-	499	-	
Retention sums	61,354	70,460	30,377	36,298	
	270,572	70,460	30,876	36,298	
Non-trade					
Associated companies	561	-	554	-	
Advance membership fees	2,909	18,878	-	-	
Deferred income	59,633	66,660	-	-	
Retirement benefit obligations (Note 32)	29,852	18,168	2,723	1,906	
Third party	-	85,294	-	-	
Sundry payables	27,278	-	-	-	
Accruals	4,056	-	-	-	
	124,289	189,000	3,277	1,906	
	394,861	259,460	34,153	38,204	

Advance membership fees received are in connection with the provision of services by way of golfing, sporting and other recreational facilities. The advance membership fees are recognised as income over the tenure of the membership period which expires from 2058 to 2070.

Deferred income comprises advance maintenance fees and licence fees, and government compensation.

Included in trade payables (non-current) of the Group is RM208,719,000, representing balance payments of purchase consideration for acquisition of leasehold lands not due within next twelve months.

In prior year, the amount due to a third party represents the present value of amount payable to a non-controlling interest of a subsidiary for land cost and services provided by the non-controlling interest, repayable in equal annual instalments commencing from 1 January 2016 to 31 December 2019. During the financial year, the amount has been settled following the acquisition of the non-controlling interest as stated in note 18(e).

### 33. PAYABLES (CONT'D.)

### (b) Current

	Group		Company	
	2015	2014	2015	2014
				(restated)
	RM'000	RM'000	RM'000	RM'000
Trade				
Trade payables	857,616	409,091	28,550	119,993
Associated companies	431	-	-	-
Joint venture partners	-	612	6,429	612
Retention sums	112,490	117,132	34,204	47,077
Progress billings	2,394	2,881	-	-
Due to customers on contracts (Note 25)	226,339	49,251	199,630	28,407
Accruals	202,493	177,623	102,993	159,811
	1,401,763	756,590	371,806	355,900
Non-trade				
Associated companies	3,116	-	91	-
Retirement benefit obligations (Note 32)	8	6	-	-
Sundry payables	118,841	90,539	17,247	16,397
Accruals	57,798	83,087	29,607	43,446
	179,763	173,632	46,945	59,843
	1,581,526	930,222	418,751	415,743

The normal trade credit term granted to the Group and the Company ranges from 30 to 90 days (2014: 30 to 90 days).

Included in trade payables (current) of the Group is RM563,000,000, representing balance payments of purchase consideration for acquisition of leasehold lands.

The amounts due to joint venture partners are in respect of advances received for construction contracts and the amounts are unsecured, interest free and repayable through contra with future progress billings.

### 33. PAYABLES (CONT'D.)

#### Current (cont'd.) (b)

The following table analyses the financial liabilities of the Group and of the Company in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis.

			Group		ompany
		2015	2014	2015	2014
					(restated)
		RM'000	RM'000	RM'000	RM'000
Financial liabilities at amortised costs					
Current payables:	33(b)				
Trade payables		857,616	409,091	28,550	119,993
Associated companies		3,547	-	91	-
Joint venture partners		-	612	6,429	612
Retention sums		112,490	117,132	34,204	47,077
Sundry payables		118,841	90,539	17,247	16,397
Accruals		260,291	260,710	132,600	203,257
Non-current payables:	33(a)				
Trade payables		209,218	-	499	-
Associated companies		561	-	554	-
Retention sums		61,354	70,460	30,377	36,298
Third party		-	85,294	-	-
Sundry payables		27,278	-	-	-
Long term borrowings	35	3,358,355	1,738,572	1,851,440	1,493,103
Short term borrowings	36	777,086	792,159	551,100	479,295
Due to subsidiaries	38	-	-	44,954	152,564
		5,786,637	3,564,569	2,698,045	2,548,596

### 34. DEFERRED TAX (ASSETS)/LIABILITIES

	Gro	ир	Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At beginning of year	364,725	34,740	(2,380)	(23,656)
Recognised in profit or loss (Note 9)	16,172	14,416	(3,073)	20,999
Acquisition of a subsidiary (Note 18(g))	-	316,855	-	-
Recognised in other comprehensive income	(1,459)	-	(128)	-
Exchange differences	(56)	(1,286)	-	277
At end of year	379,382	364,725	(5,581)	(2,380)
Presented after appropriate offsetting as follows:				
Deferred tax assets	(40,625)	(26,231)	(5,581)	(2,380)
Deferred tax liabilities	420,007	390,956	-	-
	379,382	364,725	(5,581)	(2,380)

### 34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

### **Deferred tax liabilities of the Group:**

	Receivables RM'000	Accelerated capital allowances RM'000	Fair value adjustment on expressway development expenditure RM'000	Land RM'000	Total RM'000
At 1 August 2014	(3,744)	227,855	201,882	63,290	489,283
Recognised in profit or loss	6,528	(36,775)	(10,249)	(568)	(41,064)
Exchange differences	(56)	-	-	-	(56)
At 31 July 2015	2,728	191,080	191,633	62,722	448,163
At 1 August 2013	(6,167)	22,108	-	64,379	80,320
Recognised in profit or loss	2,423	(3,877)	-	(1,089)	(2,543)
Acquisition of a subsidiary	-	210,910	201,882	-	412,792
Exchange differences	-	(1,286)	-		(1,286)
At 31 July 2014	(3,744)	227,855	201,882	63,290	489,283

### **Deferred tax assets of the Group:**

	Retirement benefit obligations RM'000	Provisions and accruals RM'000	Property development costs RM'000	Total RM'000
At 1 August 2014	(5,377)	(119,179)	(2)	(124,558)
Recognised in profit or loss	1,210	56,024	2	57,236
Recognised in other comprehensive income	(1,459)	-	-	(1,459)
At 31 July 2015	(5,626)	(63,155)	-	(68,781)
At 1 August 2013	(4,078)	(41,472)	(30)	(45,580)
Recognised in profit or loss	(1,155)	18,086	28	16,959
Acquisition of a subsidiary	(144)	(95,793)	-	(95,937)
At 31 July 2014	(5,377)	(119,179)	(2)	(124,558)

### 34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

### **Deferred tax liabilities of the Company:**

	Accelerated capital allowances RM'000
At 1 August 2014	4,739
Recognised in profit or loss	(2,295)
At 31 July 2015	2,444
At 1 August 2013	2,789
Recognised in profit or loss	1,673
Exchange differences	277
At 31 July 2014	4,739

### **Deferred tax assets of the Company:**

	Retirement benefit obligations RM'000	Provisions and accruals RM'000	Total RM'000
At 1 August 2014	(350)	(6,769)	(7,119)
Recognised in profit or loss	(203)	(575)	(778)
Recognised in other comprehensive income	(128)	-	(128)
At 31 July 2015	(681)	(7,344)	(8,025)
At 1 August 2013	(506)	(25,939)	(26,445)
Recognised in profit or loss	156	19,170	19,326
At 31 July 2014	(350)	(6,769)	(7,119)

### 34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2015 RM'000	2014 RM'000
Unutilised tax losses	34,658	11,281
Unabsorbed capital allowances	8,559	9,058
Unutilised reinvestment allowances	1,457	1,457
Other deductible temporary differences	408	37
	45,082	21,833

The availability of the unutilised tax losses and unabsorbed capital allowances for offsetting against future taxable profits of the Group are subject to no substantial changes in shareholdings of the Group and guidelines issued by the tax authority.

#### 35. LONG TERM BORROWINGS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Medium term notes (a)				
- secured	735,000	-	-	-
- unsecured	1,800,000	1,200,000	1,500,000	1,200,000
	2,535,000	1,200,000	1,500,000	1,200,000
Term loans				
- secured (b)	92,415	245,469	-	-
- unsecured (c)	730,940	293,103	351,440	293,103
	3,358,355	1,738,572	1,851,440	1,493,103

### 35. LONG TERM BORROWINGS (CONT'D.)

### (a) Medium term notes ("MTN")

The MTNs are drawdown by the following entities:

		Group		Con	npany
	Note	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
	11010		11111 000	11111 000	
Gamuda Berhad	(i)	1,500,000	1,200,000	1,500,000	1,200,000
Bandar Serai	(i)	300,000	-	-	-
Kesas	(ii)	735,000	-	-	-
		2,535,000	1,200,000	1,500,000	1,200,000

The amount drawdown, maturity date and yield as at issuance dates of the MTN are as follows:

#### (i) Murabahah medium term notes - unsecured

### **Gamuda Berhad**

drawdown RM'000	date	date	date %
400,000	21.3.2013	21.3.2018	4.17
400,000	28.10.2013	26.10.2018	4.22
400,000	13.3.2014	13.3.2019	4.62
300,000	13.3.2015	13.3.2020	4.55
1,500,000	_		
	400,000 400,000 400,000 300,000	<b>RM'000</b> 400,000 21.3.2013 400,000 28.10.2013 400,000 13.3.2014 300,000 13.3.2015	<b>RM'000</b> 400,000 21.3.2013 21.3.2018 400,000 28.10.2013 26.10.2018 400,000 13.3.2014 13.3.2019 300,000 13.3.2015 13.3.2020

Issue No.1 to No.3 were redeemed upon maturity in previous years.

### **Bandar Serai**

	Amount drawdown RM'000	Issuance date	Maturity date	Yield at issuance date
Non-current				
Tranche No.1	300,000	20.11.2014	20.11.2019	4.62%

### 35. LONG TERM BORROWINGS (CONT'D.)

### Medium term notes ("MTN") (cont'd.)

#### (i) Murabahah medium term notes - unsecured (cont'd.)

### Bandar Serai (cont'd.)

The Islamic medium term notes were drawndown by Bandar Serai, a subsidiary of the Company for the purpose of financing of partial payment of the acquisition of leasehold land. The facilities are unconditionally guaranteed by the Company.

### Sukuk Musharakah Medium Term Notes ("Sukuk") - secured

#### Kesas

	Group		
	2015 RM'000	2014 RM'000	
Primary Sukuk	735,000	-	
Secondary Sukuk	188,184	-	
	923,184	-	
Less: Unamortised profit element	(161,295)	-	
	761,889	-	
Less: Accumulated profit element charged to profit or loss	(26,889)	-	
	735,000	-	

The remaining maturities of the borrowings as at 31 July 2015 are as follows:

	Group		
	2015 RM'000	2014 RM'000	
More than one year and less than two years	90,000	-	
More than two years and less than five years	270,000	-	
Five years or more	375,000	-	
	735,000	-	

On 2 October 2014, Kesas, a subsidiary of the Company, established its Islamic medium term notes with an aggregate nominal amount of RM735 million. The Sukuk is constituted by a Sukuk Musharakah Trust Deed dated 2 October 2014. The Sukuk were issued in 8 series, with maturities from October 2016 to October 2023. The profit margin ranges from 4.20% to 4.85% per annum.

### 35. LONG TERM BORROWINGS (CONT'D.)

#### Medium term notes ("MTN") (cont'd.) (a)

### (ii) Sukuk Musharakah Medium Term Notes ("Sukuk") - secured (cont'd.)

### Kesas (cont'd.)

The Sukuk was issued to fully redeem its previously issued bonds (BaIDS), Government support loan and Redeemable convertible unsecured loan stock ("RCULS").

The borrowings are secured by the following:

- A principal debenture on all fixed and floating assets of the subsidiary, both present and future;
- A principal charge on the subsidiary's deposits with licensed banks and other financial institution as disclosed in Note 16:
- Assignments of the subsidiary's contractual rights, interest and benefit in and to the Project Documents and proceeds therefrom;
- (iv) Assignments of all relevant insurances required to be undertaken in respect of the expressway; and
- Step-in-rights to rectify defaults amongst the project counterparties by way of assignments as mentioned in Note (iii) above and power of attorney for such assignments.

#### Term loans - secured

The term loans are drawdown by the following entities:

		Group	
		2015 RM'000	2014 RM'000
Jade Homes Sdn. Bhd.	36(a)(i)	-	28,673
TTJSC	(i)	92,415	216,796
		92,415	245,469

The term loan is drawdown by a subsidiary, Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company ("TTJSC") is secured by leasehold land under development as disclosed in Note 13 and bore interest rate ranging from 10.5% to 11.4% (2014: 11.4% to 12.2%) per annum.

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### 35. LONG TERM BORROWINGS (CONT'D.)

### Term loans - secured (cont'd.)

#### (i) (cont'd.)

Term loan is repayable as follows:

	Group		
	2015 RM'000	2014 RM'000	
Within one year (Note 36(a))	197,064	60,231	
More than two years and less than five years	92,415	216,796	
	289,479	277,027	

### **Term loans - unsecured**

The term loans are drawdown by the following entities:

	Gro	Group		
	2015 RM'000	2014 RM'000		
Gamuda Berhad	351,440	293,103		
Megah Capital Sdn. Bhd. (Note 44)	379,500	-		
	730,940	293,103		

Both loans are denominated in United States Dollar ("USD") and are drawn down for investments, working capital and to refinance existing credit facilities of the Group. As disclosed in Note 37(b), Megah Capital Sdn. Bhd. has swapped its term loan of USD100,000,000 at floating USD interest rate of LIBOR plus 1.30% per annum through cross currency interest rate swap into RM379,500,000 at fixed RM interest rate of 4.58% per annum, which resulted in the Group having a RM denominated loan of RM379,500,000.

The term loans mature five years from the date of first loan drawdown. The interests of the term loans are charged at 1.94% to 4.58% (2014: 1.90% to 2.06%) per annum. Term loan drawdown by Megah Capital Sdn. Bhd. is subject to offsetting arrangements as disclosed in Note 44.

Term loan is repayable as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
More than two years and less than five years	730,940	293,103	351,440	293,103

### **36. SHORT TERM BORROWINGS**

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Secured:				
Term loan (a)	225,986	104,751	-	-
Government support loan (b)	-	108,113	-	-
Bithaman Ajil Islamic Debt Securities ("BaIDS") (c)	-	100,000	-	-
Unsecured:				
MTN (d)	-	320,000	-	320,000
Commercial papers	150,000	-	150,000	-
Revolving credits	401,100	159,295	401,100	159,295
	777,086	792,159	551,100	479,295

### (a) Term loans - secured

The term loans are drawdown by the following entities:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Jade Homes Sdn. Bhd. (i)	28,922	44,520	-	-
TTJSC (Note 35(b)(i))	197,064	60,231	-	-
	225,986	104,751	-	-

The term loan was drawn down by a subsidiary, Jade Homes Sdn. Bhd. for the purpose of repayment of shareholders' advances for cost incurred in relation to land costs, infrastructure, earth works and land conversion premium on the Jade Hills project. The facility is secured by a charge over freehold land under development as disclosed in Note 13.

The term loan bears a floating interest rate and the weighted average interest rate as at the reporting date for the term loan was 4.47% (2014: 4.42%) per annum.

#### 36. SHORT TERM BORROWINGS (CONT'D.)

### Term loans - secured (cont'd.)

(i) (cont'd.)

Term loan is repayable as follows:

	Gro	Group		
	2015 RM'000	2014 RM'000		
Within one year	28,922	44,520		
Between two to five years (Note 35(b))	-	28,673		
	28,922	73,193		

### Government support loan

The Government support loan was drawndown by a subsidiary, Kesas, in relation to construction costs on the Shah Alam Expressway project. The loan was initially repayable in 4 equal and consecutive instalments, commencing 30 April 2008 with final repayment on 30 April 2014. The said loan is interest-free for the period from the first drawdown to 31 December 1998 and thereafter bears interest at a fixed interest rate of 8.00% per annum.

On 14 August 2009, the Government had agreed to the proposal of Kesas for a further rescheduling of the loan to eight equal annual installments beginning 29 November 2010 to 29 November 2017. The loan was fully settled upon issuance of Sukuk Musharakah Medium Term Notes (Note 35(a)(ii)) on 2 October 2014.

#### (c) **BaIDS**

Pursuant to a Trust Deed between Kesas and Malaysian Trustees Berhad dated 11 October 2002, Kesas had issued RM800,000,000 secured BaIDS based on the Islamic financing principle of Al-Bai' Bithaman Ajil.

The primary BalDS comprise 9 tranches, with total proceeds and redemption value of RM800,000,000, maturing annually from year 2006 to year 2014.

The secondary BaIDS are non-detachable from the primary BaIDS and represents the profit element attributable to the BaIDS. The secondary BaIDS have a redemption value of RM555,842,500 and are paid half yearly at approximately RM17,645,000. The margin of the profit element to the primary BaIDS ranges from 5.75% to 8.10% per annum.

The profit element on BaIDS are recognised as borrowing costs over the tenure of the BaIDS's tranches and are charged to profit or loss as an expense in the period they are incurred.

The facility was fully settled upon issuance of Sukuk Musharakah Medium Term Notes (Note 35(a)(ii)) on 2 October 2014.

### 36. SHORT TERM BORROWINGS (CONT'D.)

### (d) MTN

The MTNs are drawdown by the following entity:

	Gro	Group		pany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Gamuda Berhad (Note 35(a))	-	320,000	-	320,000

The weighted average effective interest rates for long term and short term borrowings (per annum) as at reporting date are as follows:

	Grou	Group		ıny
	<b>2015</b> %	<b>2014</b> %	<b>2015</b> %	<b>2014</b> %
MTN	4.38	4.53	4.38	4.53
Islamic commercial papers	3.69	-	3.69	-
Revolving credits				
- USD	1.33	1.05	1.33	1.05
Term loan				
- USD	1.94 - 4.58	1.90	1.94	1.90
- Vietnam Dong	12.22	12.22	-	-
- Ringgit Malaysia	4.77	4.77	-	-
BaIDS	-	7.50	-	-
Government support loan	-	8.00	-	-

#### 37. DERIVATIVES

		Gro	oup
		2015	2014
		<b>Assets</b>	Liabilities
		RM'000	RM'000
Interest rate swaps	(a)	-	1,903
Cross currency interest rate swaps	(b)	1,255	-

The Group uses cross currency interest rate swap and interest rate swaps to manage some of the transaction exposure.

#### **Interest rate swaps** (a)

Interest rate swaps were interest rate arrangements entered into to partially hedge interest rate fluctuation on US Dollar ("USD") denominated loan by paying fixed interest rates from 1.845% to 2.495% (2014: 1.845% to 2.495%) per annum until maturity of the loan. It was fully settled during the financial year.

### **Cross currency interest rate swaps**

These contracts are not designated as cash flow or fair value hedges and are entered into for periods consistent with currency transaction exposure and fair value changes exposure. Such derivatives do not qualify for hedge accounting.

During the year, the Group obtained a loan denominated in United States Dollar ("USD") amounting to USD100,000,000 ("USD loan") and at the same time entered into a cross currency interest rate swap ("CCIRS"). The CCIRS is to hedge against interest rate and foreign exchange movements for the USD loan.

For the financial year 2015 Contract amount	CCIRS	Maturity
	The Group:	
USD100,000,000 (RM379,500,000)	<ul> <li>(i) Pays fixed RM interest rate of 4.58% per annum on the RM contract amount in exchange for receiving floating USD interest rate of 1-month LIBOR plus 1.30% per annum on the USD contract amount; and</li> <li>(ii) Receives USD in exchange for paying RM at a predetermined rate of RM3.795 to USD1.000; according to the scheduled principal and interest repayment.</li> </ul>	16 July 2020

Effectively, the Group has swapped the USD100,000,000 loan at floating USD interest rate of LIBOR plus 1.30% per annum into RM379,500,000 loan at fixed RM interest rate of 4.58% per annum, which resulted in the Group having a RM denominated loan of RM379,500,000.

### 37. DERIVATIVES (CONT'D.)

Derivatives are neither past due nor impaired and are placed with or entered into with reputable financial institutions with high credit ratings and no history of default.

During the financial year, the Group recognised a gain of RM1,255,000 arising from fair value changes of derivative. The fair value changes are attributable to changes in interest rate and foreign exchange rate. The Group's USD loan and CCIRS's offset arrangement and the method and assumptions applied in determining the fair values of derivatives are disclosed in Note 44.

### 38. DUE TO SUBSIDIARIES

	Comp	any	
	2015	2014 (restated)	
	RM'000	RM'000	
Due to subsidiaries			
- trade	467	762	
- non-trade	44,487	151,802	
	44,954	152,564	

The trade amounts due to subsidiaries have a normal credit term which ranges from 30 to 90 days (2014: 30 to 90 days).

The non-trade amounts due to subsidiaries are unsecured, interest free and repayable on demand.

### 39. PROVISION FOR LIABILITIES

Provision for liabilities of the Group is analysed as follows:

	Gr	oup
	2015 RM'000	2014 RM'000
Current	55,021	29,096
Non-current	-	2,685
	55,021	31,781

### 39. PROVISION FOR LIABILITIES (CONT'D.)

Group	Provision for development costs Note (a) RM'000	Provision for club membership Note (b) RM'000	Total RM'000
At 1 August 2014	27,956	3,825	31,781
Provision during the year	30,100	1,236	31,336
Utilisation during the year	(3,991)	(1,878)	(5,869)
Unused amounts reversed	(2,227)	-	(2,227)
At 31 July 2015	51,838	3,183	55,021
At 1 August 2013	27,327	8,057	35,384
Provision during the year	7,607	1,956	9,563
Utilisation during the year	(4,624)	(6,188)	(10,812)
Unused amounts reversed	(2,354)	-	(2,354)
At 31 July 2014	27,956	3,825	31,781

### **Provision for development costs**

Provision for development costs is in respect of development projects undertaken by its subsidiaries as they had a present obligation as a result of a past event and it was probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

During the financial year, based on the earlier estimation and development experience, management concluded that the provision for development costs exceeded the amount necessary to cover the development costs. Accordingly, RM2,227,000 (2014: RM2,354,000) of the provision for development costs has been reversed.

### (b) Provision for club membership

Certain subsidiaries of the Group are obliged to offer club membership via incentive schemes offered.

### 40. CAPITAL COMMITMENTS

	Gr	oup
	2015 RM'000	2014 RM'000
Approved and contracted for:		
Land for property development	-	1,041,793
Property, plant and equipment	2,330	16,049
Investment properties	-	19,700

### 41. MATERIAL LITIGATIONS

The arbitral award ("the Award") in respect of the arbitration between Wayss & Freytag (Malaysia) Sdn. Bhd. ("W&F") and MMC-Gamuda Joint Venture ("JV") was issued by the arbitral tribunal ("Tribunal") on 16 April 2013.

In the Award, the tribunal determined that the W&F's claims against the JV succeeded in substantial part and dismissed the JV's claims against W&F. The Tribunal thus awarded the following reliefs to W&F:

- That the JV pays to W&F the sum of RM96,297,229;
- 2. That the JV pays to W&F interest at a simple rate of 4% per annum on the sum of RM96,297,229 from date of termination (23 January 2006) to date of the Award (amounting to RM28.247.187):
- That JV pays to W&F interest at the simple rate of 5% per annum on the sum of RM96,297,229 from the date of the Award until payment in full; and
- That the JV pays to W&F costs of RM9,000,000.

Following the request for some clerical corrections made by both parties, the Tribunal issued a corrective award on 30 May 2013 (the "Corrective Award") as follows:

- 1. The amount awarded to W&F has increased to RM97,574,035;
- 2. The amount of interest payable from the date of termination to date of the Award amounting to RM28,229,639;
- 3. The post award interest at the simple rate of 5% per annum from the date of the Award until payment in full is to be imposed on the sum of RM97.574.035; and
- That the JV pays to W&F costs of RM9,000,000.

On 23 May 2013, the JV filed an application for a reference to the High Court in Kuala Lumpur on questions of law arising out of the Award and on determination of the said questions, for the Award to be set aside (JV's Section 42 Application). The JV's Section 42 Application was registered as Kuala Lumpur High Court Originating Summons No. 24C(ARB)-2-05/2013.

On 14 June 2013, a copy of W&F's application for inter alia, recognition and enforcement of the Award under Section 38 of the Arbitration Act 2005 (W&F's Enforcement Application) was served on the JV. W&F's Enforcement Application was registered as Kuala Lumpur High Court Originating Summons No. 24NCC(ARB)-26-06/2013.

In addition to the JV's Section 42 Application on 4 July 2013 the JV filed another application to set aside the Award under Section 37 of the Arbitration Act 2005 whereby Mr Yusof Holmes was named as the 2nd Defendant ("JV's Section 37 Application"). The JV's Section 37 Application was registered as Kuala Lumpur High Court Originating Summons No. 24C(ARB)-3-07/2013. This application was made on the basis that there has been inter alia, a breach of Mr Holmes' statutory duty under the Arbitration Act 2005 and that the Award is in conflict with the public policy in Malaysia.

### 41. MATERIAL LITIGATIONS (CONT'D.)

The JV's Section 42 Application was heard before the Honourable Dato' Mary Lim Thiam Suan on 7 November 2013. On 9 June 2014, the learned Judge dismissed the JV's Section 42 Application with costs of RM75,000 to be paid to W&F. The JV had on 7 July 2014 appealed to the Court of Appeal against the decision of the High Court in respect of the JV's Section 42 Application.

On 24 July 2014, Mr Holmes filed a notice of application to strike out the JV's Section 37 Application against him and for him to be removed as a party in the proceedings ("Holmes' Striking Out Application"). Holmes' Striking Out Application was heard before the Honourable Dato' Mary Lim Thiam Suan on 2 September 2014. On 17 September 2014, the Judge allowed Holmes' Striking Out Application.

The JV's Section 37 Application was heard before the Honorable Dato' Mary Lim Thiam Suan on 20 October 2014. On 16 December 2014, the learned Judge dismissed the JV's Section 37 Application with costs. Consequentially, W&F's Enforcement Application was allowed by the learned High Court Judge.

On 30 December 2014, the JV filed notices of appeal to the Court of Appeal against the decisions of the High Court in relation to the JV's Section 37 Application and W&F's Enforcement Application.

On 5 February 2015, the JV and W&F mutually agreed to place the Corrective Award sum together with interest calculated up to 30 January 2015 with both parties' solicitors as stakeholders pending the outcome of the JV's appeals to the Court of Appeal.

The JV's appeals to the Court of Appeal in respect of the JV's Section 37 Application, the JV's Section 42 Application and W&F's Enforcement Application aforementioned are all currently pending the fixing of hearing dates before the Court of Appeal.

### 42. SIGNIFICANT RELATED PARTY TRANSACTIONS

In addition to transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Professional services rendered by Raja Eleena, Siew Ang & Associates firm in which a director, YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah, has interest	1,105	2,063	-	-
Contract services rendered by GLC Architect, a company in which a person connected with a director, Y Bhg Dato' Goon Heng Wah, has interest	11	490	-	-
Sales of land to a joint venture	(46,250)	-	-	
Contract services rendered to an associated company, Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd.	(143,405)	(133,689)	-	-
Rental received from subsidiaries	-	-	(3,791)	(3,791)
Interest receivable from subsidiaries	-	-	(101,980)	(75,120)

- The Company and its joint venture partner, MMC Corporation Berhad ("MMC") issued parent company guarantees to guarantee the due performance and obligations of MMC Gamuda KVMRT (T) Sdn Bhd ("Tunnel JV") in the underground works package of the Klang Valley Mass Rapid Transit Project Sungai Buloh - Kajang Line ("KVMRT Line 1"). Tunnel JV is equally owned by MMC and the Company.
- The Company and its joint venture partner, MMC Corporation Berhad ("MMC") have also issued parent company guarantees to guarantee the due performance and obligations of MMC Gamuda KVMRT (PDP SSP) Sdn. Bhd. ("PDP SSP") as the Project Delivery Partner ("PDP") of the Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line ("KVMRT Line 2"). PDP SSP is equally owned by MMC and the Company.

The parent company guarantees for the 2 contracts mentioned above have not been called because Tunnel JV and PDP SSP have performed and met their obligations in compliance with the terms of the contract.

The directors are of the opinion that the transactions above have been entered into in the normal course of business.

Compensation of key management personnel ("KMP"):

Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the entity either directly or indirectly.

### 42. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONT'D.)

(b) Compensation of key management personnel ("KMP") (cont'd.)

The remuneration of key management personnel during the year was as follows:

#### **Total KMPs' remuneration**

	Gro	Group		any
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Total	18,448	11,215	12,260	6,894

The details of Board of Directors' remuneration are disclosed in Note 6.

### 43. SIGNIFICANT EVENTS

- MMC Gamuda KVMRT (PDP SSP) Sdn Bhd, a joint venture of the Company, has on 13 July 2015 executed the Project Delivery Partner Agreement ("PDP Agreement") with Mass Rapid Transit Corporation Sdn Bhd in respect of implementation of Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line ("KVMRT Line 2").
- On 31 July 2014, the Company had entered into a Share Sale Agreement with Salak Park Sdn. Bhd. ("Salak Park") for the acquisition of 10,800,000 ordinary shares of RM1.00 each, representing the entire equity interest in Salak Land for a total cash consideration of RM784,328,031. Salak Land holds a piece of leasehold land, adjacent to the Expressway Lingkaran Tengah between kilometre 24 and 26.4, measuring approximately 619 hectares. The land is classified as an agricultural land with lease tenure expiring on 6 October 2093. The land is intended to be developed into a contemporary comprehensive township comprising residential and commercial properties.

In prior year, the Company had made payments of RM392,200,000, representing 50% of the total purchase consideration to Salak Park.

The acquisition was completed on 9 March 2015 upon the fulfillment of all conditions precedent as stipulated in the Share Sale Agreement with Salak Park and consequently, Salak Land became a wholly owned subsidiary of the Group.

(iii) On 25 June 2015, the Housing Development Board of Singapore has accepted the tender submitted by the Company, Evia Real Estate (7) Pte Ltd ("EREPL") and Maxdin Pte Ltd ("MPL"), to acquire a piece of leasehold land measuring approximately 12,155 square meters located in Toa Payoh, Singapore, at the tender price of Singapore Dollars ("SGD") 346 million.

The leasehold land will be developed by a joint venture company, GEM Homes Pte Ltd ("GEM"), which was formed between the Group, EREPL and MPL during the financial year as disclosed in Note 20.

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

		Gr	oup	Com	ipany
	Note	Carrying Amount RM'000	Fair Value RM'000	Carrying Amount RM'000	Fair Value RM'000
At 31 July 2015					
Financial assets:					
Unquoted investment in subsidiaries	18	-	-	3,885,179	*
Unquoted interests in associated companies	19	1,408,800	*	395,740	*
Quoted investment in an associated company	19	351,690	1,007,651	59,624	1,007,651
Unquoted interests in joint arrangements	20	860,271	*	254,727	*
Other investments:	21				
- Unquoted		50	*	50	*
- Investment in transferable club memberships		840	1,800	683	1,400
Retention sums	23(b)	2,604	2,843	-	-
Loan to a joint venture by a subsidiary	23(b)	95,213	95,648	-	
Financial liabilities:					
Retention sums	33(a)	61,354	67,260	30,377	34,041
Long term borrowings:	. /				
- Medium term notes	35	2,535,000	2,551,911	1,500,000	1,502,999
- Term Ioan	35	823,355	826,831	351,440	351,741

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value (cont'd.)

		Gr	oup	Com	ipany
	Note	Carrying Amount RM'000	Fair Value RM'000	Carrying Amount RM'000	Fair Value RM'000
At 31 July 2014					
Financial assets:					
Unquoted investment in subsidiaries	18	-	-	3,314,207	*
Unquoted interests in associated companies	19	304,652	*	240,740	*
Quoted investment in an associated company	19	326,761	883,419	59,624	883,419
Unquoted interests in joint arrangements	20	602,134	*	254,476	*
Other investments:	21				
- Unquoted		50	*	50	*
- Investment in transferable club memberships		840	1,800	683	1,400
Retention sums	23(b)	8,774	8,803	-	-
Loan to a joint venture by a subsidiary	23(b)	41,500	42,320	-	
Financial liabilities:	33(a)	70,460	74,054	36,298	37,473
Retention sums					
Long term borrowings:					
- Medium term notes	35	1,200,000	1,201,944	1,200,000	1,201,944
- Term loan	35	538,572	537,331	293,103	293,065

It is not practical to estimate the fair value of the Group's and the Company's non-current unquoted investments because of the lack of quoted market price and without incurring excessive costs.

The following methods and assumptions are used to estimate fair values of the following classes of financial instruments:

#### Quoted investment in an associated company and short term investments (i)

Fair value is determined directly by reference to their published market bid price at the reporting date.

### Non-current receivables and non-current borrowings

The fair value of these financial instruments are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending or borrowing arrangements as the reporting date.

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

The following methods and assumptions are used to estimate fair values of the following classes of financial instruments: (cont'd.)

### (iii) Cash and bank balances, current receivables and current payables

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values due to their short-term nature.

The following table provides the fair value measurement hierarchy of the Group's and the Company's assets and liabilities.

Quantitative disclosures fair value measurement hierarchy for assets and liabilities:

	Fair valu	Fair value measurement using				
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000			
Group						
31 July 2015						
Assets for which fair values are disclosed						
Investment properties (Note 14)	216,550	-	216,550			
Interests in associated companies (Note 19)	1,007,651	1,007,651	-			
Other investments (Note 21):						
- Investment in transferable club memberships	1,800	-	1,800			
Receivables (Non-current) (Note 23(b)):						
- Retention sums	2,843	-	2,843			
- Loan to a joint venture	95,648	-	95,648			
Assets measured at fair value						
Derivatives assets (Note 37)	1,255	1,255	-			
Investment securities (Note 24)	509,643	509,643	-			
Liabilities for which fair values are disclosed						
Payables (Non-current) (Note 33(a)):						
- Retention sums	67,260	-	67,260			
Long term borrowings (Note 35):						
- Medium term notes	2,551,911	-	2,551,911			
- Term Ioan	826,831	-	826,831			

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair value	Fair value measurement using			
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000		
Group					
31 July 2014					
Assets for which fair values are disclosed					
Investment properties(Note 14)	138,861	-	138,861		
Interests in associated companies (Note 19)	883,419	883,419	-		
Other investments (Note 21):					
- Investment in transferable club memberships	1,800	-	1,800		
Receivables (Non-current) (Note 23(b)):					
- Retention sums	8,803	-	8,803		
- Loan to a joint venture	42,320	-	42,320		
Assets measured at fair value					
Investment securities (Note 24)	120,502	120,502	-		
Liabilities for which fair values are disclosed					
Payables (Non-current) (Note 33(a)):					
- Retention sums	74,054	-	74,054		
Long term borrowings (Note 35):					
- Medium term notes	1,201,944	-	1,201,944		
- Term Ioan	537,331	-	537,331		

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair valu	Fair value measurement using				
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000			
Company						
31 July 2015						
Assets for which fair values are disclosed						
Investment properties (Note 14)	49,411	-	49,411			
Interests in associated companies (Note 19)	1,007,651	1,007,651	-			
Other investments (Note 21):						
- Investment in transferable club memberships	1,400	-	1,400			
Assets measured at fair value						
Investment securities (Note 24)	51,551	51,551	-			
Liabilities for which fair values are disclosed						
Payables (Non-current)(Note 33(a))						
- Retention sums	34,041	-	34,041			
Long term borrowings (Note 35):						
- Medium term notes	1,502,999	-	1,502,999			
- Term Ioan	351,741	-	351,741			

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair value	Fair value measurement using			
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000		
Company					
31 July 2014 (restated)					
Assets for which fair values are disclosed					
Investment properties (Note 14)	40,010	-	40,010		
Interests in associated companies (Note 19)	883,419	883,419	-		
Other investments (Note 21):					
- Investment in transferable club memberships	1,400	-	1,400		
Assets measured at fair value					
Investment securities (Note 24):	91,420	91,420	-		
Liabilities for which fair values are disclosed					
Payables (Non current)(Note 33(a))					
- Retention sums	37,473	-	37,473		
Long term borrowings (Note 35):					
- Medium term notes	1,201,944	-	1,201,944		
- Term Ioan	293,065	-	293,065		

There have been no transfers between Level 1 and Level 2 during the year.

### 44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

### Financial instruments subject to offsetting arrangements

The Group entered into a Cross Currency Interest Rate Swap to hedge against foreign currency and interest rate movements for term loans which have an arrangement to settle simultaneously on due dates at a net basis.

The Group's borrowings and derivatives that are off-set are as follows:

	Gross carrying amount RM'000	Gross amounts offset RM'000	Net amounts RM'000
As at 31 July 2015			
Derivatives (Note 37) Borrowings (Note 35(c))	1,255 (380,755)	(1,255) 1,255	(379,500)

#### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company are exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, market risk and foreign currency risk.

The Group operates within clearly defined guidelines that are approved by the Board.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities, cash and bank balances and derivatives), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

### **Exposure to credit risk**

At the reporting date, the Group's and the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

Information regarding credit enhancements for trade and other receivables is disclosed in Note 23.

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

### (a) Credit risk (cont'd.)

### **Credit risk concentration profile**

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the reporting date are as follows:

		Gre	oup	
	20	15	20:	14
	RM'000	% of total	RM'000	% of total
By country:				
Malaysia	1,109,512	73%	909,622	82%
Middle East	941	0%	168	0%
Vietnam	401,014	27%	162,306	15%
India	282	0%	37,273	3%
	1,511,749	100%	1,109,369	100%
By industry sectors:				
Engineering and construction	556,294	37%	584,121	53%
Property development and club operations	548,906	36%	219,703	20%
Water and expressway concessions	406,549	27%	305,545	27%
	1,511,749	100%	1,109,369	100%

For the purpose of the above analysis, the following are included:

	Gr	Group		
	2015 RM'000	2014 RM'000		
Trade receivables	589,026	432,930		
Due from associated companies - trade	409,827	342,817		
Due from joint venture partners - trade	24	115		
Due from joint ventures - trade	512,872	333,507		
	1,511,749	1,109,369		

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

### (a) Credit risk (cont'd.)

Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 23. Deposits with banks and other financial institutions and investment securities that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 23.

#### Liquidity risk (b)

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by bank borrowings.

At the reporting date, approximately 19% (2014: 31%) of the Group's loans and borrowings (Note 36) will mature in less than one year based on the carrying amount reflected in the financial statements. Approximately 23% (2014: 24%) of the Company's loans and borrowings will mature in less than one year at the reporting date.

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

#### Liquidity risk (cont'd.) (b)

### **Analysis of financial instruments by remaining contractual maturities**

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.

<b>←</b>	201	L5 ———	<b></b>
On demand			
one year	five years	years	Total RM'000
KIVI OOO	KWI 000	KIVI OOO	KIVI 000
1,352,785	298,411	-	1,651,196
777.000	0.000.055	075 000	4.405.444
			4,135,441
<u> </u>	·	<u> </u>	585,045
2,290,053	3,674,940	406,689	6,371,682
•	20°	14	
On demand	20.		
or within	One to	Over five	
one year RM'000	five years RM'000	years RM'000	Total RM'000
878,084	155,754	-	1,033,838
,	,		, , ,
792,159	1,738,572	-	2,530,731
123,587	214,913	-	338,500
1 002			1,903
1,903			1,903
	or within one year RM'000  1,352,785  777,086 160,182 2,290,053  On demand or within one year RM'000  878,084  792,159 123,587	On demand or within one year RM'000  1,352,785 298,411  777,086 2,983,355 160,182 393,174  2,290,053 3,674,940  On demand or within one year RM'000  878,084 155,754  792,159 1,738,572 123,587 214,913	or within one year RM'000         One to five years RM'000         Over five years RM'000           1,352,785         298,411         -           777,086         2,983,355         375,000           160,182         393,174         31,689           2,290,053         3,674,940         406,689           On demand or within one year RM'000         One to five years years RM'000         Over five years RM'000           878,084         155,754         -           792,159         1,738,572         -

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

### (b) Liquidity risk (cont'd.)

Analysis of financial instruments by remaining contractual maturities (cont'd.)

	<b>←</b>	20:	15	
	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	Total RM'000
Company	KW 000	IXW 000	KW 000	IXIVI OOO
Financial liabilities:				
Trade and other payables	219,121	31,430	-	250,551
Due to subsidiaries	44,954	-	-	44,954
Loans and borrowings				
- Principal	551,100	1,851,440	-	2,402,540
- Interest	77,940	171,712	-	249,652
Total undiscounted financial liabilities	893,115	2,054,582	-	2,947,697
	•	20:	14	<b></b>
		(resta		
	On demand			
	or within	One to	Over five	
	one year RM'000	five years RM'000	years RM'000	Total RM'000
Company		-		
Financial liabilities:				
Trade and other payables	387,336	36,298	-	423,634
Due to subsidiaries	152,564	- -	-	152,564
Loans and borrowings				
- Principal	479,295	1,493,103	-	1,972,398
- Interest	70,477	178,429	-	248,906
Derivatives	1,903	<del>-</del>		1,903
Total undiscounted financial liabilities	1 001 575			
Iorai aliaiscoalitea ilialitiai ilabilities	1,091,575	1,707,830	-	2,799,405

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

#### Interest rate risk (c)

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's exposure to interest rate risk arises primarily from their loans and borrowings.

The Group's policy is to manage interest cost using a mix of fixed and floating rate debts. To manage this mix in a costefficient manner, the Group enters into interest rate swaps. At the reporting date, after taking into account the effect of an interest rate swap, approximately 65% (2014: 70%) of the Group's borrowings are at fixed rates of interest.

### Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 25 basis points lower/higher, with all other variables held constant, the Group's profit net of tax would have been RM5,922,000 (2014: RM3,250,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

#### (d) **Market price risk**

Market price risk is the risk that the fair value or the future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates).

The Group is exposed to market price risk arising from its investment in management fund. These instruments are classified as held for trading financial assets. The Group does not have exposure to commodity price risk.

### Sensitivity analysis for market price risk

As at reporting date, if the quoted prices of the investment securities had been 5% higher/lower, with all other variables held constant, the Group and the Company's profit for the year would have been RM25,482,000 (2014: RM6,025,000) and RM2,578,000 (2014: RM4,571,000) higher/lower.

### Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Transactions in foreign operation are mainly denominated in the functional currency of the country it operates, and other foreign currency transactions are kept to an acceptable level. The Group's revenue that are denominated in foreign currencies are as disclosed in Note 47.

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

### (e) Foreign currency risk (cont'd.)

Included in the following statements of financial position captions of the Group and of the Company as at the reporting date are balances denominated in the following major foreign currencies:

	Vietnam Dong RM'000	Indian Rupee RM'000	New Taiwan Dollar RM'000	United States Dollar RM'000	Qatari Riyal RM'000	Bahraini Dinar RM'000	Singapore Dollar RM'000	Australian Dollar RM'000	Total RM'000
Group									
At 31 July 2015:									
Cash and bank									
balances	88,869	2,426	362	14,355	1,924	492	28	8,344	116,800
Receivables	419,792	42,238	-	930	155,744	63,611	-	327	682,672
Payables	245,093	878	1	30	100,277	1,492	-	809	348,580
Borrowings	289,479	-	-	752,540	-	-	-	-	1,042,019
At 31 July 2014:									
Cash and bank									
balances	48,398	2,154	405	2,561	1,981	230	-	-	55,729
Receivables	797,369	39,496	-	40,191	110,755	53,384	-	-	1,041,195
Payables	268,369	2,015	9,293	2,040	66,623	12,912	-	-	361,252
Borrowings	277,027	-	-	452,398	-	-	-	-	729,425
Company									
At 31 July 2015:									
Cash and bank									
balances	-	-	362	14,353	1,924	492	-	-	17,131
Receivables	-	-	-	-	155,744	63,383	-	-	219,127
Payables	-	-	1	-	100,277	1,486	-	-	101,764
Borrowings	-	-	-	752,540	-	-	-	-	752,540
At 31 July 2014 (restated):									
Cash and bank									
balances	-	-	405	406	1,981	230	-	-	3,022
Receivables	-	-	-	-	110,755	53,384	-	-	164,139
Payables	-	-	9,293	-	66,623	12,912	-	-	88,828
Borrowings	-	-	-	452,398	-	-	-	-	452,398

### 45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

### Foreign currency risk (cont'd.)

The Group is also exposed to currency translation risk arising from its net investments in foreign operations, including India, Qatar, Bahrain, Vietnam, Singapore and Australia. The Group maintains a natural hedge, whenever possible, by borrowing in the currency of the country in which the business is located.

### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit net of tax to a reasonably possible change in the VND, USD, BHD, NTD, QR, SGD, AUD and INR exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

			Total comprehensive income for the year				
			Grou	ıp	Company		
			2015 RM'000	2014 RM'000	2015 RM'000	2014 (restated) RM'000	
VND/RM	strengthened 5%	(2014: 5%)	(1,296)	15,019	-	-	
	weakened 5%	(2014: 5%)	1,296	(15,019)	-	-	
USD/RM	strengthened 5%	(2014: 5%)	(36,863)	(20,584)	(36,909)	(22,600)	
	weakened 5%	(2014: 5%)	36,863	20,584	36,909	22,600	
BHD/RM	strengthened 5%	(2014: 5%)	3,131	2,035	3,119	2,035	
	weakened 5%	(2014: 5%)	(3,131)	(2,035)	(3,119)	(2,035)	
NTD/RM	strengthened 5%	(2014: 5%)	18	(444)	18	(444)	
	weakened 5%	(2014: 5%)	(18)	444	(18)	444	
QR/RM	strengthened 5%	(2014: 5%)	2,870	2,306	2,870	2,306	
	weakened 5%	(2014: 5%)	(2,870)	(2,306)	(2,870)	(2,306)	
INR/RM	strengthened 5%	(2014: 5%)	2,189	1,982	-	-	
	weakened 5%	(2014: 5%)	(2,189)	(1,982)	-	-	
SGD/RM	strengthened 5%	(2014: 5%)	1	-	-	-	
	weakened 5%	(2014: 5%)	(1)	-	-	-	
AUD/RM	strengthened 5%	(2014: 5%)	393	-	-	-	
	weakened 5%	(2014: 5%)	(393)	-	-	-	

### **46. CAPITAL MANAGEMENT**

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The capital management approaches remain unchanged for the current and previous years.

The Group monitors and maintains a prudent level of net gearing ratio, which is net debt divided by total capital, to optimise shareholders value and to ensure compliance under debt covenants.

The Group includes within net debt, loans and borrowings less cash and bank balances and investment securities. Capital includes equity attributable to the owners of the parent and non controlling interests.

	Gro	oup	Company		
	2015 2014		2015	2014 (restated)	
	RM'000	RM'000	RM'000	RM'000	
Loans and borrowings	4,135,441	2,530,731	2,402,540	1,972,398	
Less: Cash and bank balances	(928,059)	(799,250)	(79,234)	(21,893)	
Investment securities	(509,643)	(120,502)	(51,551)	(91,420)	
Net debt	2,697,739	1,610,979	2,271,755	1,859,085	
Equity attributable to the owners of the Company	6,337,194	5,474,292	4,133,868	3,637,614	
Non-controlling interests	356,019	687,395	-		
Total capital	6,693,213	6,161,687	4,133,868	3,637,614	
Net gearing ratio	40%	26%	55%	51%	

#### 47. SEGMENT INFORMATION

The Group reporting is organised and managed in three major business units. The segments are organised and managed to the nature of products and services, specific expertise and technologies requirements, which requires different business and marketing strategies. The reportable segments are summarised as follows:

- (i) Engineering and construction - the construction of highways and bridges, airfield facilities, railway, tunnel, water treatment plants, dams, general and trading services related to construction activities;
- Property development and club operations the development of residential and commercial properties and club operations; and
- (iii) Water and expressway concessions the management of water supply and the management and tolling of highway operations.

The Group's chief operating decision maker monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which, in certain respects as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

### 47. SEGMENT INFORMATION (CONT'D.)

	Engineering and construction RM'000	Property development and club operations RM'000	Water and expressway concessions RM'000	Eliminations RM'000	Note	Consolidated RM'000
2015		-				
Revenue						
Revenue as reported	1,157,740	841,549	400,629	-		2,399,918
Share of revenue of joint ventures	2,015,715	323,372	21,085	-		2,360,172
	3,173,455	1,164,921	421,714	-		4,760,090
Inter-segment sales	15,291	-	-	(15,291)	Α	-
Total revenue	3,188,746	1,164,921	421,714	(15,291)		4,760,090
Result					_	
Profit from operations	177,387	169,950	254,650	-		601,987
Finance costs	(20,474)	(31,449)	(71,819)	-		(123,742)
Share of profits of associated companies	406	5,112	193,526	-		199,044
Share of profits of joint ventures	64,959	114,090	1,851	-		180,900
Profit before taxation	222,278	257,703	378,208	-	-	858,189
Taxation					-	(132,731)
Profit for the year						725,458
Assets and liabilities						
Segment assets excluding interests in associated companies and joint						
arrangements	2,288,779	5,952,736	2,463,423	-		10,704,938
Interests in associated companies	406	50,495	1,709,589	-		1,760,490
Interests in joint arrangements	118,353	585,509	156,409	-	_	860,271
					-	13,325,699
Segment liabilities	(2,277,042)	(3,111,317)	(1,244,127)	-	-	(6,632,486)
Other information						
Depreciation and amortisation	13,341	9,330	79,903	-		102,574
Additions to non-current assets  Non-cash items other than depreciation	15,447	1,103,891	17,084	-	В	1,136,422
and amortisation	4,527	2,363	457	-	С	7,347

### 47. SEGMENT INFORMATION (CONT'D.)

	Engineering and construction RM'000	Property development and club operations RM'000	Water and expressway concessions RM'000	Eliminations RM'000	Note	Consolidated RM'000
2014						
Revenue						
Revenue as reported	1,180,137	895,146	154,289	-		2,229,572
Share of revenue of joint ventures	1,977,071	411,486	18,309	-		2,406,866
	3,157,208	1,306,632	172,598	-	-	4,636,438
Inter-segment sales	10,709	-	-	(10,709)	Α	
Total revenue	3,167,917	1,306,632	172,598	(10,709)	-	4,636,438
Result						
Profit from operations	229,590	111,905	146,845	-		488,340
Finance costs	(33,749)	(13,884)	(18,806)	-		(66,439)
Share of profits of associated companies	-	5,611	238,061	-		243,672
Share of profits of joint ventures	63,926	121,661	485	-		186,072
Profit before taxation	259,767	225,293	366,585	-	-	851,645
Taxation					-	(116,562)
Profit for the year						735,083
Assets and liabilities						
Segment assets excluding interests in associated companies and joint						
arrangements	1,720,901	4,008,704	3,389,641	-		9,119,246
Interests in associated companies	-	55,383	576,030	-		631,413
Interests in joint arrangements	91,345	356,202	154,587	-		602,134
						10,352,793
Segment liabilities	(2,735,189)	(775,037)	(680,880)	-		(4,191,106)
Other information						
Depreciation and amortisation	19,218	3,912	3,449	-		26,579
Additions to non-current assets	12,471	94,035	177	-	В	106,683
Non-cash items other than depreciation and amortisation	8,569	37,123	652	-	С	46,344

### 47. SEGMENT INFORMATION (CONT'D.)

Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

- Inter-segment revenues are eliminated on consolidation.
- В Additions to non-current assets consist of:

		2014	
	Note	RM'000	RM'000
Property, plant and equipment	12	24,031	16,637
Investment properties	14	14,315	34,216
Land held for property development	13(a)	1,082,049	55,830
Expressway development expenditure	16	16,027	-
		1,136,422	106,683

С Other material non-cash expenses consist of the following items as presented in the respective notes to the financial statements:

		2015	2014
	Note	RM'000	RM'000
Property, plant and equipment written off	7	56	147
Unrealised gain on foreign exchange		(26,466)	(3,905)
Provisions		35,012	50,102
Fair value adjustments		(1,255)	-
		7,347	46,344

### **Geographical information**

	Reve	Revenues		ent assets
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Malaysia	2,055,396	2,035,549	4,487,680	3,019,848
Outside Malaysia				
Qatar	-	9,089	4,204	555
Vietnam	344,522	182,055	923,283	361,803
Taiwan	-	2,879	-	-
Mauritius	-	-	14,253	186
	344,522	194,023	941,740	362,544
Consolidated	2,399,918	2,229,572	5,429,420	3,382,392
Share of revenue of joint ventures, in Malaysia	2,360,172	2,406,866	-	-
Total revenue	4,760,090	4,636,438	5,429,420	3,382,392

### 47. SEGMENT INFORMATION (CONT'D.)

Non-current assets information presented above consist of the following items as presented in the consolidated statement of financial position:

	2015 RM'000	2014 RM'000
Property, plant and equipment	312,282	284,885
Land held for property development	2,711,251	882,569
Investment properties	163,266	98,040
Prepaid land lease payments	3,170	3,595
Expressway development expenditure	1,692,837	1,755,349
Receivables	546,614	357,954
	5,429,420	3,382,392

### 48. SUBSEQUENT EVENTS

- On 28 September 2015, the Company has announced that the proposed undertaking of renounceable rights of up to 412,445,675 warrants in Gamuda ("Warrant(s)") at an issue price of RMO.25 for each Warrant on the basis of one (1) Warrant for every six (6) existing ordinary shares of RM1.00 each held in the Company on the entitlement date to be determined and announced later.
- On 14 August 2015, the Company's 60%-owned SRS Consortium received a Letter of Award ('LOA') from the Penang State Government appointing SRS Consortium as the Project Delivery Partner ("PDP") for the implementation of the Penang Transport Master Plan comprising of road and public transport projects.

Discussions on the scope, terms and conditions of the project delivery partner agreement has commenced and the PDP agreement is expected to be executed within 6 months from the date of the LOA.

### 49. SUPPLEMENTARY INFORMATION - BREAKDOWN OF RETAINED PROFITS INTO REALISED AND UNREALISED

The breakdown of the retained profits of the Group and of the Company as at 31 July 2015 and 31 July 2014 into realised and unrealised profits is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

	Gr	Group		pany	
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	(restated) RM'000	
Total retained profits of the Company and its subsidiaries					
Realised	1,959,300	1,850,351	821,946	655,055	
Unrealised	(77,779)	(75,485)	(47,178)	11,719	
	1,881,521	1,774,866	774,768	666,774	
Total share of accumulated profits from joint ventures					
Realised	663,625	330,330	166,701	3,107	
Unrealised	(19,910)	(114)	1,419	(114)	
	643,715	330,216	168,120	2,993	
Total share of retained profits from associated companies					
Realised	1,498,386	1,318,278	-	-	
Unrealised	(385,517)	(342,038)	-	-	
	1,112,869	976,240	-	-	
(Less)/Add: Consolidation adjustments	(757,668)	(598,148)	(2,062)	16,470	
Retained profits as per financial statements	2,880,437	2,483,174	940,826	686,237	

# STATEMENT OF DIRECTORS' INTERESTS

(AS SHOWN IN THE REGISTER OF DIRECTORS' SHAREHOLDINGS)

Other than disclosed below, there is no other Director of the Company who has interest in the shares and options over shares in the Company and its related corporations.

### **SHARES HELD IN THE COMPANY**

Name of Director	Direct	%	Deemed	%
Dato' Lin Yun Ling	73,535,736	3.06	-	-
Dato' Ir Ha Tiing Tai	21,554,276	0.90	16,000*1	*3
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	120,000	*3	-	-
Raja Dato' Seri Eleena binti Almarhum Sultan				
Azlan Muhibbuddin Shah Al-Maghfur-lah	225,000	0.01	123,000,000*2	5.11
Dato' Haji Azmi bin Mat Nor	316,600	0.01	-	-
Dato' Goon Heng Wah	15,628,300	0.65	5,755,432*1	0.24
Saw Wah Theng	804,775	0.03	-	-
Chow Chee Wah (Alternate to Dato' Lin Yun Ling)	435,000	0.02	-	-
Chan Kong Wah (Alternate to Dato' Goon Heng Wah)	400,000	0.02	-	-
Soo Kok Wong (Alternate to Saw Wah Theng)	315,800	0.01	-	-

#### **Notes:**

### **SHARE OPTIONS HELD IN THE COMPANY**

Share Options held under the Gamuda Berhad Employees' Share Option Scheme

Name of Director	Number of Share Options Held
Dato' Lin Yun Ling	1,500,000
Dato' Ir Ha Tiing Tai	800,000
Dato' Haji Azmi bin Mat Nor	500,000
Dato' Goon Heng Wah	600,000
Saw Wah Theng	600,000
Chow Chee Wah (Alternate to Dato' Lin Yun Ling)	500,000
Ubull a/I Din Om (Alternate to Dato' Ir Ha Tiing Tai)	325,000
Chan Kong Wah (Alternate to Dato' Goon Heng Wah)	500,000
Soo Kok Wong (Alternate to Saw Wah Theng)	253,000

<sup>\*1</sup> Through spouse

<sup>\*2</sup> Through Generasi Setia (M) Sdn Bhd

<sup>\*3</sup> Less than 0.01%

# SHAREHOLDERS' INFORMATION

### **ORDINARY SHARES**

Authorised : RM3,000,000,000 Issued and fully paid : RM2,405,905,055

Type of shares : Ordinary shares of RM1.00 each

Voting rights : 1 vote per shareholder on a show of hands

1 vote per share on a poll

No. of shareholders : 12,990

### **DISTRIBUTION OF SHAREHOLDINGS**

Size of shareholdings	Number of shareholders	%	Number of shares held	%
Less than 100	367	2.83	6,022	0.00
100 - 1,000	3,142	24.18	2,567,086	0.11
1,001 - 10,000	6,875	52.93	27,723,326	1.15
10,001 - 100,000	1,822	14.03	58,065,159	2.41
100,001 - 120,295,251	781	6.01	1,809,661,057	75.22
120,295,252* and above	3	0.02	507,882,405	21.11
Total	12,990	100.00	2,405,905,055	100.00

### Note:

### **SUBSTANTIAL SHAREHOLDERS**

(As shown in the Register of Substantial Shareholders)

	→ Number of s	hares held →	
Name of substantial shareholder	Direct	Deemed	%
Employees Provident Fund Board	255,406,005	-	10.62
Amanahraya Trustees Berhad - Skim Amanah Saham Bumiputera	187,000,000	-	7.77
Kumpulan Wang Persaraan (Diperbadankan)	138,968,800	-	5.78
Lembaga Tabung Haji	128,014,200	-	5.32
Raja Dato' Seri Eleena binti Almarhum Sultan			
Azlan Muhibbuddin Shah Al-Maghfur-lah	225,000	123,000,000*	5.12
Generasi Setia (M) Sdn Bhd	123,000,000	-	5.11

### Note:

<sup>\*</sup> Denotes 5% of the issued capital

<sup>\*</sup> Through Generasi Setia (M) Sdn Bhd

# SHAREHOLDERS' INFORMATION

AS AT 8 OCTORER 201

### **TOP 30 SHAREHOLDERS**

(Without aggregating the securities from different securities accounts belonging to the same Depositor)

No.	Name	Number of shares held	<u>%</u>
1	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board	196,256,105	8.16
2	Amanahraya Trustees Berhad - Skim Amanah Saham Bumiputera	187,000,000	7.77
3	Lembaga Tabung Haji	124,626,300	5.18
4	Kumpulan Wang Persaraan (Diperbadankan)	116,020,300	4.82
5	Generasi Setia (M) Sdn Bhd	113,500,000	4.72
6	Amanahraya Trustees Berhad - Amanah Saham Wawasan 2020	80,695,170	3.35
7	Dato' Lin Yun Ling	73,535,736	3.06
8	Amanahraya Trustees Berhad - Amanah Saham Malaysia	57,713,800	2.40
9	Permodalan Nasional Berhad	56,891,400	2.36
10	Cartaban Nominees (Tempatan) Sdn Bhd - Exempt An for Eastspring Investments Berhad	52,123,663	2.17
11	HSBC Nominees (Asing) Sdn Bhd - BBH and Co Boston for Vanguard Emerging Markets Stock Index Fund	34,386,716	1.43
12	AMSEC Nominees (Tempatan) Sdn Bhd - AmTrustee Berhad for CIMB Islamic Dali Equity Growth Fund	33,625,200	1.40
13	Cartaban Nominees (Asing) Sdn Bhd - GIC Private Limited for Government of Singapore (C)	33,020,703	1.37
14	Amanahraya Trustees Berhad - AS 1Malaysia	30,529,400	1.27
15	Cartaban Nominees (Asing) Sdn Bhd - Exempt An for State Street Bank & Trust Company	29,843,210	1.24
16	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (Nomura)	27,930,000	1.16

# **SHAREHOLDERS' INFORMATION**

### **TOP 30 SHAREHOLDERS (CONT'D)**

(Without aggregating the securities from different securities accounts belonging to the same Depositor)

No.	Name	Number of shares held	%
17	Malaysia Nominees (Tempatan) Sendirian Berhad - Great Eastern Life Assurance (Malaysia) Berhad	27,204,900	1.13
18	Citigroup Nominees (Tempatan) Sdn Bhd - Exempt An for AIA Bhd	26,530,208	1.10
19	Amanahraya Trustees Berhad - Amanah Saham Didik	25,186,900	1.05
20	Maybank Nominees (Tempatan) Sdn Bhd - Maybank Trustees Berhad for Public Ittikal Fund	25,000,000	1.04
21	Dato' Ng Kee Leen	24,768,980	1.03
22	HSBC Nominees (Asing) Sdn Bhd - Exempt An for JPMorgan Chase Bank, National Association (U.S.A.)	21,749,013	0.90
23	Citigroup Nominees (Asing) Sdn Bhd - CBNY for United Nations Joint Staff Pension Fund	21,230,000	0.88
24	Citigroup Nominees (Asing) Sdn Bhd - Exempt An for Citibank New York (Norges Bank 12)	18,966,500	0.79
25	Amanahraya Trustees Berhad - Public Islamic Dividend Fund	17,566,100	0.73
26	Maybank Nominees (Tempatan) Sdn Bhd - Etiqa Takaful Berhad	15,970,600	0.66
27	Dato' Ir Ha Tiing Tai	15,929,276	0.66
28	Dato' Goon Heng Wah	15,628,300	0.65
29	HSBC Nominees (Asing) Sdn Bhd - HSBC BK PLC for Saudi Arabian Monetary Agency	13,531,700	0.56
30	Amanahraya Trustees Berhad - Public Islamic Select Enterprises Fund	13,384,300	0.56
	Total	1,530,344,480	63.60

# LIST OF MAJOR PROPERTIES HELD AS AT 31 JULY 2015

No.	Location	Description	Area	Tenure	Date of Valuation/ Acquisition	Year of expiry	Approximate age of building (Years)	NBV (RM)
1	Block D, PJ Trade Centre No.8, Jalan PJU 8/8A, Bandar Damansara Perdana 47820 Petaling Jaya Selangor Darul Ehsan	20 storey office tower / Menara Gamuda	2,048 sq m	Leasehold	2011	2104	6	143,537,121
2	No. 30, Jalan SS2/44 47300 Petaling Jaya Selangor	Bungalow / staff quarters	501 sq m	Freehold	1991	-	29	299,200
3	No. 36/38, Jalan SS21/62 47400 Petaling Jaya Selangor	2 blocks, 4 storey shoplot/office	286 sq m	Freehold	1991	-	21	928,001
4	No. 39, Jalan SS22/23 47400 Petaling Jaya Selangor	4 storey shoplot/office	153 sq m	Freehold	2007	-	21	561,760
5	No. 53, Jalan SS22/23 47400 Petaling Jaya Selangor	4 storey shoplot/office	153 sq m	Freehold	2006	-	26	1,261,832
6	No. 55-61, Jalan SS22/23 47400 Petaling Jaya Selangor	4 blocks, 4 storey shoplot/office	612 sq m	Freehold	1992	-	24	4,810,538
7	No. 54-58, Jalan SS22/25 47400 Petaling Jaya Selangor	3 blocks, 4 storey shoplot/office	460 sq m	Freehold	2006	-	23	4,478,688
8	HS (D) 54871, PT No. 56274 Mukim & Mukim & District of Kelang Selangor	Industrial estate/ workshop	16,898 sq m workshop	Freehold	1995	-	-	7,196,387
9	Lot 195821, 195822, 195823, 195824, 195825, 195826, 195827, 46482, 57417 all in the Mukim Kampar District of Kinta 31350 Ipoh, Perak	Granite hill, limestone hill and industrial land/quarry	469,493 sq m	Leasehold	1991	2022	-	3,169,505
10	PT 183485 Meru Industrial Estate Jelapang, 30020 Ipoh Perak	Industrial estate/ workshop	12,144 sq m	Leasehold	1991	2050	19	538,920
11	PT 51683, Jalan Jelapang 30020 Ipoh, Perak	Industrial estate/ workshop	4,353 sq m	Leasehold	1991	2043	25	355,976
12	No. 152, Jalan Gopeng 31350 Ipoh, Perak	3 storey shoplot/ office	164 sq m	Leasehold	1991	2078	29	145,639
13	No. 158, Jalan Gopeng 31350 Ipoh, Perak	3 storey shoplot/ office	163 sq m	Leasehold	1991	2078	29	147,581

NOTICE IS HEREBY GIVEN that the 39<sup>th</sup> Annual General Meeting (AGM) of the Company will be held at Permai Room, Kota Permai Golf & Country Club, No. 1, Jalan 31/100A, Kota Kemuning, Section 31, 40460 Shah Alam, Selangor Darul Ehsan on Monday, 7 December 2015 at 10.00 a.m. for the purpose of transacting the following businesses: -

#### **AGENDA**

- 1. To receive the Audited Financial Statements for the year ended 31 July 2015 and the Reports of the Directors and Auditors thereon.
- 2. To approve the payment of Directors' fees of RM520,000 for the year ended 31 July 2015 (2014: RM413,952).

(Resolution 1)

- To re-elect the following Directors who retire pursuant to Article 95 of the Company's Articles of Association:
  - a. Y Bhg Dato' Ir Ha Tiing Tai

(Resolution 2) (Resolution 3)

b. Mr Saw Wah Theng

- 4. To re-appoint Messrs Ernst & Young, the retiring Auditors and to authorise the Directors to fix their remuneration.

(Resolution 4)

5. As Special Business: -

To consider and, if thought fit, pass the following ordinary resolutions with or without modifications:

a. Authority to Directors to Allot and Issue Shares

"THAT pursuant to Section 132D of the Companies Act, 1965, the Directors be and are hereby authorised with full powers to allot and issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors in their absolute discretion deem fit provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed ten percent (10%) of the issued share capital for the time being of the Company and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing and quotation for the additional shares so issued."

(Resolution 5)

### b. Proposed Renewal of Share Buy-back Authority

"THAT subject to the provisions of the Companies Act, 1965, the Articles of Association of the Company, Bursa Malaysia Securities Berhad ("Bursa Securities") Main Market Listing Requirements and the approvals of all relevant government and/or regulatory authorities, the Company be and is hereby authorised to purchase such number of ordinary shares of RM1.00 each of the Company ("Proposed Share Buy-back") as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit in the interest of the Company provided that the aggregate number of shares to be purchased pursuant to this resolution does not exceed ten percent (10%) of the total issued and paid-up share capital for the time being of the Company and an amount not exceeding the retained profits and/or share premium of the Company be allocated by the Company for the Proposed Share Buy-back;

THAT at the discretion of the Directors, upon such purchase by the Company of its own shares, the purchased shares will be cancelled and/or retained as treasury shares and subsequently be cancelled, distributed as dividends or resold on Bursa Securities;

THAT the Directors be and are hereby empowered to do all acts and things and to enter into and execute all commitments, transactions, deeds, agreements, arrangements, undertakings, indemnities, transfers, assignments and/or guarantees as the Directors may deem fit and expedient in order to implement, finalise and give full effect to the Proposed Share Buy-back with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments as may be required or imposed by any relevant authorities and/or any amendments, variations and/or modifications in the interest of the Company as may be approved by any relevant authorities if such approvals are required;

AND THAT the authority hereby given shall commence immediately upon the passing of this resolution and shall continue in force until:

- i. the conclusion of the next Annual General Meeting ("AGM") of the Company at which time it will lapse, unless by ordinary resolution passed at the AGM, the authority is renewed either unconditionally or subject to conditions; or
- ii. the expiration of the period within which the next AGM after that date is required by law to be held; or
- iii. revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting,

whichever occurs first, but not so as to prejudice the completion of the purchase of its own shares by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of Bursa Securities Main Market Listing Requirements or any other relevant authorities."

(Resolution 6)

6. To transact any other business of which due notice shall have been given.

### **GENERAL MEETING RECORD OF DEPOSITORS**

FURTHER NOTICE IS HEREBY GIVEN that for the purpose of determining a member's eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd in accordance with Article 67 of the Company's Articles of Association and Section 34(1) of the Securities Industry (Central Depositories) Act, 1991. Only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.

By Order of the Board

**Lim Soo Lye Company Secretary** 

Petaling Jaya 9 November 2015

#### **Notes:**

### 1. Appointment of Proxy(ies)

- a. A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy but not more than two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of a proxy and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- b. Where a member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportions of his shareholdings to be represented by each proxy.
- Where a member is an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. If more than one (1) proxy is appointed, the appointment shall be invalid unless the Authorised Nominee specifies the proportions of the shareholdings to be represented by each proxy.
- d. Where a member is an Exempt Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds. If more than one (1) proxy is appointed, the appointment shall be invalid unless the Exempt Authorised Nominee specifies the number of shares to be represented by each proxy.
- e. If no name is inserted in the space provided for the name of your proxy, the Chairman of the meeting will act as your proxy.
- f. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
- g. The Form of Proxy must be deposited at the Company's Registered Office situated at Menara Gamuda, D-16-01, Block D, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.

#### 2. Explanatory Notes on Special Business

### a. Resolution 5

The proposed Resolution 5 if passed, will empower the Directors to issue shares of the Company up to a maximum of 10% of the issued share capital of the Company for the time being, for any possible fund raising activities for the purposes of funding future investment projects, working capital, acquisitions and/or for strategic reasons. It is a renewed general mandate and is sought to provide flexibility and avoid any delay and cost in convening a general meeting to specifically approve such issuance of shares. The authorisation, unless revoked or varied at a general meeting, will expire at the conclusion of the next AGM of the Company. At this juncture, there is no decision to issue new shares. Should there be a decision to issue new shares after the authorisation is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of shares.

The Company did not issue any new shares under the general mandate which was approved at its 38th AGM held on 4 December 2014.

#### b. Resolution 6

Please refer to the Statement to Shareholders dated 9 November 2015 for further information.

### 3. Statement Accompanying Notice of AGM

There is no individual standing for election (excluding re-election) as a Director at the forthcoming 39<sup>th</sup> AGM of the Company.

# **ADMINISTRATIVE DETAILS**

### 39<sup>TH</sup> ANNUAL GENERAL MEETING ("AGM")

Date: Monday, 7 December 2015

Time: 10.00 a.m.

Place: Permai Room, Kota Permai Golf & Country Club, Kota Kemuning

### REGISTRATION

- Registration will start at 8.15 a.m. at the Ground Floor of Kota Permai Golf & Country Club and will remain open until the conclusion of the AGM or such time as may be determined by the Chairman of the meeting.
- Please read the signage to ascertain which registration table you should approach to register yourself for the meeting and join the queue accordingly.
- Please produce your original identity card (IC) to the registration staff for verification. Only original IC be accepted as for purpose of identity verification. Please make sure you collect your IC thereafter.
- You will be given an identification tag and no person will be allowed to enter the meeting room without the identification tag. There will be no replacement in the event that you lose or misplace the identification tag.
- 5. No person will be allowed to register on behalf of another person even with the original IC of that other person.
- 6. After registration, please leave the registration area immediately and proceed to Permai Room.

### **DOOR GIFT**

- The giving of door gift will close at 10.15 a.m. sharp.
- Each registered attendee, whether as a shareholder or proxy or both or as proxy for multiple shareholders, shall be eligible for one (1) door gift only.

### **GENERAL MEETING RECORD OF DEPOSITORS**

For the purpose of determining a member's eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd and only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.



### FORM OF PROXY

Signature of Member and/or Common Seal



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#### Notes:

- 1. A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy but not more than two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of a proxy and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- 2. Where a member appoints two (2) proxies, the appointments shall be invalid unless he specifies the proportions of his shareholdings to be represented by each proxy.
- 3. Where a member is an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. If more than one (1) proxy is appointed, the appointments shall be invalid unless the Authorised Nominee specifies the proportions of the shareholdings to be represented by each proxy.
- 4. Where a member is an Exempt Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds. If more than one (1) proxy is appointed, the appointments shall be invalid unless the Exempt Authorised Nominee specifies the number of shares to be represented by each proxy.
- 5. If no name is inserted in the space provided for the name of your proxy, the Chairman of the meeting will act as your proxy.
- 6. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
- 7. The Form of Proxy must be deposited at the Company's Registered Office situated at Menara Gamuda, D-16-01, Block D, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.
- 8. For the purpose of determining a member's eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd and only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.

FOLD HERE

Registered Office

Gamuda Berhad

Menara Gamuda D-16-01, Block D, PJ Trade Centre No. 8, Jalan PJU 8/8A Bandar Damansara Perdana 47820 Petaling Jaya Selangor Darul Ehsan Malaysia **STAMP** 

